

FINANCIAL TIMES

Germany

Opposition puts
on a brave face

Page 2

Microsoft

Mr Gates goes
to Washington

Page 8

World Cup

IT team plays
a quiet game

Technology, Page 10

FT Auto

Germans show their
muscles in Tokyo

Survey, separate section

World Business Newspaper <http://www.ft.com>

THURSDAY DECEMBER 4 1997

WORLD NEWS

Nazi gold pool may hold loot from victims of Holocaust

Up to 80 tonnes of gold in the Tripartite Gold pool - set up by the allies to return gold looted from Europe's central banks during second world war - may have come from victims of the Nazis. Elan Steinberg of the World Jewish Congress said recently declassified US files showed much of victims' gold had been mixed in with gold from the reserves of the looted central banks. Page 12

Russia to raise rates again
Russia will soon raise interest rates again to defend the ruble and calm the treasury bill market, central bank chairman Sergei Dubinin said. Page 12

Silvio Berlusconi convicted
Silvio Berlusconi, leader of Italy's centre-right opposition and former PM, has been convicted in Milan of having helped to compile false accounts. He was fined 1.1m (\$1.7m). Page 2

EU asylum claim
Asylum seekers are being driven out of Europe because of a push by EU member states to co-ordinate their asylum policies, claimed human rights group Amnesty International. Page 3

Knighthood for Pele
Brazilian soccer legend Pele has been awarded an honorary knighthood by Queen Elizabeth II at London's Buckingham Palace. Picture, Page 9

Compromise in Kyoto
The first compromise at the climate change talks in Kyoto seems likely to be on the issue of which gases should be covered by an agreement. Page 4

Spain and UK clash
Spain and the UK are putting different interpretations on the outcome of a Nato defence ministers meeting which cleared the way for a streamlined alliance command including Spain. Page 2

Lebanon economic plan
Lebanon's premier Rafiq Hariri has presented the cabinet with an economic plan aimed at cutting waste and raising \$2bn via a partial debt restructuring. Page 4

India set for election
India's president K.R. Narayanan is expected to dissolve parliament and order fresh general elections. Page 6

Israel state workers strike
Israel's public sector workers halted the economy in a strike against pension reform and privatisation. Page 4

Gloom on growth
Europe's businessmen are disillusioned about medium-term economic prospects for Germany and France, said a survey by UPS Europe Business Monitor. Page 2

Ireland to hit Euro target
Irish finance minister Charlie McCreevy told the Dublin parliament the country will meet the debt requirements for membership of the European single currency by 2000. Page 3

Yeltsin announces army cuts
President Yeltsin announced that conventional forces in north-west Russia would be sharply cut next year. Page 2

Estonia report attacked
The official report into the 1994 Estonia ferry disaster, in which 852 died when it sank in the Baltic, was condemned as incomplete and inaccurate by the ship's German builders Meyer Werft. Page 3

The last straw
California company BioFab has designed an environmentally friendly bio-degradable coffin made from rice straw heated and pressed into boards. Page 20

BUSINESS NEWS

Spectre of recession as Japanese GDP drops 1.4%

Japan is in effect in recession, according to data that showed its gross domestic product contracting 1.4 per cent in the six months to September compared with the previous half year. Page 14

World Trade Organisation chief Renato Ruggiero warned that a global pact to liberalise financial services could fall if countries did not present offers soon. With eight days to go to the December 12 deadline Malaysia, Indonesia and Brazil have yet to table offers. Page 8

PolyGram, the Dutch entertainment group, has agreed terms to acquire for \$235m The Graduate, Blue Velvet, When Harry Met Sally and other feature films that once belonged to troubled French bank Credit Lyonnais. Page 15

Minority shareholders' efforts to force Swedish investment company Truist into liquidation looked stronger after a dissenting shareholder withdrew objections to the application. Page 20

Shares in NEM-Amstelland, the Dutch construction group, fell nearly 8 per cent after chairman Andre Baar, 54, was held on suspicion of money laundering. Page 20

BTG, the UK intellectual property company, outlined an injection that makes various veins disappear and a scanner that can detect drugs in luggage among potential new products. Page 25

Westdeutsche Landesbank, Germany's biggest public sector bank, is making a last minute attempt to take over Finance One, Thailand's largest suspended finance company, which faces possible liquidation next Monday. Page 15

M.J. Heine shares surged 11%, or 3 per cent, to a record high of \$54 in early trading as Wall Street digested the implications of Tony O'Reilly's decision to step down as chief executive. Page 18

Genevieve Gomez, a former top executive at Banque Indosuez and BNP Paribas, is set to be appointed managing director of the state-owned French banking group Societe Generale de Credit. Page 21

Speculation intensified that KLM, the Dutch airline, was on the verge of announcing a strategic alliance with Alitalia, Italy's national carrier. Page 20

Gucci, the Italian fashion group, unveiled a fall in net third quarter profits to \$43.1m from \$46m because of adverse exchange rates and a slowdown in the Asian market. Page 21

Poland's new government has sacked the top management at Telekomunikacja Polska, the state-owned telecommunications operator, ahead of its partial flotation next year. Page 21

TrizecHelm, the Canadian property company, has acquired effective ownership of the Sears Tower in Chicago by taking over a second mortgage on the building at a discount price of US\$70m. Page 15

The French government hinted that it was likely to restructure export credit insurer Coface or change its ownership if the insurer AGF passed into foreign hands. Page 20

Move deals fresh blow to farmers' hopes of ending EU curbs

UK plans to ban beef on bone after BSE link

By George Parker, Meggie Urry
and Michael Smith in London

UK hopes of securing an end to the European Union beef export ban were dealt a serious blow yesterday when the government revealed that BSE, or mad cow disease, might be transmitted through beef bones.

Jack Cunningham, agriculture minister, responded by announcing plans to ban the sale of beef on the bone, including cuts such as T-bone steaks, ribs and ossuets. Although those products account for only 5 per cent of the UK beef market, the government's new scientific advice will spark renewed concern across the continent.

Mr Cunningham conceded that, in the light of the new advice, he could not give any guarantee that consumers had not eaten BSE-infected beef over the past 18 months.

Yesterday's announcement will cause further alarm in Britain's beef industry, where farmers are already suffering from depressed prices and falling incomes.

Some Welsh farmers have recently blockaded ferry ports to halt trucks carrying cheap Irish beef imports.

European Commission officials reacted with weary dismay at the latest beef scare to emerge from the UK, the result of new research by the Spongiform Encephalopathy Advisory Committee (Seac).

Mr Cunningham said that the risks to human health posed by infectivity in cattle bones was "very, very, small". Some Tory MPs responded by suggesting he should have allowed the sale of beef on the bone to continue, and should have allowed consumers to use their discretion.

Professor John Pattison, chairman of Seac, estimated that only about three animals out of a total of 2.2m cattle which "will go into the human food chain in 1998" could pose a threat to human health.

Seac on 'mad cow' rules...Page 5
Farmers face fresh setback...Page 9
Editorial Comment...Page 13

health. But Mr Cunningham defended his action.

"I could not contemplate having this advice and knowingly allowing infected BSE material into the food chain," he said.

The minister also promised an announcement soon on a possible public inquiry into the UK government's handling of the BSE crisis, which would inevitably focus largely on the actions of the previous Tory administration.

Mr Cunningham admitted that the new scientific advice could make it more difficult for the UK to obtain a lifting of the beef ban but insisted: "I am committed to being open and honest about this problem - in Europe and in Britain."

The UK beef industry has been in a state of crisis since the EU imposed its ban on exports in March 1996, when Seac first suggested a link between BSE and Creutzfeldt Jakob disease, its human equivalent.

Farmers yesterday expressed dismay at the "drip feed" of evidence emerging from the scientists, and its impact on consumer confidence and initiatives to persuade the EU to end the ban.

Yesterday's announcement will be followed by a brief consultation period before orders are laid in Parliament to implement the beef-on-the-bone ban, which could be in effect before Christmas.

Downing Street argued that the proposed ban would help to ensure consumer confidence. "We have taken decisive action which will help, not hinder, the lifting of the European ban," the prime minister's official spokesman said.

But Germany was already antagonistic to UK plans for an



Butchers including Guy Dambruskas, from York in northern England, face a new blow as the UK said it could not guarantee consumers had not recently eaten BSE-infected beef. Picture: PA

early lifting of the beef export ban, arguing that the UK must first demonstrate that it can halt illegal exports of beef.

It says it has detected imports from the UK amounting to 500 tonnes since the ban was introduced, compared to an average of 50 tonnes a year prior to the ban.

The news comes at a bad time for the farming industry. Earlier this week, the government said farm incomes would fall by 37 per cent in real terms this year.

Farmers plea for additional compensation from the government have so far not been met.

Sir David Nash, president of the National Farmers' Union, said the news could be "the last straw" for the industry, which was already "flat on its back".

He said he was concerned that the handling of the proposed ban could cause another crisis of consumer confidence, undermining beef prices further.

Seoul gets \$55bn with orders to reshape economy

By John Burton in Seoul

The International Monetary Fund yesterday mounted its biggest rescue with a \$55bn funding package for South Korea to solve the debt crisis engulfing the world's 11th largest economy and ease Asia's financial turmoil.

The rescue plan was finally agreed when the Korean government gave up a dogged struggle to preserve the main elements of its dirigiste economic structure.

Michel Camdessus, IMF managing director, intervened directly to bring a quick end to the negotiations after Seoul prematurely announced an agreement on Sunday. Both Mr Camdessus and Lim Chang-yul, the Korean finance minister, announced yesterday's deal.

Mr Camdessus indicated the conditions attached to the package could lead to a profound transformation of Korea's regimented economy.

Mr Lim said the country faced painful restructuring. "But these pains and burdens are the cost our economy has inevitably to pay to revive and to recover our lowered credibility in the world financial society," he said.

Mr Camdessus said the IMF programme included "far-reaching financial reform".

Robert Rubin, the US Treasury secretary, said the programme included "significant financial restructuring and measures to open up Korea's financial markets to foreign participation and improve corporate governance".

The finance ministry said it was likely Seoul would be forced to curb economic growth, restructure its indebted financial system, open capital markets wider to overseas investors, reduce trade barriers, and allow increased foreign participation in the banking and corporate sectors.

Mr Camdessus said the IMF would provide \$21bn in three-year standby credits, with the World Bank contributing an additional \$10bn and the Asian Development Bank \$4bn.

Other countries would

Continued on Page 14
Korea Inc may turn, Page 6
Samuel Brittan, Page 12
Editorial Comment, Page 13

Toyota assembly plant set to be built in France

By David Owen in Paris and
Michio Nakamoto in Tokyo

Toyota, Japan's biggest carmaker, is set to announce plans to build a FF\$3.5bn (\$590m) car assembly plant in France, dashing UK hopes that it would extend its car manufacturing facility at Burnaston in the Midlands.

Dominique Strauss-Kahn, the French finance minister, came close to confirming the move after a cabinet meeting yesterday, saying he believed the Japanese group had "indeed taken a decision to come to France".

He continued: "Some aspects on the choice of the site are still under discussion, so I do not

want to make a definitive statement. But Toyota's coming to France is virtually certain."

Lionel Jospin, the French prime minister, and Hiroshi Okada, the Toyota chairman, are expected to make a formal announcement next Tuesday in Paris. Toyota yesterday would not confirm it had officially notified the French government of its decision, but said preparations for an announcement were well under way.

The plant is expected initially to create 1,000 direct jobs and to have an annual capacity of 100,000 vehicles with a start-up in 2001. It is likely to be located

Continued on Page 14

Inside

COMMENT & ANALYSIS

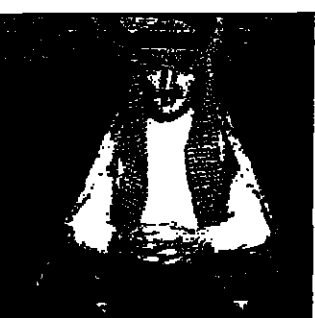
- Germany's Socialists regroup Editorial, Page 13
- Base metal prices set to fall Commodities, Page 26
- Pakistan army keeps low profile Asia News, Page 6
- Barack Obama toughs it out World Trade News, Page 6

TECHNOLOGY

- France's bio-research triumph Technology, Page 10
- Personality key in heart disease Technology, Page 10

FINANCE

- Al-Waleed's global kingdom European Company News, Page 21
- Alitalia - not much for KLM Lex, Page 14



Saudi prince with an eye for a financial investment bargain, Page 21

EMERGING MARKETS

- Chile suffers from contagion World Stock Markets, Page 36
- Global warming - the US view International News, Page 4
- Highlights at a glance Global Equity Markets, Page 35

Markets

STOCK MARKET INDICES

New York: Dow Jones Ind. Av.	7,979.29	(-30.54)
NASDAQ Composite	1,582.21	(-14.18)
Europe and Far East		
COX 100	2,002.95	(-10.74)
FTSE 100	4,082.88	(-9.38)
Nikkei 225	14,070.7	(-4.18)
Hong Kong: Hang Seng	10,855.51	(-324.78)
US LEASING RATES		
1-yr Fed Funds	5.75%	
3-mo Texas Inst. 1M	5.225%	
Long Bond	5.01%	
Yield	5.01%	
OTHER RATES		
UK 3-mo bank	7.75%	(7.75%)
UK 10 yr Govt	105.54%	(105.54%)
France 10 yr Govt	101.5	(101.5)
Germany 10 yr Bond	104.18	(104.18)
Japan 10 yr JGB	103.34	(103.34)
SOUTH AFRICA 10 yr Bond	117.85	(117.85)

GOLD

New York: Gold	329.0	(294.4)
London: Gold	329.05	(294.68)

EXCHANGE RATES

New York: London	1.63	(1.63)
DM	1.782	(1.782)
FF	5.92	(5.92)
SP	1.4075	(1.4075)
Y	121.5	(121.5)
London: £	1.839	(1.839)
DM	1.782	(1.782)
FF	5.918	(5.918)
SP	1.4277	(1.4277)
Y	121.55	(121.55)
Tokyo: DM	1.839	(1.839)
DM	1.782	(1.782)
FF	5.918	(5.918)
SP	1.4277	(1.4277)
Y	121.55	(121.55)
Tokyo: DM	1.839	(1.839)
DM	1.782	(1.782)
FF	5.918	(5.918)
SP	1.4277	(1.4277)
Y	121.55	(121.55)

© THE FINANCIAL TIMES LIMITED 1997 No.33,465
London • Leeds • Paris • Frankfurt • Stockholm • Madrid • New York
Los Angeles • Tokyo • Hong Kong



NEWS: EUROPE

Berlusconi given jail sentence

By James Blitz in Rome

Silvio Berlusconi, leader of Italy's centre-right opposition, was yesterday convicted by a Milan tribunal of having helped to compile false accounts during the acquisition by his Fininvest group of a film business.

He was formally sentenced to 18 months in prison, but the sentence was immediately quashed by the court and Mr Berlusconi, prime minister for seven months in 1994, was ordered to

pay a fine of L10m (\$5,780).

However, the conviction is his first since a range of corruption and embezzlement accusations began to emerge some years ago.

Mr Berlusconi's conviction relates to the purchase by Fininvest of the Medusa film business in 1988. The prosecution alleged that Mr Berlusconi and four business associates paid less for Medusa than the L28bn (\$16.2m) recorded on Fininvest's balance sheet.

However, the judge said

Mr Berlusconi, who has already paid L17m in damages in the case, would not go to jail. The judge's explanation for this will be published in 45 days.

Mr Berlusconi has repeatedly denied the charges. But the conviction will compound pressure from within the ruling coalition for him to stand down as leader.

Yesterday's sentence is the latest blow for Mr Berlusconi. He is facing other corruption charges, and

recently was forced to concede that he would not become prime minister if the centre-right "Freedom Alliance" won power soon.

His position has not been helped by the disastrous performance of his alliance in two recent elections. The alliance won about 25 elections for mayor in towns of more than 15,000 people, while the ruling centre-left coalition won 42.

The leadership of Alleanza Nazionale (AN), the neo-fascist group allied to Mr Ber-

lusconi's Forza Italia, has pledged to hold a summit this Saturday to reconsider its strategy.

There are suggestions within AN that Gianfranco Fini, the party's leader, might consider a break with Mr Berlusconi.

Meanwhile, open war appears to have broken out in Sicily between Forza Italia, the party Mr Berlusconi founded, and the small former Christian Democrat parties in the opposition alliance.

Yeltsin offers big cut in forces

By Alexander Nicoll in Brussels and Tim Burt in Stockholm

President Boris Yeltsin yesterday announced that conventional forces in north-west Russia would be sharply cut next year. It was his second dramatic attempt in two days to reduce tensions among Russia's European neighbours about future military threats from Moscow.

Mr Yeltsin's comments, in a speech to the Swedish parliament in Stockholm, were a deliberate statement of policy, in contrast to his off-the-cuff promise on Tuesday of a further one-third cut in nuclear warheads, which was interpreted in the west as offering nothing new.

Although the precise import of yesterday's undertaking was unclear, it was cautiously welcomed in Brussels, where defence ministers of the Nato alliance were meeting their Russian counterpart, Marshal Igor Sergeev, within the structure of the Nato/Russia Permanent Joint Council.

Marshal Sergeev confirmed that by January 1999, forces would be reduced by 40 per cent in the regions which Moscow considered most secure, namely the Kaliningrad enclave and the St Petersburg region, as well as in the northern and Baltic fleets. According to the London-based International Institute for Strategic Studies, these regions host 82,000 soldiers, two naval infantry brigades, 79 submarines and 68 combat ships.

In Stockholm, Yevgeny Primakov, foreign minister, also emphasised that the cuts would form part of the steady reduction in Russia's overall armed forces.

William Cohen, the US defence secretary, declined to comment on the Russian statements but called on the Duma, Russia's parliament, to ratify the Start 2 treaty so that the next stage of arms reduction, Start 3, could be negotiated.

Officials believed that Mr Yeltsin's comment on nuclear warheads was in line with previous suggestions about the starting point for Start 3 talks, and Marshal Sergeev said the one third cut should be considered as a possible lower ceiling for Start 3.

Nato officials said they needed more details about the undertaking on conventional forces but that it could reduce tensions in the Baltic region. They welcomed any statement which suggested that the Russian military was being reformed to improve training and co-operation with the west, and to reduce insularism.

Mr Yeltsin proposed a "regime of confidence" along its western borders, with hotlines between the region's militaries, mutual inspections of military facilities, joint control over Baltic airspace and joint exercises.

His remarks reflected Russia's concern - in spite of its own closer relationship with Nato - about the desire of Baltic states to join Nato in the footsteps of Poland, Hungary and the Czech Republic which are due to join next year. Most other non-Nato European countries are also rapidly developing military links with Nato through the Partnership for Peace programme.

Marshal Sergeev reiterated Russia's opposition to Nato enlargement and complained about recent military exercises carried out close to Russian territory.

Matutes' "creative" ideas on Gibraltar dispute

active and generous" proposals with him to London.

He is likely to offer a power-sharing arrangement, modelled on Andorra's constitution in which Spain and France nominally share sovereignty, that will allow Gibraltarians to retain their British nationality and their self-governing institutions.

Spanish officials said Mr Matutes would take "cre-

Rivals battle for the SPD's soul

While the party loves old-style social democrat Oskar Lafontaine and the public prefers moderniser Gerhard Schröder, SPD electoral prospects are uncertain, writes Ralph Atkins

Gerhard Schröder, the opposition Social Democrat who is contemplating a bid for the German chancellorship next year, hardly expected to be showered in glory at this week's party conference in Hanover.

But he perhaps underestimated the challenge that will face him today when he rises to speak on the last day of the SPD's conference.

As Mr Schröder predicted, it has been "Oskar's conference". Oskar Lafontaine, SPD chairman and Mr Schröder's rival to be its candidate for the chancellorship, enthralled the party with a storming speech on Tuesday that defended an unreformed social state and scorned shareholder values.

He also snookered Mr Schröder with an emphasis on conserving Germany's social institutions that contrasted with the Lower Saxony premier's modernising instincts.

Mr Lafontaine's reward was a five-minute standing ovation - triumphant by German standards - and re-election as party chairman with 93.2 per cent of valid votes.

Mr Schröder was re-elected to the SPD's executive committee yesterday with almost 75 per cent of delegates' votes.

Mr Lafontaine's success has been based, first, on a tight grip on party structures. Discipline has improved markedly since an SPD conference in Mannheim two years ago, when Mr Lafontaine seized the leadership from Rudolf Scharping, who had failed to halt one of the party's most disruptive bouts of post-war disunity.

This week Mr Lafontaine has also demonstrated his control of policy. His speech excited delegates with an



Whose hand on the steering wheel? Oskar Lafontaine, left, and Gerhard Schröder vie for the right to challenge Chancellor Helmut Kohl next year

attempt at evoking the social and international motifs of the late Willy Brandt, an SPD legend who was chancellor between 1969 and 1974.

Mr Lafontaine, his opponents were quick to argue, could still have been living in the 1970s, urging business to put workers' interests above share value and advocating Keynesian demand management to create jobs.

He proposed that the European Union should harmonise economic policies to stop a "downward race" to cut business costs. The Group of Seven industrialised countries should act against financial market speculation

and stabilise exchange rates. "At the least, target corridors must be agreed to limit speculation and allow a return to rational economic decision-making," he said.

The contrasts between Mr Lafontaine's ideas and those of Mr Schröder seem obvious. Although staunch in his defence of social values and jobs, Mr Schröder wants the SPD to be more pro-business and responsive to global competition.

He also sees change to generous social security benefits, particularly the over-hung pension system. But his tone in today's debate on innovation - a

subject hardly mentioned by Mr Lafontaine - will be measured.

He can play a longer game. Mr Schröder's hopes rest more crucially on the result of elections in Lower Saxony next March - shortly before the party picks its chancellor candidate.

If the SPD vote falls more than two percentage points below the 44 per cent won in 1994, Mr Schröder says he will withdraw from the chancellor race.

If he does well, he could argue with force that only under his leadership can the SPD win next September's federal elections, although it would probably still need

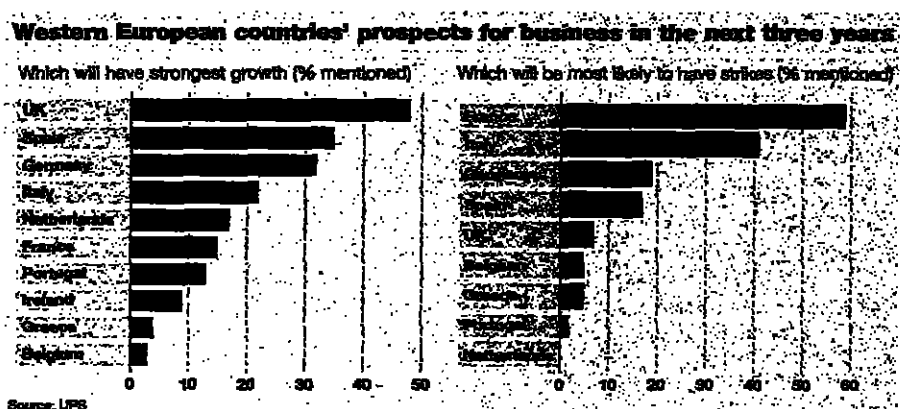
Businessmen gloomy about growth

By Wolfgang Münchau, Economics Correspondent

Europe's leading businessmen are disillusioned about the medium-term economic prospects of Germany and France, according to an annual survey by UPS Europe Business Monitor.

Germany was knocked off the top spot as the country forecast to show the strongest economic growth over the next three years. Only 32 per cent of respondents thought that Germany would enjoy the highest western European growth rates, compared with 54 per cent last year.

Germany now trails the UK (48 per cent) and Spain (35 per cent). France fell from fourth to sixth place behind Italy and the Netherlands. Another poor performer was Belgium, which scored lower than Greece.



The survey was commissioned by UPS, the postal services company, and was carried out by Harris, the opinion research group. It was based on 1,475 interviews with European business leaders in seven countries during September and October.

The survey's results contrast sharply with traditional economic forecasts, including a recent projection by the European Commission, according to which UK economic growth will be the lowest of all EU countries next year. Growth in Germany and France, by

contrast, are forecast to pick up strongly after a long period of sluggishness.

While a survey of this nature has shortcomings as an economic forecasting tool, its results are considered a useful gauge of current business sentiment. European business leaders

now seem significantly more optimistic about the future than they were last year. A net 51 per cent of business leaders reported an improvement in their businesses over the previous 12 months, compared with only 25 per cent last year.

A large majority support economic and monetary union, and are optimistic about its implications for the European economy and their own companies.

Business executives have also become less pessimistic about the labour market. The pace of job losses is forecast to slow down in the next 12 months, but with significant national variations. Germany and France are expected to suffer continued falling employment, while in the UK and the Netherlands the number of jobs is expected to increase further.

Spain claims diplomatic success in Gibraltar clash

By Tom Burns in Madrid

Spain and Britain are putting different interpretations on the outcome of a Nato defence ministers' meeting on Tuesday which cleared the way for a streamlined alliance command incorporating Spain for the first time.

Abel Matutes, Spanish foreign minister, greeted a British decision to drop its threat to veto a Nato headquarters in Spain while Madrid maintained naval and air restrictions on Gibraltar as a diplomatic success for Madrid. However, UK officials said yesterday that London would block appointments to the Spanish headquarters, reducing it to a "paper com-

mand", unless Madrid improved access to the disputed British colony. They said Spanish "triumphalism" was "unhelpful".

Senior British and Spanish diplomats are to hold talks in Madrid tomorrow in an attempt to agree a formula that will satisfy honour on both sides before December 16, when Nato's foreign ministers meet to approve the new command arrangements.

Under the streamlined structure, a small Nato command based on Gibraltar will be scrapped. The compromise is likely to entail limited Spanish involvement in the control of Gibraltar's airport and a partial lifting of the restrictions.

Britain turned down an



Matutes' "creative" ideas on Gibraltar dispute

active and generous" proposals with him to London.

He is likely to offer a power-sharing arrangement, modelled on Andorra's constitution in which Spain and France nominally share sovereignty, that will allow Gibraltarians to retain their British nationality and their self-governing institutions.

NEWS DIGEST

Overhaul for anti-trust fines

A new method for determining the size of fines to be imposed on companies that break European Union anti-trust rules was presented by the European Commission yesterday.

The new system will define a base sum related to the length and gravity of an abuse, but with no reference to the turnover of the company in question. This will then be adjusted up or down, according to aggravating or mitigating circumstances.

Under EU treaty rules, the Commission can impose fines on companies that infringe articles covering restrictive agreements, abuse of a dominant position and anti-competitive arrangements.

The new method is designed to bring greater coherence to the setting of fines, which in the past has appeared somewhat arbitrary. According to their gravity, infringements will fall into three categories: minor, with a maximum fine of Ecu1m (\$1.1m) serious, with a maximum fine of Ecu20m; and very serious, with fines of over Ecu20m.

Emma Tucker, Brussels

ITALIAN TELECOMS/TV

New regulator appointed

Italy's government has announced the appointment of a joint regulator for the telecommunications and television industries.

In a sign that the Party of the Democratic Left (PDS) is regaining ground within the ruling coalition over appointments to crucial jobs, Enzo Cheli, a former board-member of Rai, the state television service, has emerged as the government's nominee for the newly created position.

Mr Cheli was chosen after a meeting on Tuesday night between Romano Prodi, prime minister, and Massimo d'Alema, PDS leader, over appointments to be made to Italy's main regulatory bodies in the next few days.

Mr Cheli is being portrayed in the Italian media as the PDS's "candidate" for the post. His appointment follows expressions of disappointment by Mr d'Alema's allies at the weekend over the resignation of Guido Rossi, the Telecom Italia chairman, after he had attempted to introduce new corporate governance rules to the company.

Assuming that Mr Cheli accepts the post, he will have one of the most sensitive positions in the public sector, not least because of the impact of telecoms liberalisation next January.

James Blitz, Rome

SERBIAN POLITICS

Socialists hold speaker's post

The Serbian Socialist party (SPS) of Slobodan Milosevic, the Yugoslav president, yesterday secured the important position of speaker of parliament.

Dragan Tomić, speaker in the previous parliament and a close ally of Mr Milosevic, was appointed again when parliament met for the first time since the SPS-led coalition lost its majority in elections on September 21.

Mr Tomić will also remain acting president of Serbia. He said the SPS would attempt to form a government after the re-run of Serbia's presidential elections on Sunday.

The ultra-nationalist Radical party, now the second largest party after the SPS, said it wanted the position of prime minister if it joined a coalition. Vojislav Seselj, the leader of the Radicals, who has been described by a senior US envoy as a "fascist", won the Serbian presidential elections in October but the result was invalidated by a low turnout - an outcome that could be repeated this month.

Serbia has been without a president since July, when Mr Milosevic, barred by the constitution from seeking a third term, switched to the federal Yugoslav presidency.

Guy Dimare, Belgrade

FRENCH CAPITAL CONTRIBUTIONS

Companies to get FF90bn

France looks set to put about FF90bn (\$15.3bn) in capital contributions into public sector companies in 1997 and 1998, with FF56.5bn coming this year - more than double the figure included in the initial finance law.

The finance ministry indicated yesterday that this budget would permit it to make contributions to public enterprises on the following basis:

- EPFR and EPRD, entities set up to help rescue Crédit Lyonnais and Comptoir des Entrepreneurs respectively, FF24bn

- Réseau Ferré de France, the company that owns France's rail network, FF18bn

- GAN, the insurer, FF14.5bn

- Thomson Multimedia, consumer electronics, FF11bn

- Giat, armaments, FF9bn

- Charbonnages de France, coal, FF6.5bn

- Other enterprises would receive FF4.5bn, while risk capital would account for FF1bn and commissions for FF2.5bn.

The scale of the planned capital contributions is likely to keep pressure on the Socialist-led government to sanction more sales of state assets, since it is the receipts from such disposals that are expected to pay for them.

David Owen, Paris

GERMAN NEO-NAZIS

Six soldiers face action

The German defence ministry said yesterday it had opened disciplinary proceedings against six soldiers who decorated a room in their barracks with pictures of Adolf Hitler and pre-war army flags for a drinking party.

The ministry said the incident had taken place in the southern town of Albstadt in 1993 but had come to the attention of officers only this week, when they received photographs showing the soldiers with Nazi symbols.

A ministry spokesman confirmed an account in the newspaper Bild, which said the soldiers had also shouted extreme rightwing slogans during the party.

The incident was the latest in a string of highly publicised cases linking German soldiers with rightwing extremism. In October the ministry said 80 incidents of suspected extreme rightwing activity had been reported in the first eight months of 1997, compared with 46 for the whole of 1996.

Reuters, Bonn

GERMAN ECONOMY

Industrial production rises


German industrial production recovered in October, increasing by a seasonally adjusted 1.8 per cent from September. September production was revised upwards to show a fall of 0.4 per cent from August, compared with a drop of 1.6 per cent reported a month ago.

The recovery, after two months of declines, was seen by analysts as a sign that activity had returned to its medium term growth trend after weakness reflecting late summer holidays.

The economics ministry said yesterday the late holidays helped cause a 2 per cent fall in overall industrial output in September and October compared with July and August. But production in the latest two months was 2.6 per cent higher than in September and October last year, with manufacturing output up 4.7 per cent compared with the year before.

The Munich-based Ifo economic research institute forecast that German manufacturing output will grow by 4 per cent next year and that investment in plant and equipment will expand by 6.5 per cent in 1998.

Peter Norman, Bonn

Thanks  Thanks

"DONATION DAY"
28.11.1997

Spitz AG donates daily profit

TO ALL OUR CUSTOMERS WE WOULD LIKE TO EXPRESS OUR THANKS FOR THE ACTIVE SUPPORT OF OUR "DONATION DAY"

DUE TO THE EXTRAORDINARY AMOUNT OF TURNOVER AND SINGLE DONATIONS WE ARE ABLE TO CONTRIBUTE A TOTAL OF **DM250.000,-**

TO CHILDREN'S INSTITUTIONS IN LONDON, PARIS, DORSETSHIRE AND WIMBORNE

Spitz Aktiengesellschaft

FINANCIAL TIMES
Published by The Financial Times (Europe) GmbH, Woburn Road, 3, 60118 Frankfurt am Main, Germany. Telephone +49 69 158 530. Fax +49 69 596 4481. Registered in Frankfurt by J. Walter Reed. Wilhelm J. Brinck, Colin A. Kennedy as General Directors and in London by David C.M. Bell, Chairman, and Alan C. Miller, Deputy Chairman. The shareholders of the Financial Times (Europe) GmbH is Pearson Overseas Holdings Limited, 3 Burlington Gardens, London, W1X 1LE. Shareholder of this company is Pearson plc, registered at the same address.

GERMANY:
Responsible for Advertising content: Colin A. Kennedy. Printer: Hentrich International Verlagsgesellschaft mbH, Adenau-Rhein, Adenau-Strasse 3a, 63299 Neu Isenburg. ISSN 0174 7363. Responsible Editor: Richard Lambert, 60 The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

FRANCE:
Responsible Director: P. Maréchal, 42 Rue La Boétie, 75008 PARIS. Telephone: (01) 376 8234. Fax: (01) 376 8233. Printer: S.A. Nord Editeur, 19/21 Rue de Caen, F-91100 Montargis Cedex 1. Editor: Richard Lambert, ISSN 1145-2753. Commission Paritaire No 6780/D.

SWEDEN:
Responsible Publisher: Hugh Canby 468 018 6088. Printer: AB Kvalitetstryckeriet, PO Box 6097, S-550 06, Jönköping.

© The Financial Times Limited 1997. Editor: Richard Lambert, 60 The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

الشرق الأوسط

NEWS: EUROPE

Ireland on course to join euro

By John Murray Brown
in Dublin

Ireland is to meet the debt requirements for membership of the European single currency by 2000, Charlie McCreevy, finance minister, told parliament yesterday.

Unveiling a projected budget surplus for 1997-98 and the following two years, Mr McCreevy said Ireland's debt to gross domestic product ratio would fall from 87 per cent in 1997 to 67 per cent by 2000, against the 60 per cent limit set by the European Union's Maastricht treaty.

Mr McCreevy, an accountant by background, said his aim was to control public spending and correct tax inequities, striking a balance between "proper rectitude and punitive rigour".

With the European Commission set to decide who qualified for the euro on the basis of 1997-98 budget figures, Ireland was well set to make the grade.

The budget would be in surplus next year, at 0.3 of GDP in 1997-98, 0.6 per cent in 1998-99 and 1.3 per cent in 1999-2000.

The government expects to

borrow £289m (\$132m) to meet its spending shortfall, eliminating exchequer borrowing by 2000.

Current spending will rise by 3.7 per cent in 1997-98, including a £517m tax and allowance package, which will take 15,000 people out of the tax net. Capital spending is kept below 5 per cent.

Announcing a 2p fall in income tax, Mr McCreevy pledged the standard rate would be brought down to 20 per cent "in the next few budgets".

Standard corporation tax was cut from 36 per cent to

32 per cent, in line with plans to adopt a universal rate of 12.5 per cent by 2006. Ireland's special 10 per cent corporate tax rate for manufacturing companies has been a bone of contention, with other EU member states complaining that it distorts investment flows and diverts exchequer receipts.

By tightening up on tax shelters enjoyed by the rich, and tax allowance schemes, Mr McCreevy projected savings of up to £200m in one year.

Capital gains tax was halved to 20 per cent. Duty on cigarettes and petrol was increased, while drink remained unchanged.

One of the biggest reactions was prompted by his pledge to supply £20m over the next three years for the Gaelic Athletic Association, the governing body of Ireland's national sport.

Michael Noonan, the opposition Fine Gael finance spokesman, accused Mr McCreevy of "creative accounting". He said it was an expansionary budget, which would increase consumer demand.



Uno Laur: made no comment about internal splits and delays which dogged the inquiry

Shipyard condemns Estonia report

By Tim Burt in Stockholm
and Matej Vipotnik in Tallinn

The official report into the Estonia ferry disaster of 1994 was condemned yesterday as incomplete and inaccurate by the German manufacturer of the ship, which sank with the loss of 852 lives.

Lawyers acting for Meyer Werft, the yard which built the Estonia, said the report was flawed in asserting that design faults and poor manufacturing of the ship's bow door locking mechanisms were mainly to blame for the accident. The Estonia sank in September 1994, between Tallinn and Stockholm, after its bow door was ripped off in heavy seas.

Yesterday's report, due to have been published more than two years ago, concluded that the ship should have been fitted with stronger water-tight locks and a better designed outer visor.

However, shipping experts commissioned by Meyer Werft to conduct a separate inquiry said the Estonia was

poorly maintained and unseaworthy at the time of the accident. "The intellectual value of this report is less than the paper it is printed on," said Peter Holttappels, senior partner of Hamburg law firm Ahlers & Vogel and chairman of the Meyer Werft panel.

While the three-nation Commission of Inquiry contradicted most of Meyer Werft's contentions, it acknowledged that the crew might have contributed to the loss of life by not reducing the ship's speed or not evacuating passengers quickly enough.

The commission - drawn from Sweden, Finland and Estonia - also concluded the ship's alarm systems had failed to alert the crew that the bow door had sheared off. But it emphasised that it was not apportioning blame or liability for the sinking, one of the world's worst maritime accidents.

Among 16 recommendations aimed at avoiding similar tragedies, the report

called for stricter criteria in the "design, manufacturing, assembly and approval of components critical for the safety of passenger vessels".

They also urged ferry operators to review the design safety of elderly vessels and evacuation procedures.

Uno Laur, chairman of the commission, said shipowners should bear the cost of updating vessels which did not conform to safety standards. He made no comment about internal splits and delays which have dogged the inquiry. Several members of the original inquiry team resigned during the drafting of the report.

Meanwhile, Swedish investigators began studying the findings for any evidence of criminal liability. Thomas Lindstrand, state prosecutor, said he would decide next month whether to begin proceedings. Pressure groups representing families of the Estonia victims are pressing for compensation, and have initiated legal proceedings against Meyer Werft.

By Emma Tucker in Brussels

Asylum seekers are being driven out of Europe as a result of a push by European Union member states to co-ordinate their policies on asylum, Amnesty International claimed yesterday.

The human rights group said countries were using the harmonisation process as a covert way to reduce flows of refugees to their territories, thus reneging on their responsibilities under international law.

"The right to seek and enjoy asylum has been continuously eroded by EU member states over the past few years, neglecting the European tradition of soli-

darity and hospitality to those in need and violating international obligations," said the organisation.

Amnesty has sent a letter to EU interior and justice ministers meeting in Brussels today, urging them to reverse the thrust of asylum policies. It is particularly opposed to the policy of sending asylum seekers back to "safe" third countries through which they have passed, without properly considering their claims.

Amnesty and other refugee organisations have stepped up their campaign after important changes to the way EU member states co-ordinate asylum and immigration policy.

Until now, asylum policy had been a matter for loose intergovernmental co-operation, making it easy for countries that disagreed with policies to go their own way. But under the new Amsterdam Treaty, decisions on asylum and refugee policy are legally binding on all member states.

During a period of five years after the revised treaty comes into force, member states will only be able to take decisions after unanimous votes. However, after five years, they can vote unanimously to make decisions, subject to majority voting.

Despite its concerns about the harmonisation process,

Amnesty believes the removal of asylum policies from the direct authority of interior ministries "obsessed" with the daily numbers count of asylum applications provides a good opportunity for the EU to rethink its approach.

In its letter, it urges member states to stop the practice of "dumping" refugees in the EU's immediate neighbouring states - classified by most EU members as "safe" countries and therefore eligible to consider asylum applications.

Many of these countries aspiring to EU membership, are adopting a similar approach, with the effect that asylum seekers are

being pushed further and further back, to countries that although classified as "safe" do not provide minimum guarantees, and do not have the necessary infrastructure to deal with asylum seekers adequately.

Amnesty has proposed a series of specific steps to the EU member states, aimed at improving their asylum policies. It wants all measures taken to respect international standards for refugee protection; ensuring adequate means of subsistence for asylum seekers while they wait for a decision on their claim; and new and more generous minimum guarantees for asylum seekers.

Crédit Lyonnais rescue plan delayed

By Andrew Jack in Paris and
Emma Tucker in Brussels

Continued disagreements with the French government over a new rescue plan for Crédit Lyonnais, the French state-owned bank, have forced the European Commission to delay a decision on approving the plan until at least the start of next year.

EU officials confirmed yesterday that Karel Van Miert, the competition commissioner, who has to decide whether to accept the

French government's demands to give the bank extra state aid, will not present his case to the full Commission until January at the earliest. A decision was due in mid-December.

The discussions centre on whether to separate the aid provided to Crédit Lyonnais from that given to CDR, the state-controlled vehicle set up to sell off more than FF200bn (\$34bn) in gross assets removed from the bank's balance sheet for sale under a plan agreed in 1995. The Commission argues

the two organisations must be considered as part of the same rescue plan, and that Crédit Lyonnais should incur significant additional penalties in response to rising estimates of the total cost of the rescue.

However, Dominique Strauss-Kahn, the finance, economics and industry minister, has argued in meetings with Mr Van Miert that the two entities should be considered separately, and Crédit Lyonnais should not be penalised for the losses registered by CDR.

Executives at CDR have been angered by suggestions that the escalating costs of the bail-out are the result of the way in which their organisation has been managed. In an internal memo sent to staff last week, CDR's board expressed its "indignation" at the "campaign" suggesting they are responsible.

They argue that the total losses incurred by CDR are likely to be about FF100bn, in line with estimates already provided last year, and considerably below fig-

ures of about FF150bn now being circulated.

They stress that the losses - larger than the FF45bn originally permitted in the 1995 plan - are the result of the fact that no audit was carried out into the assets ahead of the creation of CDR. They say Crédit Lyonnais failed to make adequate provisions ahead of the transfer of these assets.

They also disagree with the EU's method to assess total state aid. PolyGram buys Crédit Lyonnais film library, Page 15



هكذا من الاعمال

مركز من المبنى

is agreement



kept quiet

like shuts
n Israel

to the

to the



MODERNISM

The Sheraton Amsterdam Airport Hotel and Conference Centre is arguably the most advanced in the world.

It offers direct access from airport to hotel, Body Clock Cuisine to help fight jet lag, Day Break Service when you just need a room for the day, swimming pool and fitness centre.

As a business traveller there's everything you could want and quite a bit more. This commitment to innovation has made ITT Sheraton

the fastest growing hotel group in Europe. In the past three years, we've doubled in size to 75 hotels. But they're no ordinary hotels. Each is special with its own personality.

In fact we have the largest number of luxury hotels in Europe, so wherever you travel and whatever your needs, we're sure that you'll always feel right at home.

State-of-the-art. ITT Sheraton always strives for the best.

So it will come as no surprise to know that we've chosen the best telecommunications company in the world, AT&T.

Many of our rooms throughout Europe will soon come with an Instant Access button that puts you through to the United States, quickly and clearly via the AT&T Direct Service (SM) network.

So wherever you are, you can get in touch with AT&T at the touch of a button.



ITT Sheraton

Next time you're travelling in Europe, look up our state-of-the-art airport and city hotels.

Sheraton Amsterdam Airport Hotel and Conference Centre - Sheraton Paris Airport Hotel Charles de Gaulle - Sheraton Brussels Airport Hotel - Sheraton Frankfurt Hotel - Sheraton Skyline Hotel - Sheraton Heathrow Hotel - Sheraton Warsaw Hotel - Sheraton Aerogolf Hotel Luxembourg - Sheraton Brussels Hotel and Towers - Sheraton Roma Hotel - Sheraton Lisbon Hotel - Sheraton Göteborg Hotel - Sheraton Stockholm Hotel - Sheraton Atlanta Hotel Zurich - Sheraton Ankara Hotel - Sheraton Antalya Hotel - Sheraton Park Tower Hotel London - Sheraton Salzburg Hotel - Sheraton Grand Edinburgh. For more information, call our Global Free Phone Service on 00800 325 353535 or your travel professional. The Luxury Collection, Sheraton Hotels and Resorts, Four Points Hotels.

مركز من الاعلى

okyo pumps
quidity into
ink system

**Some people say all
that testing of the new
Astra is going too far.**

9,000,000 km

ais expect
t roll-over

ressed on Vietnamese

ns tax return

However, Opel engineers disagree. They insist that for its debut next spring, the new Astra must excel in every way – in safety, comfort, performance and reliability. 600 pilot models of the new Astra have therefore been tested well over 9 million kilometers – equal to an extraordinary 240 trips around the Earth. From the demanding roadways of Europe, to the blistering asphalt of Arizona. They have passed this rigorous testing with honors. With all of these milestones behind it, signs point to Astra as being a car that you can look forward to.

OPEL 

NEWS: THE AMERICAS

Court puts spotlight on Gates

Unpopular Microsoft is accused of breaking terms of an anti-trust settlement

Bill Gates' public appearances are usually carefully choreographed but tomorrow he will be stepping to a different tune. The Microsoft chairman will be in a Washington courtroom, where his company stands accused of anti-trust violations.

For the first time in more than seven years that Microsoft has been under scrutiny by US competition regulators, the software industry titan may have been caught flat-footed.

Surprisingly unopposed in the ways of Washington, Microsoft has been outmanoeuvred by the public relations tactics of consumer lobbyists such as Ralph Nader and its critics in Congress as well as Janet Reno, the attorney-general.

The company is on trial in the court of public opinion for its overwhelming success: its influence over the industry is perceived as too broad, its control of the personal computer software market too absolute, its competitive tactics too harsh, its top executives too rich. But in the courtroom of Judge Thomas Penfield Jackson, the charges against Microsoft are more specific and potentially more damaging.

The US Justice Department has charged that Microsoft has broken the terms of a 1995 anti-trust settlement. According to the complaint, Microsoft has forced PC makers to include Internet Explorer, its internet browser software, with copies of the widely used Windows 95 operating system when the software is factory-installed on new PCs.

Microsoft is "unlawfully taking advantage of its Windows monopoly to protect and extend that monopoly," the Justice Department charged.

Microsoft insists the charges are baseless. The company requires PC manufacturers to install the software because Internet Explorer is an "integrated part" of Windows rather than a separate, bundled product, Mr Gates said. The 1995 antitrust settlement explicitly exempted "inte-

grated products" from a clause covering unlawful bundling, the company pointed out.

Yet even to the ordinary PC user, this argument sounds fishy. Retail computer stores offer Internet Explorer as a separate product. Users of the Apple Macintosh - with its "non-Windows" operating system - can also buy special versions

of the software. A swift judgment may be a long shot.

Microsoft will hope, however, to narrow the issues of the case to those that relate directly to the consent decree.

The company acknowledged it has "no idea" what will happen in court. Oral arguments are scheduled, but may be brief. The judge could ask both sides to agree

downs should continue to improve with new features and functions that make PCs easier to use, he said. If the Justice Department can block the company from adding an internet browser to Windows, it may also - in the future - prevent the addition of technologies such as speech recognition and gesture recognition now under development in

software may be just the latest example of the law trying to keep pace with fast-changing technology.

The irony is that if the Justice Department should succeed in putting a crimp on Microsoft, the only beneficiaries may be a clutch of competitors who have so far failed to usurp the company's market leadership. These include Oracle, Sun Microsystems and Netscape Communications.

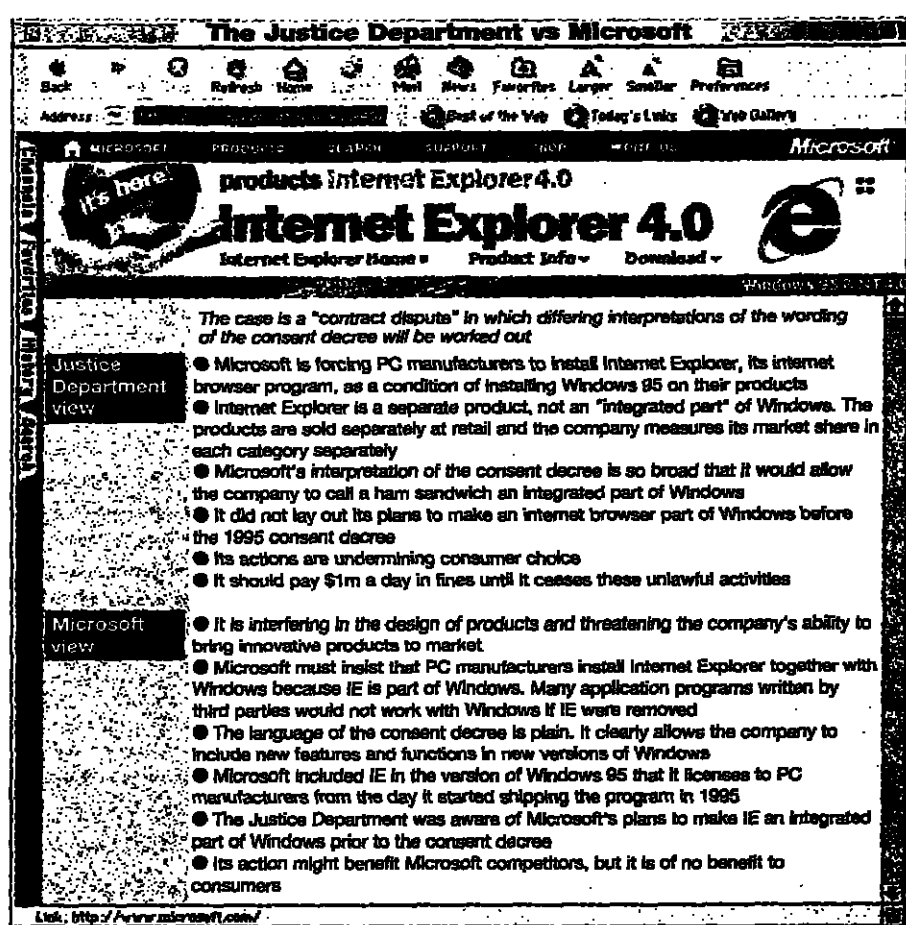
Most of the leading US computer companies including Hewlett-Packard, Digital Equipment and Unisys, have hitched their wagons to Microsoft's ambitions to become a top supplier of software for big computer systems as well as the desktop. Even International Business Machines, Microsoft's traditional nemesis, is offering computers running the Windows NT operating system.

Consumers may gain a broader choice of personal computer software if Microsoft is forced to modify its sales tactics, but who is to say that other companies can produce better, more innovative products? With an annual research budget of nearly \$2bn, Microsoft is now spending more than most of its competitors combined on advancing the way that people interact with computers.

It also plays a significant role in the US economy. The company is one of the foundations of the US high technology industry, which generated over \$700bn in sales last year and more than \$150bn in exports.

Perhaps Microsoft's weakness is that it lacks foreign competitors. Even the hint of a challenge from outside the US would surely have Washington politicians rallying to its aid. As it is, the company must be content with the support of groups such as the Metropolitan King County Council, in its home town of Redmond, Washington, which voted unanimously this week to back the company in its fight.

Louise Kehoe



of Internet Explorer, so how can it be part of Windows?

That is irrelevant, Microsoft said, because the complaint is based on alleged violations of the consent decree, which addressed only the terms on which Microsoft licensed software to PC manufacturers.

Tomorrow, Microsoft will ask Judge Jackson to dismiss the case outright. Yet with hundreds of pages of arguments already submitted by both sides, asking for

on a schedule for further hearings, or he may rule on issues that determine the breadth - and thus significance - of the entire case.

However, Mr Gates' plan to be present in the courtroom demonstrates the importance he attaches to the event. He thinks that if the Justice Department wins it will undermine the ability of Microsoft to maintain its technology leadership.

It is a fundamental principle at Microsoft that Win-

Microsoft's laboratories.

Yet it is not clear that this is the intent of the department's case. Indeed, Joel Klein, head of the department's antitrust division, has hinted that Windows 95, a planned version of the Microsoft operating system that more tightly integrates the functions of the internet browser and desktop operating system, might not raise antitrust problems.

If so, the department's latest complaint against Micro-

Canadian air ticket plan irks operators

By Scott Morrison in Toronto

Canada's tour operators and travel agents have hit at proposals by the federal transport regulator that could damage the discount travel sector by banning last-minute sales of low-cost tickets.

Tour operators say they have been told the Canadian Transportation Agency (CTA) intends to start enforcing largely ignored 20-year-old rules. The proposal appears at odds with the recent deregulation of Canada's airline industry and the growth of open skies travel in North America.

The CTA, which regulates economic practices in the airline, rail and marine sectors, said it wanted to fine-tune regulations and enforce them through periodic inspections and complaints, but denied it planned more spot checks. The CTA is also suggesting the introduction of monetary penalties to allow it greater flexibility in dealing with offending charter airlines.

The CTA says it will continue to ban discount charter ticket sales within seven days of departure and impose limits on the number of seats that can be sold on charter flights within 14 days of travel. It will also continue to set minimum charter ticket prices, though travel agents say minimum prices on charter flights have not been enforced for 15 years.

As about 50 per cent of charter tickets are sold within 14 days of departure, enforcing the regulations would hit the country's four top charter carriers, as well as tour operators and as many as a third of travel agents, says Harry Borenstein, president of The Last Minute Club, which specialises in discount tickets.

Analysts said enforcement of the regulations would not be likely to hurt foreign airlines, as they do not serve the same routes as Canadian charter carriers.

NEWS DIGEST

Rubin hails regional reform

Latin America has escaped the worst of the recent turbulence in international financial markets because of its deep economic reforms over the past decade and its progress in strengthening its own financial markets, according to Robert Rubin, US treasury secretary. But much remained to be done to improve supervision and promote greater efficiency, he said.

Speaking in Santiago at a meeting of finance ministers from the western hemisphere to discuss issues of financial integration, Mr Rubin said "financial systems that impose discipline on companies" were "essential for sustainable economic growth".

In an indirect reference to the problems in several Asian economies, he said on Tuesday: "Avoidance of government policy direction in bank lending, or of influence by borrowers, is critical to the health of both the banking system and the borrowers."

Imogen Mark, Santiago

BRAZIL

Tax-raising decree approved

The Brazilian Congress has approved a controversial tax-raising decree which forms a central part of the government's recent R\$30bn (US\$18bn) fiscal package designed to head off further financial market turbulence.

Both the lower house and the senate comfortably approved the decree after the government made substantial changes to its original proposal in order to secure political backing.

The vote was the government's third important victory in Congress in the last fortnight, following approval in the lower house of a civil service reform bill.

As a result of the decree, Brazilians who earn more than R\$1,800 a month will pay 10 per cent more income tax, the tax on income from fixed income investments has increased from 15 per cent to 20 per cent and fiscal incentives to companies investing in the north and north-east of the country have been reduced by 25 per cent.

The tax-raising decree was the most controversial of the eight measures in the government's fiscal package which needed approval in Congress.

Geoff Dyer, São Paulo

EQUADOR ELECTION

Vote narrower than expected

Ecuador's Social Christian Party (PSC) will not find it as easy as expected to dominate a national assembly elected on Sunday to reform the constitution, according to initial results from the polling stations.

With results in from eight of the 21 provinces and over 70 per cent of the vote counted in eight others by Tuesday night, the PSC was still set to form the largest bloc when the assembly begins on December 20. However, it was expected yesterday to have nearer 18 seats than the 21-25 seats predicted by pollsters on Sunday.

This will leave the expected alliance of the PSC, centrist Popular Democracy party and the government Liberal Party-Alliance Front short of a majority in the 70-member assembly. They may seek a further agreement with the centre-left Democratic Left.

As polling results have become clearer since Sunday, PSC leaders have toned down their triumphalist approach and placed more emphasis on the need to find common ground with other assembly groups over the next couple of weeks.

Justine Newsome, Quito

NEWS: WORLD TRADE

EU gesture to US on 'mad cow' rules

By Neil Buckley in Brussels

The European Union is attempting to head off a trade clash with the US with proposals to modify new rules designed to curb the spread of BSE or "mad cow" disease - only hours before the start of tomorrow's EU-US summit in Washington.

The US has warned that the rules - which ban parts of cattle most at risk of carrying "mad cow" disease, mainly the head and spinal cord, from use "for any purpose" within the EU - could block billions of dollars of US pharmaceuticals and cosmetics exports to Europe.

Most pharmaceuticals and cosmetics contain derivatives of tallow or gelatine, both produced by boiling animal carcasses, usually including the banned cattle parts, called "specified risk materials" (SRMs).

The US insists that, since it is free of "mad cow" disease, its slaughterhouses should not have to bear the extra cost of extracting SRMs from carcasses.

Washington had threatened retaliatory action or a World Trade Organisation complaint unless the EU modified the rules before they came into force on January 1, 1998.

Proposals to postpone implementation of the new rules were thrown out earlier this week by Brussels officials, worried that this would be seen as back-track-

ing on a highly sensitive consumer safety issue.

Instead, the European Commission yesterday proposed a piecemeal solution, involving temporary exemptions from the rules for certain products. Under the plan:

- Pharmaceutical products approved for marketing after the start of 1998 would not be allowed to use SRMs in their manufacture.

- Pharmaceuticals already approved would be allowed to continue to use SRMs until January 1, 1999, to allow industry time to adapt.

- Existing products and those manufactured during the transition period could continue to be sold until expiry of their shelf life.

- Certain medicines which use SRMs, and to which there is no satisfactory alternative, would have a longer transition period, until the end of 1999.

- Derivatives of tallow - used in a broad range of pharmaceuticals and cosmetics - would be approved for use even if they were manufactured using SRMs, provided they were heat-treated by one of three approved methods.

US officials were still studying the EU proposals yesterday. But they had indicated that US industry might accept the new rules, provided it was allowed sufficient time to adapt and find new sources of SRM-free ingredients.

Farriers face setback, Page 9

Food labelling

The European Commission has put forward plans to label foodstuffs containing genetically modified maize or soya in an attempt to allay consumer concerns over the products, writes Neil Buckley from Brussels.

But Greenpeace, the environmental group, immediately criticised the definition of products as too narrow.

It said consumers would still have no certainty whether foods they were buying contained genetically modified materials. The Commission was asked by EU food safety experts at the end of July to propose labelling for the two products. Genetically modified maize, developed by Novartis, the life sciences group, to resist the corn-borer pest, and soybeans developed by US chemicals group Monsanto to resist weedkillers, are two of the most controversial biotechnology products, though they have been passed by EU scientists as safe.

The rules were designed to close a loophole caused by the fact that the two products were licensed for sale in the EU last year, before new rules on consumer food labelling, the Novel Foods directive, came into force in May.

Access problems and a requirement for additional paperwork had severely delayed the contract which was awarded for \$150m in 1993 and had been due to be completed last year.

United, which has several large claims outstanding against Thai authorities for additional payments, said its existing provision was sufficient to cover any further losses on the work which was at an advanced stage.

The latest conflict, however, has

Markets harder than 'Stonewall'

Tough US trade negotiator says Asian financial crisis will open up trade, writes Nancy Dunne

Charlene Barshefsky has a reputation as a relentless negotiator. Her nickname, Stonewall, was earned during countless face-offs over access to other countries' markets.

One of those trade rows is about to come to a head when the World Trade Organisation rules - perhaps as early as tomorrow - on a complaint, brought on behalf of Kodak, the US film company. Many say the case amounts to a judgment on Japan's economic system.

Yet, after five years of contending that Japan's distribution system is so impenetrable and its restrictions on competition so widespread as to constitute a trade barrier, Ms Barshefsky believes events have overtaken the case.

Asia's financial crisis, she contends, will at last force reform in the country which has been a sparring partner on almost every trade issue from cars and semiconductors to glass and film products.

"The market is telling Japan it cannot delay reform," the US Trade Representative said in an interview this week. "It has to take bold and decisive action."

Ms Barshefsky argues that the outcome of the Kodak case before the WTO dispute settlement panel does not matter. "Whether we win or lose, or partially win the case, or don't prevail, I think the forces at play in Japan are much stronger now than

the contribution of the case."

However, many Japan analysts in the US - having heard numerous Japanese pledges in the past - view this as wishful thinking. "It's bizarre if anyone thinks the Japanese market is going to change, particularly when its economy is doing worse," said one lawyer.

However, Ms Barshefsky contends that the markets' message was reinforced by President Bill Clinton when he met Ryutaro Hashimoto, Japanese prime minister, in Vancouver last week. "He said it was critical that deregulation move at an accelerated pace," said Ms Barshefsky. And the prime minister agreed to deliver a package of reforms by mid-December, looking especially at distribution.

Tokyo has also pledged it will review the controversial Large Scale Retail Store Law, which protects small businesses that are less likely to use foreign products. The law has long symbolised Japan's closed markets.

Since succeeding Mickey Kantor - a close friend of the Clintons - as trade representative, Ms Barshefsky has been credited with important negotiating victories. Last December she helped sew up a global agreement phasing out tariffs on information technology. In February she directed US negotiations in an agreement which swept away barriers in telecommu-

nications services.

A slight, elegant woman and a respected trade lawyer before moving into government, Ms Barshefsky has mastered her trade brief - whether peering over half-moon reading glasses or arguing that the US will be relegated to the sidelines if she is unable to negotiate new trade agreements.

She has had a tough slog for most of this year, however. After she "consulted" for months with hundreds of congressmen, President Clinton was forced to shelve her version of legislation giving him new "fast-track" trade negotiating authority. Only 40 out of 106 House Democrats could be persuaded to support it.

Ms Barshefsky says she will again consult with the congressional leadership and return early next year to renew the fast-track crusade.

Most observers blame the failure of the fast-track effort on the White House and business groups, saying both did too little to lobby for the public support behind trade expansion. "For Charlene, it was mission impossible," says one trade lobbyist.

Ms Barshefsky argues a small group of anti-abortion Republican congressmen held the fast-track issue as a "hostage" to their demand that the president reduce international family planning aid. The president, who had already engaged in endless arm-twisting and compromise, drew the line and postponed the vote.



Barshefsky: 'Market is telling Japan it cannot delay reform. It has to take bold and decisive action' (Picture: Michael Ochs)

Fast-track - under which Congress transfers some of its authority to the president by promising not to amend trade deals - has always been a "tough sell", she says. "We will have to assess our particular difficulties and then proceed accordingly. The shape of the bill, the precise timing has yet to be resolved."

Next week Ms Barshefsky will oversee the US negotiation on a long-delayed multi-lateral financial services pact. In 1995 the US walked away from the talks, refusing to commit itself to keeping its markets open without better offers from Asia and Latin America.

This time the administration has poured "substantial resources" into the effort.

Officials have visited 40 capitals, some more than twice, offering technical aid. They have also met regionally with groups of countries.

Ms Barshefsky is cautious about the outlook. "There are somewhere between 10 and 12 countries that have either not put offers on the table or have not improved their offers. We can't assess the prospects until the countries put their offers in writing."

She does not mention that, according to a lobbyist close to the talks, some of the offers have been withheld at US request so countries with poor offers will not discourage others from improving their packages. But good lawyers know what to leave in and out of their briefs.

UK contractor halts Bangkok work after payments freeze

By Andrew Taylor in London and Ted Bardecke in Bangkok

United Utilities of the UK has halted work on a sewerage scheme for Bangkok because payments have stopped.

The project is the latest in a series of high-profile infrastructure developments in Thailand and other south-east Asian countries which have been halted or postponed because of the region's financial crisis.

The Bangkok Metropolitan Author-

ity, however, denied that payments to United had been withheld because of the country's financial problems. It blamed a previous contractual dispute for the difficulties which it said must be resolved before payments could resume.

United Utilities, which has made a £90m (\$150m) provision to cover potential losses on the contract, has complained about difficulty in getting access to parts of the new sewerage network designed to sup-

ply 1m people in central Bangkok. Access problems and a requirement for additional paperwork had severely delayed the contract which was awarded for \$150m in 1993 and had been due to be completed last year.

United, which has several large claims outstanding against Thai authorities for additional payments, said its existing provision was sufficient to cover any further losses on the work which was at an advanced stage.

The latest conflict, however, has

coincided with a severe cash squeeze on the Thai authorities following the country's currency crisis.

The Thai government in October cancelled a \$3.7bn contract with Hopewell Holdings, the Hong Kong-based infrastructure developer, which was building a much needed privately financed mass transit system in the capital.

Other south-east Asian countries have been experiencing similar problems. Indonesia has postponed development of 14 out of 29 proposed new

power plants while Malaysia has mothballed several large infrastructure projects, including the controversial Bakun dam.

United Utilities formed last year by the merger of North West Water and North West Electricity, has ceased bidding for construction contracts for water schemes following its problems in Bangkok.

Not all UK companies are pessimistic about the Thai water industry. Thames Water International says its water sup-

ply system for the Pathum Thani area on the northern edge of Bangkok should be ready for commissioning early next year.

Thames will sell water to a government agency, the Provincial Waterworks Authority (PWA), which will be responsible for collecting payment from consumers. "We should be all right because the price we sell water to the PWA is less than what the PWA charges its customers," said Pira Intaratood, director of Thames in Thailand.

0424101350

TECHNOLOGY

Stephen McGookin looks at the logistical challenge of the world's biggest sports event

On side for soccer IT

In football, it is often said that the best referee is the one the fans never notice. Gerard Goullou and his colleagues at EDS, the US information services group, have been hearing that in mind while building the information technology backbone for what they hope proves to be a fault-free World Cup tournament next year.

"We want to help France share the beauty of the game with the world," says Mr Goullou.

As this evening's draw in Marseille emphasises, the logistical challenge of organising the world's biggest sporting event is a considerable one. Regardless of how carefully planned and tested the infrastructure is, things can still go wrong, as at last year's Olympic Games, when IBM had to overcome initial difficulties with its online results network.

From the moment the first game kicks off on June 10 1998, the World Cup finals will last 33 days, with 37bn people worldwide expected to watch on television. The 1994 tournament in the US attracted 31.7bn viewers, while the Atlanta Olympics drew an audience of about 20bn.

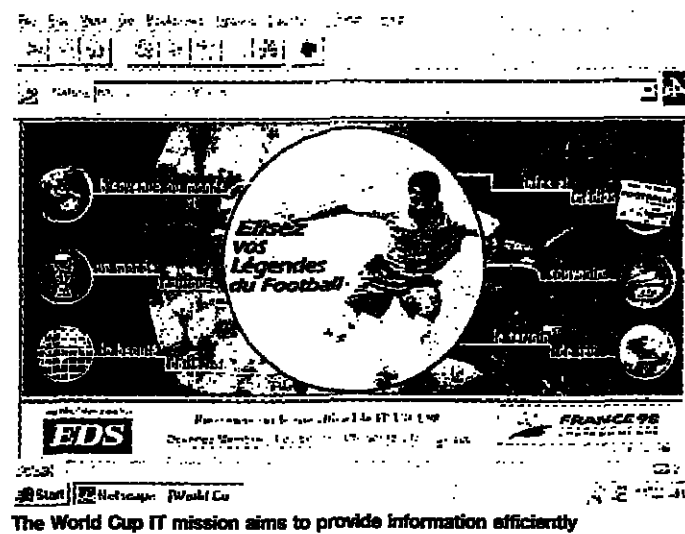
On the ground, 2.5m spectators

will attend the 64 matches featuring 32 teams at 10 venues, along with 10,000 accredited journalists and broadcasters. They will be marshalled by 12,000 volunteers and 550 permanent employees. In all, 50,000 accreditations will have to be organised, as Mr Goullou says, "to allow people to go only where they are entitled to go".

The job of bringing together all the elements in the strategy falls to Philippe Verveer, the organising committee's IT director. "The greatest challenge is to be ready on time," he says. "Everyone knows when the opening game will be, and there's no possibility of any move. Also, everything has to work perfectly from the first day."

Installing and implementing the hardware - about 12,000 workstations and 100 servers across 100 local area networks - will have to be done within a few weeks from May, when the stadiums are finally ready.

When the tournament organising committee was set up in December 1993, Mr Verveer was the first departmental head appointed, indicating the importance laid on getting the IT provi-



The World Cup IT mission aims to provide information efficiently

'If I am causing trouble, I can be easily identified and banned from any other games'

events, and they had the opportunity for testing during a dry run last summer - the *Le Tournoi* contest between England, France, Brazil and Italy.

Mr Verveer describes the IT mission as dedicated to the efficient management of informa-

tion, not just during the games themselves, but in the long preparation stage as countries qualify to go to France.

The official web site www.france98.com has been providing a running account of the tournament at each stage, while World Cup Online, the main content engine, will drive all the public and press information during the finals.

Sybase development tools using its adaptive component client/server architecture will be used in all elements of the tournament planning, as well as running all the standard business systems like finance and accounting associated with an undertaking of this size.

For the visiting press, a first will be the availability of indexed video through the World Cup

Online intranet, allowing users to request clips indexed by player, team or incident - such as goals, penalties or red cards.

Ticket reservation sales began in France in May 1996, partly using the national Minitel system. Until this evening's draw, though, it was not known which teams would be playing in each game at each venue, so Mr Verveer says he has been selling "virtual tickets for virtual games". "In January and February next year we will start to convert reservations into actual tickets," Football authorities in each qualifying country will also be able to start selling their tickets through official tour operators.

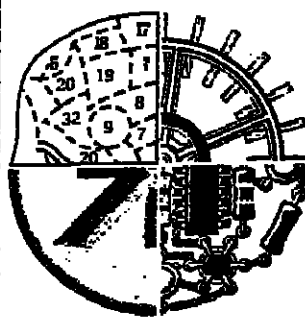
A 3D view of the pitch from each numbered seat can be called up from the stadium database: from a security point of view, the organisers should be able to know who is occupying each seat or group of seats. "If I am causing trouble, I can be easily identified and banned from any other games," says Mr Goullou.

He points out that the whole approach is a "24/7" - 24 hours a day, seven days a week - operation, with extensive back-up and disaster recovery plans.

Mr Verveer, meanwhile, admits he works for an organisation that has "no past and no future. We will cease to exist when the books are closed after the final game," he says.

When that happens, he is confident it will not just be the 11 players parading the trophy who are a winning team.

Worth Watching • Vanessa Houlder



Personality key to heart disease

Evidence has emerged supporting the controversial theory that "type A" personalities - competitive, impatient and hostile - have an increased risk of heart attacks. A study published this week in the *American Heart Association's Journal* provides the first big evidence of a link between levels of mental stress and the blood vessel blockages that trigger heart attacks and strokes.

The research on 901 Finnish men showed that the men whose blood pressure rose most when they performed difficult cognitive and memory tests also had the thickest blockages in the arteries that feed blood to the brain. The association was strongest among men under 55 years old.

More research is needed to prove that mental stress causes blood vessel blockages and, if so, to uncover the mechanism. Frequent bouts of high blood pressure during mental stress could damage the vessels' walls or release hormones that help build up blockages.

American Heart Association: tel 2147061173; e-mail ajm@heart.org

Quick decay for plastic bags

The search for the perfect biodegradable plastic bag has met several obstacles. Environmental groups favour recycling and re-use of bags rather than the use of degradable plastics, which tend not to decay quickly in the dry, light-starved recesses of landfills. Although some degradable plastics perform well, they are too expensive for many applications.

The maker of a new

biodegradable plastic bag says it has overcome these problems. Symphony Environmental has developed a degradable refuse sack which takes two to five years to disappear: less if subjected to heat. When it degrades, it produces heat and carbon dioxide or carbon monoxide. The bags cost the same as non-degradable bags.

Symphony Environmental: UK, tel (0)181 2075900; fax (0)181 2075960

Cheaper complex molecules

Complex molecules that play important roles in medicine and industry are often expensive to make - costing up to £1,000 per gramme. A chemist at the University of Warwick has developed a technique for making complex structures that reduces costs to about £50 per kilogramme.

Traditionally, complex molecules are put together using chemical building blocks, which are synthesised from expensive starting materials. The Warwick chemists have found a way of using metal ions to assemble small organic building blocks into larger molecules. The techniques can be used to design advanced polymers, which could be used for everything from contact lenses to drug capsules.

University of Warwick: UK, tel (0)1803 324107; e-mail m.j.hammon@warwick.ac.uk

Ultra violet rays made harmless

Ultra violet light can cause skin cancer if people are exposed to it for long periods. German researchers have developed a polymer coating that absorbs ultra violet rays and turns them into visible light.

The scientists at the Fraunhofer Institute for Applied Polymer Research found that the polymer coatings, which are transparent in visible light, can be applied to glass. If they are used to coat halogen bulbs, they remove the ultra-violet rays and intensify the colour and brightness. They could also be used to coat greenhouses.

Fraunhofer Institute for Applied Polymer Research: Germany, tel 332846332; fax 332846317

Bio Avenir's triumph of fraternité

France's Bio Avenir, an unusual research partnership between private and public sectors, has drawn to a formal close with a large scientific conference in Paris.

Participants from both sides say the FF1.6bn (£160m) spent on Bio Avenir over five years has produced excellent returns. The measurable output includes 172 patents and 528 scientific publications right across the life sciences.

Equally important are the links forged between industrial and academic laboratories that had previously been deeply suspicious of each other. More than 500 scientists took part and 200 PhD students were trained through Bio Avenir.

What makes Bio Avenir unusual for a national collaborative programme is that France's universities and the whole panoply of state-funded research bodies (Centre National de la Recherche Scientifique, Institut National de la Recherche Agronomi-

que, Institut National de la Santé et de la Recherche Médicale and others) collaborated with one company: Rhône-Poulenc.

Rhône-Poulenc provided FF1.6bn for Bio Avenir, while the French government contributed FF1.6bn.

"The results were far beyond our expectations," Jean-René Fourtou, chief executive of Rhône-Poulenc told the conference. "Although the formal programme is coming to an end, we should all strive to allocate resources to continue the work of Bio Avenir. It is important for the government to continue to serve as a catalyst, even if it cannot contribute at the same level as before."

But Claude Allègre, France's research minister, replied uncompromisingly: "We do not intend to finance research by big companies. They should do that themselves."

Instead, the government's priority is to stimulate small, entrepreneurial biotech-

nology companies of the sort that are very common in the US but rare in France. "To us, the biotechnology sector is an absolute priority. We want to support it," Mr Allègre said.

Rhône-Poulenc too plans to do more to stimulate biotech entrepreneurs, said Philippe Desmarest, group president. "We shall give space to start-up companies. We shall host them for their incubation period, sharing their risks and making our equipment and laboratories available. Then they will have to go their own way."

Meanwhile, Rhône-Poulenc is busily exploiting the rich results of Bio Avenir to develop its own products and processes.

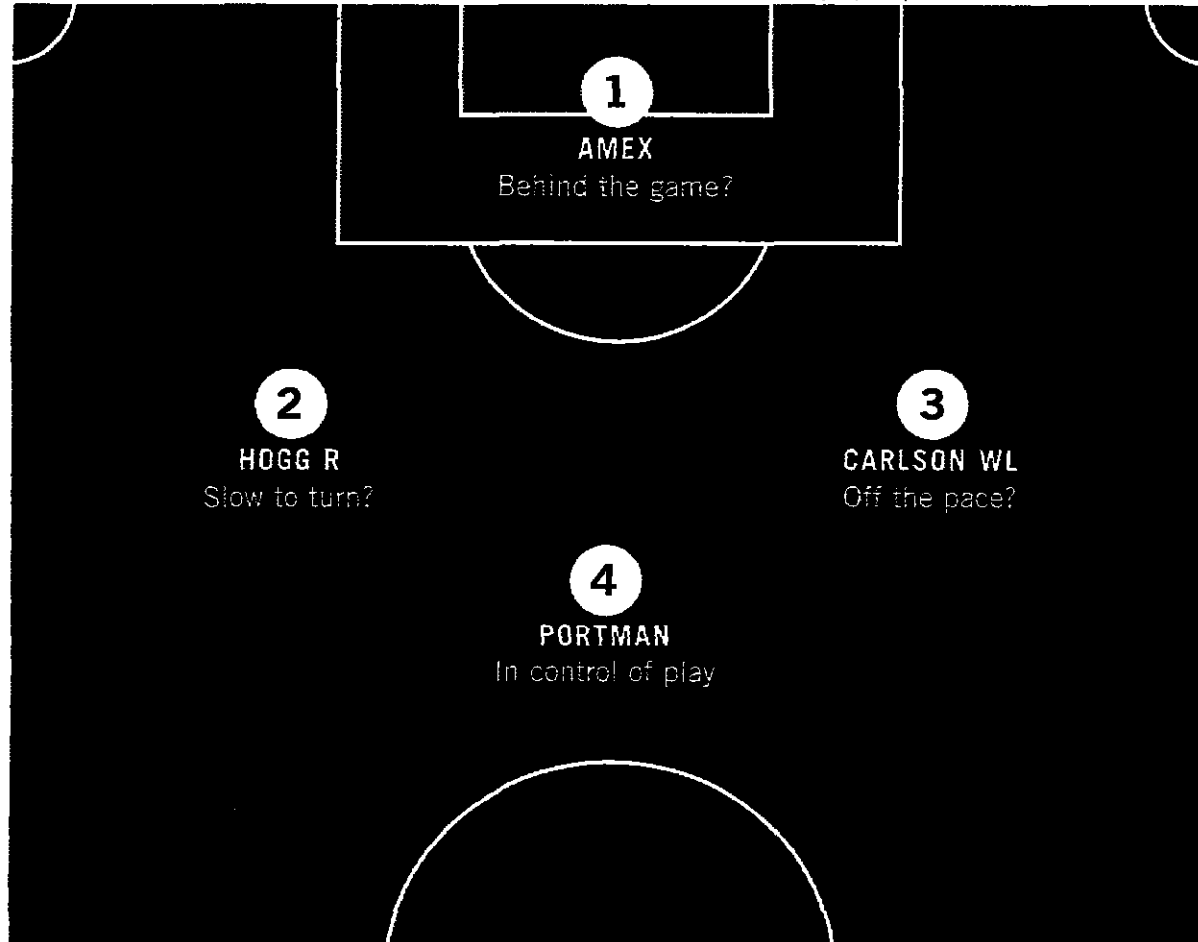
For example: ● In human health, the programme provided the company with the technology it needed to set up RPR Gencell, a collaboration in gene therapy with 19 external laboratories. Their work on the p53 cancer gene is beginning phase II clinical trials in

the US. Other projects, which have not yet reached the clinic, include gene therapy for cardiovascular disease (to prevent arteries clogging up) and for diseases of the central nervous system such as Parkinson's (to prevent degeneration of brain cells).

● In food and agriculture, there have been results in two directions: new plant protection chemicals (fungicides and herbicides) and genetically engineered crops that protect themselves against pests and disease. Bio Avenir has also made "artificial seeds" from embryonic plants.

● In chemistry, the programme has used "combinatorial chemistry" to create a great diversity of new molecules for use throughout Rhône-Poulenc's research. And biocatalysis - using enzymes to speed up chemical reactions - is opening up possibilities for clean recycling of plastics.

Clive Cookson



Any doubts about selection?

As all canny travel managers know, sometimes the easy route isn't the best one. Selecting a big name to keep things good and tight sounds like a simple and straight forward choice, doesn't it? But what happens when they fail to live up to their promise? When they just don't seem to understand exactly what you need? Your decision can quickly land you in some trouble.

Portman are No 4. We're different. And we're good. This means that today more and more companies are putting our name first on the sheet when it comes to choosing an effective travel management service.

We enjoy being at the centre of things when controlling our clients' travel spend. As the UK's largest independent, we are used to having a strong influence with all the major travel carriers. And our distribution is rightly praised for its nationwide network of offices and global strength from over

4,000 locations worldwide. Most importantly, we possess the attitude and approach that ensures we score where others don't.

How many times have so-called 'big signings' failed to perform? Exactly. Perhaps it's time to select the only player who can consistently take on the rest - and beat them.

Pick the right team. Speak to Portman. Call Lesley or Brian on 0800 731 1627 E-mail: lcollins@portmantravel.co.uk or blawler@portmantravel.co.uk

PORTMAN
In a league of our own

CONTRACTS & TENDERS

Invest in Romania!

STATE OWNERSHIP FUND

Advertising release for sale of shares by direct negotiation

The STATE OWNERSHIP FUND, a Romanian public institution based in Bucharest, 21 C.A. Rosetti Street, sector 2, is offering for sale by direct negotiation a 43.96% of the issued share capital of GENERAL TURBO SA.

- Registered Office: Bucuresti, Str. Berceci, nr. 104, sector 4
- Fiscal Code: 2603490
- Registration no. at Commercial Register Office: 140/26490/1992.
- Issued stock capital, according to the latest records at the Commercial Register Office: 52,418,600 thousand ROL
- Turnover in 1996: 39,879,431 thousand ROL
- Net profit in 1996: 5,291,123 thousand ROL
- Main scope of activity: a) design, manufacture and marketing of the following: steam turbines, electric generators, electric motors, electric equipment, pumps for power generation purposes, turbine-drive compressors, turbine-drive air-blow, other industrial products; spare parts for the before mentioned in the industry of machine manufacturing; b) on site repairs at the Client, after the equipment delivery.

Total number of shares at a nominal value of 25,000 ROL each: 2,096,744.

The share ownership structure is as follows:

○ State Ownership Fund	43.96%
○ Financial Investment Company Muntea	4.67%
○ Share owners through mass privatization	51.33%
○ Shares assigned to the manager	0.04%

The offer for the 43.96% issued share capital, i.e. 922,415 shares is 90,008,334 thousand ROL for Romanian investors, or 12,046,748 USD for foreign investors.

The Company PRESENTATION FILE required for subscription to the offer may be obtained at the State Ownership Fund, SOFRDA BUSINESS CENTRE, OFFERS DIVISION of the International Relations Department, Bucuresti, Str. STAVROPOLES, nr.6, phone 04-01/3114905; 312130; 3124231 and fax 04-01/3121841, daily between 8.00 and 16.00 hrs, at a price of 1,400 USD for foreign citizens or legal entities or ROL equivalent at National Bank exchange rate applicable on the PRESENTATION FILE purchase date for Romanian citizens and legal entities.

This sum has to be transferred in advance to the State Ownership Fund accounts: no. 5314-00000024230007, in USD at the Romanian Bank for Foreign Trade (BANCOREX) for foreign investors, or no. 1510980000607, in ROL, at the Romanian Bank for Development-Bucharest Branch (BRD-SMB) for Romanian investors.

The minimal environmental conditions accepted for GENERAL TURBO SA Tulcea are included in the company PRESENTATION FILE.

THE PRESENTATION FILE will be released on presentation of:

- a copy of the payment order for the presentation file;
- identity card (or passport for foreign citizens);
- certificate from the bidding company.

In order to participate in the negotiations, bidders are required to present evidence of putting at the Seller's disposal a guarantee of a participation i.e. 2,700,251 thousand ROL or 361,431 USD as follows: Romanian citizens or legal entities may pay cash to the State Ownership Fund, to account no. 4001680900313 at the Romanian citizens or legal entities; foreign citizens or legal entities may pay cash, to the State Ownership Fund, to account no. 5314-00000024230007, in USD, at the Romanian Bank for Foreign Trade (BANCOREX); alternatively the bidders may instruct the bank where they hold their account to release an unconditional bank guarantee valid for 45 days.

Bidders should submit the PURCHASING OFFER and the documents stipulated by Government Decision (HG) no. 457/1997 article 26, published in 'Monitorul Oficial' no. 213/28.08.1997 to the State Ownership Fund, Offers Division at the above mentioned address, in a sealed envelope, prior to 22 Dec. 1997, 16.00hrs. (from deadline for submission).

BUSINESSES FOR SALE

Appear in the Financial Times every Tuesday, Friday and Saturday.

For further information, or to advertise in this section,

please contact

Melanie Miles on +44 0171 873 3349 or Marion Wedderburn on +44 0171 873 4874

ARTS

Cinema/Nigel Andrews

Multi-story drama falls on deaf ears

COP LAND
James MangoldPARADISE ROAD
Bruce BeresfordTHE BORROWERS
Pete HewittMARIUS AND JEANNETTE
Robert GuédiguianTHIS WORLD, THEN THE FIREWORKS
Michael OblowitzIT'S A WONDERFUL LIFE
Frank Capra

Falling stars will do anything to get back into the galaxy: they may even shed the things that made them stars in the first place. Ever since John Travolta came back by playing a greasy overweight gangster in *Pulp Fiction* - struggling off his oblivion years by shrugging off the even earlier years of scream-inducing sex appeal - the Unlikely Character Role has been deemed a key to Hollywood resurrection.

In *Cop Land* Sylvester Stallone, formerly the twin scourge of South-East Asia (*Rambo*) and boxers with attitude (*Rocky*), plays a paunchy New Jersey sheriff with a hearing problem. In boyhood he went partially deaf after rescuing a drowning girl from a river: he still pines for her (Anabella Sciorra) now that she is the grown-up wife of a cop in a town seething with them. For Garrison, N.J., ruled by Sly, is where the off-duty NYPD "make their homes" across the river.

The actor's own hearing problem, however, may be that he listened to people pitching this script. "An offbeat role will revive your career, Sly" they no doubt shouted. And "Look at the

co-stars we can round up for you!" Harvey Keitel as the sleazy officer hiding a runaway policeman nephew thought to have committed suicide after killing two innocent blacks in a car chase. Ray Liotta as Stallone's best friend, a burnt-out cop with a cocaine habit. And Robert De Niro as, er, Robert De Niro: the Method master guesting, or ghosting, through with cocked head and Little Italy cadence as the snoop from Internal Affairs.

Writer-director James Mangold, who made a small character study go a long way in *Heavy*, picks the opposite route here. He wrestles Laocoon-style with an infestation of characters and subplots. There are love, crime, corruption, fires, chases, drownings. And there is the inner complexity of Stallone's sheriff: a sort of conflicted Woyzeckian lumpy-hero. Well, we and Mangold would like him to be that. With this actor, though, spiritual crisis is expressed mainly by looking more doleful than usual, under his umbrella eyelashes, while croaking out the de-se-dem-dose dialogue.

The film wits into sub-*High Noon* fatality after a good start. Mangold sets up his multi-story drama so skilfully - cross-cutting New York and New Jersey to point the contrast between Hell's kitchen and Heaven's retirement lounge (with beer and drugs) - that we quickly identify the principals and their problems. Then we move too fast into the play-offs and payoffs, which manage to be at once too Byzantine and too predictable. We soon twig that this will be the familiar tale of trickle-down corruption in city governance.

Bizarrely, while Keitel and Co. act their hats off in a diminishing cause, we end up warming more to Stallone's dozy, slowcoach, not-quite-with-it style. It is as if he belatedly determined - or his unconscious determined for him - that he would not pant hard to catch this particular bus. Or perhaps, trading conceits, the tortoise opted to watch the Stanislavskian hares run ragged while knowing intuitively that the cam-



Iconic immobility: Sylvester Stallone as the sheriff in James Mangold's 'Cop Land'

era would stay on him. For wasn't iconic immobility Sly's secret all along?

Paradise Road is Tenko meets *A Town Like Alice*. Writer-director Bruce Beresford tells us that women POWs had a bad time too in the war, especially if untimely ripped from Raffles Hotel in the middle of a Gertrude Lawrence lookalike's rendition of "Mad about the boy." Bombed from Singapore, their escape boat then sinks off Sumatra, causing them to accept the Japanese offer of bed and board.

"Hello, I'm Rosemary Leighton-Jones, we met at the tennis club," says one deb to another. And soon the camp fills up with a British-accented Glenn Close, Pauline Collins and others, plus Frances "I half a Sherman puppet" McDormand as a Hitler-fleeing Jewish dentist. McDormand won the 1997 Best Actress Oscar for *Fargo*; can these statues be recalled for ensuring per-

formance? Unlike *Cop Land*, though, this film gets better not worse. Shaken by an early scene of gruesome immolation, the audience is then stirred by the emotional commitment Close and company bring to potentially maudlin (though truth-based) plot developments: like the all-voice camp orchestra which even the Japs lay down their sabres to listen to. Earnest, sombre, impassioned, the film ends up a small triumph of mind and feeling over what might have been unforgiving matter.

In *The Borrowers*, tiny people living under the floorboards attack John Goodman. When the evil property tycoon evicts a family from their home, a parallel family of homunculi battle on their behalf. Drawn from the children's novels by Mary Norton, the finger-sized folk climb fridges, swing on ropes of dental floss, take elevator rides on power tape-measures, and generally behave like refugees from *The Incredible Shrinking Man*.

Director Peter Hewitt, schooled in mad cinema for children from his debut feature *Bill And Ted's Bogus Journey*, boasts unburied

comic timing. Goodman's villain is squeezed for slow-burn humour and wonderful double or triple takes. (Slow comedy is almost a lost art in the age of MTV and jittering attention spans). And the special effects team perform Gulliverian miracles of scale trickery. A Christmas treat for the tots.

In the French film *Marius And Jeannette*, all the world is a loveable commune. The two life-scarred Marseilles-dwellers of the title - she a single mother (Ariane Ascaride), he a cement quarry nightwatchman (Gérard Meylan) - find a late love. Urged on by wine-bibbing, politics-chattering friends, and by children unpolluted by jealousy, they turn the back streets into a lovenest worthy of Pagnol.

Or it would be if Pagnol had written it. Film-maker Robert Guédiguian is a sentimentalist who pretends not to be. The film's folksy, ersatz naturalism is pamphleteering with invisible ink. The plot lulls us with cuteness while the barely visible, but actually deafening, writing says:

poverty, togetherness and work-shy socialism can save the world. Luddite chic, masquerading as a love story.

The week's last two films are a one-sided battle. Michael Oblowitz's *This World, Then The Fireworks* is monster of badness: a late belch from the drunken haze of the film noir revival. Adapting a Jim Thompson story, Oblowitz gives us hardboiled hero Billy Zane triangulating between incestuous sister (Gina Gershon) and whorish blonde (Sheryl Lee). But characters, as such, are obliterated by empty visual brain-storming. Filters, shadows, tilted angles: style screams loud and long for content.

Frank Capra's *It's A Wonderful Life*, is 50 years old but still has all its moving parts. Indeed it moves parts of the spectator that newer films cannot reach. My handkerchief was in use from the moment James Stewart stammered out his first aria of Yuletide despair. After that it is Clarence the angel, life reborn, and schmaltz somehow transfigured by wit, joy and character.

Theatre

A nose with panache

On a wave of admiring reviews, the Royal Shakespeare Company's *Cyano de Bergerac* has come up from Stratford to the Lyric Theatre, Shaftesbury Avenue. As directed, designed - just stage-high slatted walls, but versatile - and lit by Gregory Doran, Robert Jones and Howard Harrison, it works a treat: warmly recommended. The essential thing is of course a charismatic performance in the title role, which Anthony Sher provides in full measure, with a magnificent nose too.

After the Stratford opening, other critics besides Alastair Macaulay on this page remarked an air of chilly artifice about Sher's *Cyano*. But he has inhabited the role for a couple of months now, and I think the mechanism of the character have melded together: this is a Pinocchio (Sher is pint-sized) with a vulnerable heart. If the death scene is only moderately affecting, his throttled, loveborn anguishes in Act 4 could move one to tears.

Any *Cyano*, after all, has to be brilliantly contrived; it lies in the nature of the role. In English the challenge is especially severe - for the heroes of English drama do not pelt us with florid gasconades, whereas the French treasure *Cyano* as a Gallic archetype, an heroic cartoon.

Alexandra Gilbreath's Roxane has been rightly praised for her sparky vitality, which does wonders for the character - a far cry from the usual blonde ahead - and for the play. Her vocal range needs broadening, though (slightly nasal, with some dodgy vowels that make her sound *déclassée*); and for the last act, the passage of 15 years seems to have left no mark upon her. Her dim swain Christian is beautifully played by Raymond Coulthard: imagine James Fleet's weebone William in Channel 4's *Underworld* about 15 years younger, and enter.

It is perverse to have everyone call him "Christiane", which is neither English nor French: Frenchmen are never called Christiane. That isn't the fault of Anthony Burgess's translation, of course, but his free version has a few problems of its own.

Much of it is modern colloquial, and therefore more actor-friendly than a more literal translation of the fusty text. At its best, the lines have the breezy-but-pithy feel of a good Broadway lyric. When Burgess's rhyming couplets have to stand in for Rostand's grandiose poetry, however, the change of tone is jarring: the word-play often laborious, the fanciful roulades distinctly flat. It does credit to the entire cast that they manage to fling out their failed epigrams as if they were the real thing.

These quibbles should not deter you from going to see the *Cyano* of the decade. It is not Rostand's language that has kept the play alive, but his superbly theatrical conception. Doran and his teaming RSC cast have revived all its flavour, with *Cyano*'s own famous panache.

David Murray



Engagingly roguish comedy: Nitzan Sharon, Nicholas Woodeson and Adrian Edmondson in 'Bazaar'

David Planell's *Bazaar* arrives at the Royal Court Upstairs, the sole representative of Spain at the theatre's New European Writers Season. While one can't help thinking that there must be more taxing work going on somewhere in Spain, one also cannot help but enjoy Planell's engagingly roguish comedy that deftly picks away at the problem of racial tension in Madrid.

Planell comes up with a delightful scenario. The play is set entirely in the storeroom of Hassan's shop, where piles of video cameras and hairdryers vie for supremacy. Here, Anton, the local no-good boy, is nursing a broken wrist and trying to entice Hassan's nephew, Rashid, newly arrived from Morocco, into a dodgy insurance scam.

While Rashid demurs, his uncle arrives, thrilled with the news that his work is to appear "on telly". It transpires that he just happened to be trying out a new video camera when Anton had the spectacular accident that resulted in his broken wrist.

Theatre/Sarah Hemming

Quirky look at a mad, bad world

Spotting an opportunity, Hassan sent his video off to the Spanish equivalent of *You've Been Framed*, and now offers to split the takings with the unwitting and unfortunate star of the spectacle.

Things take a twist, however, when the television people change their minds. The quality of the film is so good, they complain, that the accident looks set up; they would like Hassan to set the accident up again and film it more fuzzily so that it looks more real. Thus Planell creates a wonderful picture of a mad world where appearance is everything. But while he cannily lays into the more tawdry aspects of contemporary Spanish life and culture, he also exposes the prob-

lems of assimilation for Moroccan immigrants. Hassan seems to be making a success of his life, but as he becomes increasingly dogged about remaking the video, the real straits upon him begin to emerge.

It is at this point that the play loses something. Planell steps up the comedy and darkens the subject matter, but he doesn't convince us of Hassan's motive. Meanwhile Roxana Silbert's direction, which has otherwise managed to make the situation both plausible and very funny, doesn't keep the pace going sufficiently as events become increasingly absurd. The play appears to sag suddenly about two-thirds of the way

through, and it never quite recovers.

Otherwise, however, this is a witty and sympathetic piece, given a crackling translation by John Clifford that manages to live up to what is clearly a richly colloquial original: it even takes on the challenge of Anton's highly inventive range of expletives. The acting too is most enjoyable, with Adrian Edmondson, as Anton, displaying to the full his talent to look unwashed; and though his performance would benefit from less head-wagging, he manages to appear pathetic as well as funny. Nicholas Woodeson is brittle, but touching, as Hassan and Nitzan Sharon, as Rashid, carries off the difficult task of playing a decent character without becoming a void on the stage. Planell has something to say and a quirky voice with which to say it: it will be interesting to see which way he goes next.

Continues at the Royal Court Upstairs, London W1 WC2 (0171-565-5000).

INTERNATIONAL
ARTS
GUIDE

AMSTERDAM

OPERA
Netherlands Opera, Het Muziektheater
Tel: 31-20-551 8911
Dialogues des Carmélites: by Poulenc. New production conducted by Yves Abel in a staging by Robert Carsen. Cast includes Joan Rodgers and Sheri Greenawald; Dec 4, 7

BERLIN

OPERA
Deutsche Oper
Tel: 49-30-34384-01
Die Zauberflöte: by Mozart. Staged by Günter Krämer, with sets and costumes by Andreas Reinhardt; Dec 7, 9

BOLOGNA

OPERA
Teatro Comunale
Tel: 39-51-529 999
www.nettuno.it/bol/
Turandot: by Puccini. Revival

conducted by Daniele Gatti in a staging by Hugo de Ana; Dec 4, 6, 7, 9

CHICAGO

OPERA
Lyric Opera of Chicago
Tel: 1-312-332 2244
www.lyricopera.org
Amistad: new premiere of Anthony Davis's new work about the 19th century anti-slavery campaign. Dennis Russell Davies conducts a production by George C. Woolfer; Dec 5, 8

EDINBURGH

EXHIBITIONS
Scottish National Gallery of Modern Art
Tel: 44-131-624 6200
Correspondences: transferring from the Martin-Gropius-Bau, Berlin, a selection of works by six young Scottish and six young German artists. Organised as an exchange, the display includes painting, sculpture, video and light projections; to Feb 1

Scottish National Portrait Gallery
Tel: 44-131-624 6200
Portraits of Excellence: a series of photographs of distinguished academics at the University of Edinburgh, commissioned according to an 18th century University tradition; opens tomorrow

LONDON

CONCERTS
Barbican Hall

Tel: 44-171-638 8881
Sarah Chang: recital by the violinist of a programme including works by Strauss and Brahms. With pianist Charles Abramovic; Dec 7

OPERA
English National Opera, London Coliseum
Tel: 44-171-632 8300
The Magic Flute: by Mozart. Nicholas Hytner's production, revived by David Ritch and conducted by Christopher Moulds; Dec 4, 6

THEATRE
Riverside Studios
Tel: 44-181-741 2255
On Les Beaux Jours: by Samuel Beckett (1961). Peter Brook directs Beckett's French language version of Happy Days; Dec 4, 5, 6

LOS ANGELES

OPERA
L. A. Opera, Dorothy Chandler Pavilion
Tel: 1-213-972 8001
www.laopera.org
Countess Maritza: by Kálmán. Premiered in Santa Fe this summer, Linda Brovsky's production is conducted by John Crosby; Dec 5, 7

MADRID

EXHIBITIONS
Fundació "la Caixa"
Tel: 34-1-435 4833
Joaquín Mir, 1873-1940: A Life's Journey. Retrospective of around 140 works by the landscape

painter; to Jan 25

NEW YORK

DANCE
New York City Ballet, New York State Theater
Tel: 1-212-670 5577
George Balanchine's The Nutcracker; Dec 4, 5, 6, 7, 9

OPERA
Metropolitan Opera, Lincoln Center
Tel: 1-212-362 6000
www.metopera.org

● Don Giovanni: by Mozart. Production by Franco Zeffirelli; Dec 9
● La Cenerentza di Tito: by Mozart. Conducted by James Levine in a staging by Jean-Pierre Ponnelle. Cast includes Anne Sofie von Otter and Anthony Rolfe Johnson; Dec 6

● The Rake's Progress: by Stravinsky. New production by Jonathan Miller, conducted by James Levine. Cast includes Dawn Upshaw and Samuel Ramey; Dec 4, 6

● Turandot: by Puccini. Revival of a staging by Franco Zeffirelli; Dec 5

PARIS

CONCERTS
Salle Pleyel
Tel: 33-1-4581 6589
Orchestre de Paris: conducted by Wolfgang Sawallisch in works by Beethoven. With soprano Eva Mei, tenor David Köbler, bass Jan-Hendrik Rootering and Choir led by Arthur Oldham; Dec 4, 6

OPERA
Opéra National de Paris, Opéra Bastille
Tel: 33-1-4473 1300

Der Rosenkavalier: by Strauss. New production conducted by Edo de Waart in a staging by Herbert Wernicke. Cast includes Renée Fleming, Susan Graham and Barbara Bonney; Dec 6

Opéra National de Paris, Palais Garnier
Tel: 33-1-43439696

The Merry Widow: by Franz Lehár. Amin Jordan conducts a new production directed by Jorge Lavelli, with sets by Antonio Legato; Dec 6, 9

Théâtre des Champs Elysées
Tel: 33-1-49525050
Fidelio: by Beethoven. Production staged by Patrice Caufier and Moshe Leiser, with the Orchestre des Champs-Elysées and the Choir of the Welsh National Opera. Conducted by Louis Langrée; Dec 9

SAN FRANCISCO

OPERA
San Francisco Opera, War Memorial Opera House
Tel: 1-415-864 3330
www.sfoopera.com

● Eugene Onegin: by Tchaikovsky. Yuri Temirkanov conducts his 1980s Kirov Opera production, with a cast including Anthony Michaels-Moore; Dec 5, 7
● Rigoletto: by Verdi.

Conducted by Patrick Summers in a production by Mark Lamos, with sets by Michael Yeargan; Dec 4, 6

ST IVES

EXHIBITIONS
Tate St Ives
Tel: 44-1738-796 543
Roger Hilton (1911-1975): around 40 paintings and drawings and 16 sketchbooks are brought together in this show devoted to one of the most important post-war British painters. The exhibition traces Hilton's development through his drawings, while a room devoted to European abstraction registers the impact of artists such as Mondrian; to Apr 28

VIENNA

EXHIBITIONS
Jüdisches Museum
Tel: 43-1-535 0431
www.jmw.at
Max Lieberman: selection of paintings by the German Impressionist dating from the period 1900-1918, during which the Jewish haute bourgeoisie flourished. Lieberman was an active collector of the French Impressionists, and his collection is partially reconstructed here. The show also focuses on the latter part of the artist's life, after the National Socialist takeover, when he found himself a cultural outcast; to Jan 18

Kunstforum der Bank Austria
Tel: 43-1-533 2266
Art and Insanity: widening

survey of the relationship between madness and the visual arts, from the Baroque to the modern. The 350 works on display include Géricault's portraits of the mentally ill, 19th century representations of lunatic asylums, and works by psychotic artists; to Dec 8

WASHINGTON

CONCERTS
Kennedy Center
Tel: 1-202-467 4600
National Symphony Orchestra: conducted by Maximiano Valdes in works by Giesstra, Puccini, Verdi and Prokofiev; Concert Hall; Dec 4, 5

TV AND RADIO

● WORLD SERVICE
BBC World Service radio for Europe can be received in western Europe on medium wave 648 kHz (463m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV
Monday to Friday, Central European Time:

● NBC Europe
10.00: European Money Wheel
Nonstop live coverage until 15.00 of European business and the financial markets.
17.30: Financial Times Business Tonight

● CNBC
08.30: Squawk Box
10.00: European Money Wheel
18.00: Financial Times Business Tonight

15000000



Economic Viewpoint • Samuel Brittan

'Asian model', R.I.P.

A modest consolation for the Far Eastern financial setbacks is that we should now hear rather less about the much canvassed virtues of Asian capitalism

For many years now we have been bombarded with messages saying that east Asian countries have invented a non-individualistic form of capitalism superior in kind to the self-centred hedonistic kind enjoyed in the west.

The messages have mostly come from long-time western opponents of competitive markets after they could no longer claim that European-type corporatism was achieving results. But in recent years some east Asian leaders, notably Lee Kuan Yew of Singapore and Mahatir Mohamad of Malaysia, have joined in proclaiming so-called Asian values. Proponents of these values argue that filial piety and the subservience of the individual to communal rights have been the key to growth and stability.

On the left, the east Asian pattern has been praised by western commentators who envy the close relations between government and business in many of these countries and the element of central guidance behind their development. The authoritarian right has been impressed by the limits placed on any criticism of authority, the resolute suppression of "permissive" lifestyles and the draconian punishments for minor offences.

Yet Europeans and Americans would always have been wrong to panic about the supposed threat from Asia. As Christopher Lingle, the US economist, remarks in a new study, "transient western problems associated with restructuring in response to the demands of the global marketplace have been exaggerated by critics into a signal of the end of an era of economic ascendancy for Europe and America".

For, in spite of all the propaganda, the content or existence of the supposed shared values is problem-

atic. The vast east Asian region is endlessly diverse. It contains Japan, a leading member of the Group of Seven top industrial countries, China, still a very poor country struggling to rid itself of its Maoist heritage, the smaller "tiger economies" that have been growing rapidly in recent years, others that have been trying to emulate them, and some that have not even reached the starting post. About the only thing that unites them is the refusal of most of their rulers to countenance criticism of each other. If you want to hear China's occupation of Tibet condemned, do not go to an east Asian conference.

A real and recurring Asian model, according to Mr Lingle, is the "one family state". Harsher critics talk of "crony capitalism". Mr Lingle believes that the phase of very rapid growth in parts of east Asia has much in common with comparable growth rates experienced by the defunct Soviet Union, which were too often taken at face value.

Even Paul Samuelson, the Nobel Prize economist, once predicted that Soviet living standards would catch up with those of America by the early 1990s. Soviet growth was genuine enough, but based on the forced injection of capital and western technology, which provided only a one-shot boost. Authoritarian arrangements do not encourage innovation or adaptation.

Recent financial crises have shown that, far from having developed a superior model, some of the most highly praised east Asian economies are prone to all the excesses of the Anglo-Saxon form of capitalism and then some more. They have developed "bubble" economies with an over-indulgence in real estate and stock market investment, driven by lax bank lending policies as

well as overoptimism by foreign investors. At one point the aggregate market value of real estate in Greater Tokyo was estimated to be larger than that of all the property in the US.

The financial storms are not just a chance misfortune but a direct result of the much-vaunted special features of the Asian model. Michel Camdessus, managing director of the International Monetary Fund, who is no free-market fanatic, has just remarked that international investors "who previously had chosen to ignore... the murky intertwinings of banks, companies and governments, decided it was much safer to believe the worst". In direct rebuttal of Dr Mahatir's repeated attacks on currency markets, Mr Camdessus replied: "I have never seen a speculative attack when a macro-economy is strong and government policies are sound".

Alan Greenspan, chairman of the US Federal Reserve, has said that government-directed investment "inevitably has led to the investment excesses and errors of the last few years leading to misuse of resources, unprofitable

expansion, losses and eventually loan defaults".

Political systems, he remarked, substitute hope or wishful thinking for difficult pre-emptive policies. International assistance without reforms, such as much greater transparency in financial systems, would be "worse than useless". Present crises are not merely financial. A central part of the growth strategy of many east Asian countries is government-directed investment funded through taxes and forced savings. As Gavyn Davies of Goldman Sachs has noted, there has been overinvestment in real as well as financial assets. When a country's capital stock far exceeds its ability to make use of it, investment inevitably runs into diminishing returns.

I do not know whether Mr Davies realises that he has rediscovered the "Austrian" theory of the trade cycle, emanating from overinvestment by excess credit. This theory was not after all killed by Keynes, even though Hayek chose the wrong time - the 1930s - in which to promulgate it. In any case, I hope that Mr Davies will draw his analysis to the attention of his

friend Gordon Brown, the UK chancellor, who still seems to take it as axiomatic that investment is always a good thing.

These longer-term reflections are not meant to divert attention from immediate firefighting. This means action spearheaded by the US administration and the IMF to contain the damage and minimise contagion to the rest of the world. About a third of US exports go to east Asia and Japan combined. Further afield, a Korean investment project in the UK has been put on hold and India has had to raise interest rates to protect its currency.

Clearly there is scope for many things to go wrong. The IMF is having to tap the resources of western governments, including European ones. It will also have to be careful in how far it urges retrenchment on its borrowers. A programme that might be sensible for a small individual country could well be excessively deflationary if applied to a sufficiently large part of the Asian economy. Above all there is the responsibility of the Japanese government, which, unlike the others, is in a position to maintain home demand, but which foolishly raised taxes out of overzealous devotion to the balanced budget religion.

As anything can be misunderstood, let me draw attention to the quotation marks around the words "Asian model" in the title of this article. I am not arguing that the growth of east Asian countries is over. On the contrary, growth is likely to resume after the present adjustments. What is over is the so-called "Asian model" as a system of organisation which western countries should either fear, or attempt to emulate.

*The rise and decline of the Asian century, published by Sirocco, 08000 Barcelona

How growth rates differ

GDP % growth: annual averages	1950-59	1960-69	1970-79	1980-89	1990-95
OECD average	5.2	4.3	3.2	2.7	1.8
US	4.0	4.3	3.2	2.7	1.8
Germany	4.4	4.1	3.1	2.5	1.5
UK	2.6	3.2	2.4	2.4	1.0
China	-	-	9.3	10.2	-
Hong Kong	-	-	8.2	7.3	6.1
South Korea	4.3	7.8	8.6	7.8	7.8
Indonesia	-	3.0	7.6	5.7	7.1
Japan	10.1	8.2	3.8	2.1	-
Malaysia	-	8.1	6.7	6.8	-
Philippines	7.1	4.3	6.1	1.9	2.3
Singapore	-	8.9	11.1	7.4	6.6
Taiwan	-	-	9.8	6.1	6.4
Thailand	4.7	8.5	7.8	7.0	6.8

Source: Lingle, based on IMF

BOOK REVIEW • Peter Martin

THE DEATH OF DISTANCE: How The Communications Revolution Will Change Our Lives. By Frances Cairncross. 312 pages, Orion Business Books, £18.99, and Harvard Business School Press, \$24.95

Balanced optimism on innovations

Important innovations typically follow a sigmoid curve in the mind. It takes a while for the significance of, say, the car, telephone or television to sink in. Once the importance of innovations is recognised, their short-term impact is exaggerated. That leads to a backlash of frustrated expectations. But a few decades later, the innovations can be seen to have changed everything.

The trick in writing sweeping essays about the future is to judge each of the three inflection points accurately: to spot the technologies that will make a difference, to assess their short-term limitations, and to tease out the broad, systemic implications half a century hence.

It is in this area of judgment that Frances Cairncross's book is so valuable. Few of the facts that she cites in her tour of the cyber-world will come as a surprise to the assiduous reader of this newspaper or The Economist (for which she writes). Both publications, indeed, feature prominently among the source material in the footnotes.

But that is not the point. Cairncross manages to distill into a single readable volume almost all the current thinking about the subject, saving the reader from ploughing through a mound of conflicting material. More important, she adds value by judiciously weighing the impact of individual innovations, highlighting those that will matter and the timescale over which their impact will be felt.

In this role she illustrates one of her own conclusions: that in an era of info-glut, "intermediaries will still be in demand, as long as they realise that their key to suc-

cess is not their ability to access information but to interpret it and market the result".

One such act of interpretation is the book's reminder that the humblest instrument of the communications revolution, the telephone, has by no means reached the end of its capacity to transform economies and societies.

The continuing collapse in the cost of providing a long-distance call, the increase in the number of things a telephone can do, and the "wiring of the world" will have a profound impact because the telephone is so simple to use and widely distributed.

In highlighting the importance of changing prices, this chapter reflects the book's balance between economic and technical developments. Cairncross compares the transition the telephone companies must go through with that experienced by deregulated airlines. In some ways (such as balance-sheet strength) the telcos are better placed than their airline equivalents; in others (such as the speed of technological change) they are worse off.

The result is likely to be the same: swings in profitability, loss of market share and a change in the pattern of pricing. "Just as no two passengers on an airline today seem to pay the same price for a seat, in future no two callers will pay the same price for a call."

Cairncross concludes, not surprisingly, that the collapse in long-distance telephone prices will make distance irrelevant in many business decisions. "Companies will organise three types of work in three shifts according to the world's three main time zones: the Americas, east Asia/Australia, and Europe."

Other changes will take

longer to arrive, but may be deeper. Small companies, and small countries, will be more viable than before. Brands will be more important. "What's hot - whether a product, a personality, a sporting event, or the latest financial data - will attract greater rewards."

It will be easier to find buyers but harder to make fat margins. "The office will become a place for the social aspects of work, such as celebrating, networking, lunching and gossiping." Real work will be done at home - and home design will adjust to reflect this.

Ideas will proliferate more rapidly, levelling the global playing field. Governments will find governing harder, and will have to bid for citizens. US influence will grow. English will become the standard second language, but - paradoxically - minority languages and cultures will flourish.

As this random selection of her conclusions indicates, Cairncross's underlying approach is a sort of brisk optimism. This is best captured in her beliefs that e-mail will improve young people's prose style; and that "above all, it will be easier to find somebody to talk to... as a result, the world will, in all probability, be a better place". You do not have to be a Luddite to suspect that these views are likely to prove rose-tinted.

Still, balanced optimism is in short supply in futurology, where the choice is often between hysterical gloom and Panglossian technology-worship. In avoiding these extremes, Cairncross has performed a genuine service.

The Death of Distance is available from FT Bookshop by ringing FreeCall 0800 500 635 (UK) or +44 181 334 3311 (outside UK). Free p&p in UK

Personal View • The Prince of Wales

At the heart of business

Companies should invest more in local communities - to mutual benefit

I have been president of Business in the Community since 1985. Looking back over the 450 events with which I have been involved in the intervening 12 years, it is encouraging to realise how much has been achieved in persuading companies to see the benefits of community investment.

Many of the original and, at the time, unorthodox ideas have since become accepted parts of corporate wisdom - such as building partnerships between the public and private sectors, backing community entrepreneurs and encouraging companies to devote a percentage of pre-tax profits towards community investment.

Business in the Community, which began with a handful of pioneering companies, now has 400 members (including three-quarters of the FT-SE 100), a national network of regional support and six business-led teams focusing on how companies can make the greatest impact on some of our most deprived communities.

My experience with Business in the Community has taught me three key principles for engaging business in the problems of the community. The first is partnership. The power of partnership was first demonstrated when, in 1985, the example of Halifax, West Yorkshire, taught business leaders that, in co-operation with the local authority, they could help bring back employment opportunities to a declining milltown. That experience of persuading businesses to become involved in long-term, sustainable partnerships continues to be at the heart of Business in the Community's work.

The second principle is the importance of encouraging business leaders to see for themselves the problems, opportunities and examples of best practice on the ground. More than 800 busi-

ness leaders have taken part in my "Seeing is Believing" tours in the past seven years. The practical results have been heartening.

Many visits have encouraged companies to bring personal and management skills to the community. Under the auspices of KPMG, the accountancy firm, 320 business leaders have been paired with head teachers across the country in a "mentoring project". Regeneration partnerships have been formed in Great Yarmouth, Norfolk, following a visit led by Allen Bridgewater, the chief executive of Norwich Union, and in Thanet after a visit led by Sir Martin Laid, chairman of John Laing, the construction company. The full list of corporate involvement makes encouraging reading.

The third principle is the priceless value of that unsung hero or heroine, the community entrepreneur. Those communities which, against all odds, have succeeded in reversing a spiral of decline have done so, in my experience, because of local characters like Paddy Doberty in Londonderry who, in 1981, started to revitalise the bombed-out and run-down centre of his city. The results are spectacular.

I was delighted to hear Tony Blair, the prime minister, recently endorsing the contribution made by community, or social, entrepreneurs. But however inspiring the individual, our

experience in Business in the Community shows that behind every budding community entrepreneur there needs almost always to be a network of business support.

Some of the most senior business leaders involved in Business in the Community's work have been vital in working with community entrepreneurs, so that each can give and gain from the experience of the other. Bill Castell of Amersham, Neville Simms of Tarmac, and Sir Neil Shaw, of Tate & Lyle, are three examples. If companies are prepared to back the individual on the front line, whether a community entrepreneur or a dedicated head teacher, the results can be inspiring. I shall be seeing today the results achieved at Winton Primary School in Winton, the Cross by a head teacher where, with the help of business and community volunteers, reading skills have improved dramatically.

Gifts in time and kind are becoming as important as gifts of cash. Companies serious about their management development use community assignments to stretch the skills of their young managers. Marks and Spencer, for example, places 300 staff a year on 100-hour assignments and full-time secondment. And last year I was able to set up a new initiative called "Gifts in Kind", which will make it easier for companies to recycle surplus products and IT equipment

to community organisations that might otherwise go to waste. Building social cohesion, raising achievement in schools, getting young unemployed off welfare and into work, and attracting a diverse workforce are seen as areas where the private sector has much to contribute. The government is seeking to utilise the hard-won experience of business leaders who have been involved with Business in the Community.

It is interesting, for example, to see that Business in the Community's experience is being put to use with Sir Peter Davis, chairman of Business in the Community, and Graham Hawker, chairman of Business in the Community Wales, chairing national taskforces on Welfare to Work.

But obviously a great deal more remains to be done. I hope Business in the Community will go on striving to raise the quality of corporate community investment. We must encourage companies to involve themselves in the most disadvantaged communities and the most intractable issues and I hope that the work of Business in the Community - to change the mainstream attitudes of companies and to influence how they recruit, train, sell, purchase and invest - will go on.

I also hope that Business in the Community will play a helpful role in inspiring companies to develop the ethos and values that could underpin their community work and initiatives in the run-up to the millennium and the century beyond.

The need for long-term sustainable solutions to the problems faced by our most struggling communities will not magically disappear in 2000. The vital contribution that business can go on making in the search for practical solutions will continue and I hope that the increasing number of examples of best practice all over the country will inspire others to harness the power of the business community to the needs of those who constitute its less-favoured clients and neighbours.

See Business in the Community magazine



Prince Charles: has witnessed many changes as president

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-373 5930 (please set fax to "fax"). e-mail: letters.editor@ft.com. Published letters are also available on the FT web site, <http://www.ft.com>. Translation may be available for letters written in the main international languages.

Credit ratings in Asia appear not to be making the grade

From Mr D.K. Patel

Sir, Surely one of the casualties of the current financial turmoil in Asia should be the reputation of rating agencies. As markets have collapsed, we have seen a rush to downgrade companies which a few months ago were worthy of investments. An extreme case is the way agencies have reacted to the recent plight of the Japanese banks. Several banks ranked hundreds of millions of dollars worth of second-tier

equity in the international market this year. Quite a few are now facing steep downgrades.

When agencies were rating for Japanese banks' perpetuals, they were fully aware of their latent bad debt situation. This has been an open secret for several years. Now that we have a disclosure (albeit partial) of their problems, the quality of their paper is suddenly called into question.

So how much can an

investor rely on the judgment of rating agencies? Recent experience seems to show that ratings, given during rising markets, suddenly turn sour when the markets decline. I suggest that investors in future would be served better following their own assessments and instincts, rather than being persuaded by ratings.

D.K. Patel, 8 Mansfield Road, Hong Kong

Money-saving consultancy system

From Mr John Knight

Sir, I felt your article on business jargon ("Prize-winners in the business of jargon", November 24) to be an unwarranted slur on management consultants, whom I have always admired for their mastery of precise language. Indeed, a little semantic analysis of the expressions they use reveals they are constructed on strictly logical principles. The expressions are usually four-word phrases of which the first is either a synonym for "important" or an adjective demonstrating

the consultant's grasp of the latest advances in management theory.

The second word is a noun defining a component of a business. It is usually a familiar term, but archaic words such as "employee" are never used where modern alternatives like "human resource" are available.

The third word is either synonymous with "change" or states the desired result of change. Change words beginning with "re", such as repositioning and realignment, have the most impact. The result of change is, of course,

always something that everyone will support. The last word is a noun denoting something needed to achieve change. It always has strong connotations of relevance and good value.

I have found this analysis so fruitful in generating business improvement ideas that I have recently automated the whole process, with a considerable saving in consultancy fees.

John Knight, 8 Essenden Road, South Croydon, Surrey CR2 0BU, UK

Changes needed in customs practices

From Maria Livianos Cattani

Sir, I refer to the letter re customs corruption from Leonid Lobzenko, deputy secretary general, World Customs Organisation (December 1). The WCO is right in its call for a more general and acute political and commercial appreciation of the resistant complexities of customs malpractices that exist in far too many economies.

The World Trade Organisation has done sterling work in liberalising world trade in goods, but the individual consignments (what trade really consists of) are still far from free.

Unnecessary constraints still focus on official interventions at frontiers, principally

customs. The core problem is inefficiency, which is often exacerbated and perpetuated by corrupt practices.

The International Chamber of Commerce seeks reform through a systematic improvement of efficiency standards and has set out some key characteristics of a sound customs service in its recently issued international customs guidelines, drafted with the benefit of much useful comment from WCO members.

We are moving ahead, in our central strategies and through the influence of our numerous national committees, to supplement the practical application of the ICC's guidelines with pressures for

specific improvement in such areas of customs control as automation, risk-assessment and deferred payment systems.

These all help to identify and limit opportunities for irregular practices.

Meanwhile, we are urging the WTO to back global customs reform by giving obligatory and enforceable status to the Kyoto convention on simplified and harmonised customs procedures under revision by the WCO.

Maria Livianos Cattani, secretary general, International Chamber of Commerce, 38 Cours Albert I, 75008 Paris, France

Russians were also victims

From Mr H. Chamings

Sir, I read of the intention of Robin Cook, the UK foreign secretary, to sponsor help (including government help) for families of sufferers from Nazi oppression, and the present focus on Swiss bank accounts ("Fund proposed for Nazi victims", November 29). Late, perhaps, but no doubt welcome to many future recipients.

In the light of recent conversations with the white paper from our new Department for International Development, an additional question arises. It appears in the United Nations Association-UK introductory papers to the UN system-wide special initiative for Africa. I quote: "How much of the wealth in Swiss bank accounts belongs to the corrupt (ex) African leaders, particularly those now deceased?"

I would pose a further potentially embarrassing question: is nothing to be offered to those dependants of Russians who survived that Nazi assault, or who died as prisoners of war?

Harold Chamings, 263 Warmistler Road, Sheffield, S8 8PS, UK

Decided to opt out

From Mr C.R. Peer

Sir, I entirely agree with Sir Bryan Nicholson's letter (November 27). I recently informed the Institute of Directors that I was not renewing my membership because of its opposition to UK membership of ERM. I was a member for less than two years but was never consulted about my views on any matter during that time.

C.R. Peer, Maritime House, Suite C, The Priory, Haywards Heath, West Sussex RH16 3SU, UK

COMMENT & ANALYSIS

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Thursday December 4 1997

\$55bn rescue for Korea

With help from its friends, the International Monetary Fund has agreed to provide \$55bn (\$53bn) to South Korea, in its largest ever operation. Against the background of the Asian financial crisis, this is probably justified. Yet its size must make any observer uneasy. Will foolish outside investors be adequately punished and is Korea committed to the necessary reforms?

This is a complex arrangement: the IMF is to provide \$21bn, the World Bank \$10bn, the Asian Development Bank \$4bn, Japan \$10bn, the US \$5bn and other high-income countries the rest. The details of the promises made, in return, remain unclear. But, apart from fiscal and monetary tightening, their focus is - rightly - on the financial sector.

Measures are expected to include immediate closure of some banks, greater freedom for foreign financial institutions to establish in Korea and a halt to government direction of bank lending. Further trade liberalisation is also probable. The chaebol, the conglomerates whose financial plight is at the root of the crisis, will now have to restructure or perish.

Yet how can so vast an operation be justified? After all, Korea is one of the world's wealthier countries. The only good answer is the Asian financial crisis. This operation

should convince foreign lenders that sound borrowers will not fall merely because exchange rates are pushed into collapse. That knowledge should, in turn, help restore confidence.

Yet private lenders and borrowers must also be penalised for bad decisions. Where financial institutions and companies are bankrupt, their creditors - except, perhaps, small domestic depositors - should share the pain. The IMF money is to limit exchange-rate overshooting, cushion the costs of adjustment and accelerate reform. It is not to bail out every idiot who has lent short term to fund long-term investment.

As Alan Greenspan, chairman of the US Federal Reserve, said on Tuesday: "Assistance without further reform of financial systems and economic policies would be worse than useless, since it would foster expectations of being perpetually bailed out."

For Korea, this must mark the end of an era of dirigisme that contributed to its extraordinarily successful development. But this crisis has shown that such interventionism cannot be combined with freedom to borrow abroad. Since the latter can hardly be halted, Korea has no choice: it must liberalise systematically. If this package halts the regional contagion and leads to domestic reforms, it will be worth every cent.

Old-time SPD

Ten months before Germany holds its next general elections, the opposition Social Democratic Party (SPD) is still in a terrible muddle. It cannot decide who it wants as leader, and it cannot decide what platform it wants to fight on. And yet all the members attending the party conference in Hanover this week were in a fine state of self-congratulation.

If ever there was a chance for the SPD to unseat Helmut Kohl, Germany's chancellor, this should be it. His ruling coalition of Christian Democrats and Free Democrats is divided and bereft of fresh ideas. The FDP is in danger of losing its seats in parliament if it cannot win more than 5 per cent of the vote. And Mr Kohl is looking tired and stale. But the SPD does not look like an alternative government.

Part of the problem lies with Oskar Lafontaine, the party chairman. He is a marvellous orator from big platforms, and he knows it. So he can get away with reworking tired old policies and still make the party faithful love them. This week he was on about curbing financial speculation and urging business to put workers' interests above shareholder value. It went down a treat and he was re-elected leader.

The trouble is that Mr Lafontaine is a loser outside the conference hall. He was trounced by Mr Kohl in the 1990 elections, when he simply misread

the popular desire for unification. Now he is barking back to the policies of the 1980s, when the urgent need for an overhaul of the German tax and welfare system is obvious to everyone else.

Some say that Gerhard Schröder, the SPD state premier in Lower Saxony, is the man to beat Mr Kohl. He is more pragmatic than his colleagues. But the party mistrusts him. He is too pragmatic for the faithful and too nakedly ambitious. He was grudgingly elected to the national executive, behind both Mr Lafontaine and Rudolf Scharping, the last party leader to lose to Mr Kohl.

Even Mr Schröder has made himself a hostage to fortune: he has promised to withdraw from the race to be chancellor if his own vote in local elections in Lower Saxony in March drops by more than two percentage points. So the party cannot decide who will fight Mr Kohl until Lower Saxony has voted.

The trouble with the SPD is that it does not seem hungry enough for power in Bonn. It already holds power in a majority of the provincial parliaments and in the Bundesrat, the upper house. That keeps most of its leaders amply occupied. The SPD only has a chance of winning the next elections if it looks like a party ready to reform itself and the country. Under Mr Lafontaine it just looks far too old-fashioned.

Unsafe bones

The UK government's proposed ban on selling beef on the bone will run far more than the pleasure of meat lovers who can no longer enjoy roast ribs, ox tail stew and Thelme steaks.

It is a devastating blow for farmers reeling from a collapse in their incomes, caused partly by the strong pound and partly by loss of consumer confidence resulting from earlier episodes in the BSE saga.

Although only about 5 per cent of beef is currently sold on the bone, the whole meat market is likely to feel the impact of more adverse publicity. Sadly, this comes amid signs of a tentative revival in beef sales, if not in prices, and some hopes of an eventual end to the European Union trade ban.

Jack Cunningham, agriculture minister, had no political choice but to act on the advice of his scientific advisers. Given the disastrous legacy of inadequate action and excessive reassurance by the previous government, he could not take time considering the matter.

The instant ban may come to be seen in hindsight as an over-reaction but at least it is clear cut. It might not have been necessary had confidence in official pronouncements not already been shattered by the previous government's incompetence. As it is, the alternative - simply advising consumers about the small risk of eating beef on the

bone - would just have added to the confusion.

If there is a risk in the UK, where BSE is being eradicated, then the same precautions should be taken elsewhere in Europe where cattle are infected. In Britain, the latest disclosure will deepen the controversy surrounding the BSE saga. More questions will be asked about its origins and about the agonising way it has been allowed to unfold.

The demoralising fact is that more bad news is all but certain to ensue, if not from scientific research then about the human victims of Creutzfeldt-Jakob disease who were almost certainly infected by eating BSE-contaminated beef in the 1980s. Twenty-two people have died from the new variant of CJD linked to BSE, and most scientists predict many more cases in the years ahead.

This makes it the more urgent for government, industry and consumers to be allowed to learn the lessons of the crisis. Yesterday's announcement was right, but it is not enough. Tony Blair, the prime minister, needs to announce without delay that the government will establish an independent inquiry into the BSE debacle, to report no later than the middle of next year. Without one, the chances of consumer confidence in beef being restored will dwindle by the week.

Marooned in a minefield

Although the momentum of the US scandal over fundraising has faded, its legacy will still influence politics, says Patti Waldmeir

The final word on the great American campaign-finance scandal of 1996 goes to Dick Morris, chief architect of Bill Clinton's successful re-election campaign: US political fundraising laws are so porous that "you'd have to be a genius to be a criminal".

Those will not, of course, be the final words on this year's scandal, which has consumed the politics of Washington for over a year already. Many more will be written and spoken by Republicans, the media and advocates of "clean politics" who are not yet ready to abandon the fight.

But the momentum that has driven the scandal for the past year has faltered, probably temporarily. For when Janet Reno, US attorney general, announced on Tuesday that she would not appoint an independent prosecutor to investigate the narrow issue of fundraising phone calls made by the president and vice-president, she sent a broader signal of exonerated. Despite thousands of man-hours of investigation, she has so far found no evidence of criminality at the highest levels of the White House.

The resolution of scandal will affect the public and politicians in different ways. It is unlikely to alter the widespread public sense of disgust and cynicism about the influence of money in politics. But it could help Al Gore. By removing the judicial spotlight from his fundraising activities, it should remove an obstacle to his presidential ambitions. Even so, the scandal will leave its mark on the Democrats, by frightening off more donors and leaving the party beholden to its traditional union base.

All this is to assume that matters will not change. Ms Reno's own sleuths, or those in the media, might yet uncover a clear case of wrongdoing. New allegations surface every few weeks. Just a fortnight ago, US newspapers carried headlines charging that the White House sold burial plots at the prestigious Arlington cemetery in exchange for campaign donations.

Investigations will continue on several levels: on Capitol Hill, where campaign finance hearings are going on in the House, in the media and even within Ms Reno's department, where the attorney general has promised that "no allegation will go unexamined". Probes of the activities of lower-level officials like Bruce Babbitt, the interior secretary, could still reveal links to the White House. And Republicans will try to stoke the fires of Democratic scandal, most immediately by exploiting differences between Ms Reno and Louis Freeh, the FBI director, who openly favoured the appointment of special counsel. Both may well be summoned before the House investigating panel to testify about their differences.

But for the most part, the battle over money and politics will now be confined to the political arena, where charges are more easily dismissed as partisan. And the House probe will be undermined further by the fact that the Judiciary Committee, which led the inquiry, is headed by Dan Burton, himself accused of a serious case of fundraising scandal.

The appointment of an independent counsel would have meant an altogether different



level of scrutiny - and a steady flow of headlines that would have reflected badly on the president, who is bidding for a place in history, and, more importantly, on the Oval Office. Ms Reno's decision removes a potentially serious obstacle to the candidacy of Mr Gore, while alleviating one of the most damaging scandals affecting Mr Clinton.

Though the institution of special prosecutor has been discredited since the halcyon days of Watergate, a continuous judicial probe would have kept the White House squirming for many crucial months ahead of the next election. But even if the political classes keep the scandal simmering, there is little sign it will command much public attention. Most Americans dismiss the bloodsport between politicians and journalists over campaign finance as a Washington game with little relevance outside the Capital Beltway. Their lack of outrage reflects not acquiescence, but their low expectations of politicians. Opinion polls show the public disbelieves by the cost and ethics of campaign - and cynical about prospects for change.

The nature of the campaign finance investigation to date has only deepened that cynicism.

Outside Washington, many Americans complained that the probe verged on the absurd: Ms Reno's investigation of Mr Clinton's fundraising phone calls focused on whether calls were made from one room rather than another at the White House. She found that the president called two donors to thank them, and one to solicit funds, but all calls were made from the White House residence, which is not unlawful. So she was able to clear the president - on what plays in Florida as a rather absurd technicality.

Even more judicial hairsplitting was involved in the decision regarding Mr Gore's phone calls. Ms Reno found that he called 45 potential donors from the White House, but that he solicited only "soft money" for general party campaigning, rather than "hard money" for a particular candidate. Under the law, this did not violate the injunction against fundraising on Federal property - even though some of the money later ended up in a Democratic National Committee hard-money account. Ms Reno concluded that Mr Gore did not know of the diversion.

The law recognises a gulf between "hard" and "soft" money which largely eludes the general public. Parties can legally collect virtually unlimited donations of

soft money for so-called "issues advocacy" so long as the funds are not used to promote a particular candidate. But this is the thinnest of fictions: in the 1996 election, Democratic "issues" advertisements prominently featured the presidential visage. The Republican party did the same, if anything on a grander scale. It even used the same film in candidate and "issues" adverts.

Mr Clinton sheltered behind this fiction to get around a \$7m limit on spending for the primary election campaign, using party funds to finance an extra \$4m in early television adverts which may have clinched his victory. Altogether, Republicans raised \$141m in soft money and Democrats \$123m in 1996, a combined total nearly three times higher than the 1992 election. The last election was a watershed: the year when both parties stopped even pretending to obey the laws put in place to clean up politics after Watergate.

Both parties clearly violated the spirit of the electoral laws; but as Ms Reno said on Tuesday, her finding was based not on spirit but on "the law's letter". This open mocking of the electoral laws has shaken any lingering public belief in the ethics of politicians. But with public confidence already at low levels, it

seems unlikely directly to affect voting patterns. And the effect could be significant. For though popular support for Democrats is unlikely to be much affected by the scandal - not least because the public blames Republicans equally with Democrats - the Democratic vote could be compromised because the scandal has hit party fundraising.

November's round of gubernatorial and congressional contests showed the Democrats at a serious disadvantage, both because donors have held back funds to avoid potential scrutiny by a prosecutor, and because the party was required to give back \$3m in illegal or improper donations, leaving it \$15m in debt. The election in Staten Island, New York, was particularly worrisome for the party: a strong Democratic candidate there unexpectedly lost to a heavy-spending Republican. The Democrats, who historically have always lagged the Republicans in fundraising, face a potentially serious deficit ahead of the mid-term 1998 congressional elections, unless donor jitters clear up soon.

Fundraising woes could affect not only the party's overall electoral prospects, but the nature of the party, at least in the short term. For with other big donors absent from the fray, Democrats will be left with no choice but to depend heavily on labour - for money and for volunteers - in the 1998 congressional elections. The unions spent \$35m for the Democrats on television advertising alone, tipping several marginal contests the Democrats' way. The upshot could increase the clout of the "liberal" (left) wing of the party, at the expense of the more moderate new Democrats. Ironically, that would mean the fundraising scandal could indirectly jeopardise one of the most important goals of Mr Clinton's presidency: moving his party and the country's political agenda towards the centre.

Signs of a shift to the left are already apparent: Democratic congressmen, beholden to labour for finance, helped defeat Mr Clinton's request last month for "fast track" trade negotiating authority. Indeed, the fast track defeat is arguably the clearest single casualty of the year-long scandal. Only the presidential campaign will tell whether the fundraising issue has also hurt Mr Gore, who has more to lose than the president because of his image of public integrity. Most political analysts think he will have ample time to recover lost ground - unless the scandal breaks out again.

Meanwhile, the public will regard its elected representatives with ever more distaste, as they step up their fundraising activities ahead of the mid-term elections. And the longer the scandal drags on, the more the public will regard its elected representatives with ever more distaste, as they step up their fundraising activities ahead of the mid-term elections. And the longer the scandal drags on, the more the public will regard its elected representatives with ever more distaste, as they step up their fundraising activities ahead of the mid-term elections.

OBSERVER

Life of O'Reilly

Mixed emotions on the Emerald Isle as Tony O'Reilly, Ireland's prodigal son, prepares to step back from the helm of Eircom. Retirement will give the former rugby star more time to play "Celtic monopoly" with his business interests back home.

The food giant stole O'Reilly away from his native land back in 1988, when it poached the 33-year-old whiz-kid to run its UK operation. But former Heinz boss Burt Gookin was so impressed that, from the very start, he allowed O'Reilly to keep a stable of private interests.

These days the family empire includes two out of every three newspapers sold in Ireland, a County Kerry zinc mine run by Tony junior, and a newly-acquired Elin mansion in Dublin's Fitzwilliam Square.

And O'Reilly's always had impeccable connections. Back in '88, prime minister Jack Lynch did his best to persuade the young man - who'd already launched Kerrygold Butter into an unsuspecting world - to turn down Heinz and forsake the global food industry, even the promise of a job as agriculture minister didn't tempt O'Reilly's mind.

But it's unlikely that he ever regrets his decision to devote his

prodigious energies to business. His substantial personal fortune must be a comfort. And when he wanted the ear of prime minister John Bruton earlier this year, O'Reilly didn't need to travel over to Dublin. The *Footscotch* came to him.

Up for the cup

French prime minister Lionel Jospin is doing his level best to climb on the football bandwagon. A few days ago the basketball-loving premier held a press conference at the Matignon to throw his weight behind preparations for next year's World Cup finals, which France is hosting. Today he will be in Marseille for the keenly-awaited draw that will divide the 32 qualifiers into eight groups of four.

But he'd do well to remember that football is, well, a game of two halves. Former British prime minister Harold Wilson is said to have blamed his 1970 election defeat on England's loss to West Germany in the World Cup quarter finals. Expect Jospin to be cheering his heart out next summer.

Dame buster

Belgium's *Vieille Dame* - the powerful holding company, Société Générale de Belgique -

is tracing itself for the arrival of its first female chief executive. She's Christine Moser-Poistel, currently head of the property arm at Spet-Lyonnaisse, SGB's French parent.

The venerable SGB once had stakes in more than 1,200 companies, accounting for more than a third of Belgian gross domestic product. Suez bought control back in 1988, since when the old lady has been slumped down but rather left to her own devices.

The arrival of Mme Moser-Poistel, by accounts a formidable type, could change all that. The whispers are that she's been sent to do what she has already done to other parts of the Suez-Lyonnaisse empire - sort it out.

It'll be interesting to see how SGB chairman Viscount Etienne Davignon - a pipe-smoking, patrician former European Commissioner - copes with the new broom.

Unholy row

A decade of wrangling between Swiss Roman Catholics and the Vatican has ended with the departure of Wolfgang Haas, the controversial bishop of Chur. It's been an ugly episode that even prompted the intervention of the Swiss government, now Haas, whose strongly conservative views didn't please

his flock, has been shunted off by the Pope to a new archbishopric in Liechtenstein.

Haas was opposed by his liberal flock from the outset. His appointment in 1988 to Switzerland's second largest diocese, which embraces Zurich and six other cantons, was seen as a high-handed move by Pope John Paul II to impose his protégé. Since then, the bishop has upset many Swiss Catholics with his opposition to lay preachers and female helpers. Catholics have been leaving the church in droves and, in October, the Swiss foreign ministry appealed to the Vatican to resolve the conflict.

While the Swiss are relieved that it's all over, Haas might be less pleased with the outcome. As a Liechtenstein native, his new job is a homecoming. The downside is that he's moving from a diocese of 700,000 Catholics to a country with a total population of 31,000 - including a fair few Protestants and agnostics.

Green fingers

Congratulations to Sarin Franzaverde, a civil servant who's fulfilled his destiny by becoming Romania's new environment minister. Who better for the job than a man whose name translates as "greenleaf"?

Financial Times

100 years ago

Trade With Central Asia
The Anglo-Indian press is somewhat exercised in mind over the barrier recently raised by Russia against trade with her Central Asiatic provinces. Special reports, too, published by the Indian Government and its deputies relative to trade with Persia and Chinese Turkestan convey an idea that competition, especially from Russian sources, is acting strongly against the development and even maintenance of export trade to these countries both on our part and on that of our Indian Dependency.

50 years ago

Sabotage In France
The general atmosphere in France has become even more tense to-day after the train disaster at Arras caused by saboteurs, a series of other acts of sabotage on the railways and many clashes between strikers and the police. The Government has decided on new security measures, and is protecting the National Assembly and the Ministries against possible attacks by the use of strong forces of troops, so that parts of Paris looked this afternoon as though they were ready for a siege.

Russia will raise rates to support troubled economy

By Chrystie Freeland and John Thornhill in Moscow

Russia's central bank will soon raise interest rates again in an effort to defend the rouble and calm the treasury bill market, Sergei Dubinin, the bank's chairman, said yesterday.

The rouble and Russian stocks rallied strongly on the central bank's pledge, which investors saw as a sign that the Kremlin had at last appreciated the severity of its financial difficulties.

But Russian politicians said the emergency measures would exact a high price by dashing the prospects of robust economic growth next year.

The turmoil has already bitten deeply into the central bank's hard currency and gold reserves, which Mr Dubinin said yesterday stood at \$18bn. Central bank intervention in the currency and treasury bill markets has cut reserves by \$3.5bn since November 21.

Mr Dubinin said the central bank, which had already raised the Lombard rate to 35 per cent, was committed to a still tighter monetary policy to defend the rouble.

"We intend to raise the refinancing rate, but will do it after determining a balance on the securities market, and this will probably be based on the results of this week," Mr Dubinin said at an investor conference. "Perhaps we will need a few days next week."

Mr Dubinin did not say how much he would push the refinancing rate, increased from 21 per cent to 28 last month. Commenting on Mr Dubinin's promise to raise rates, Dirk Damrau, head of research at Renaissance Capital, a Moscow investment bank, said: "It is a sign that at last the central bank has awoken from its torpor."

Foreign investors have criticised Moscow for being too slow to raise interest rates in the wake of recent financial

upheaval in world markets. Large amounts of foreign money have flowed out of Russia's debt and equity markets. But Mr Damrau said yesterday's moves signalled a change of heart. "I think right now people are saying that this is possibly a turning point."

The central bank said it had been reluctant to raise interest rates earlier because it had spent billions of dollars intervening in the treasury bill market to allow big investors to sell their positions without large losses.

Konstantin Korischchenko, head of the central bank's open market operations, said the bank would allow the debt market to find its own equilibrium. But some investors criticised the bank for buying back treasury bills from select Russian banks, while allowing foreign investors to bear most of the losses when prices fell.

Russian defence cuts, Page 2

Holocaust victims' gold may be mixed in bank pool

By William Hall in London

Up to 60 tonnes of gold in the Tripartite Gold pool, which was set up to return gold looted from Europe's central banks during the second world war, may have come from victims of Nazi persecution.

Eliot Steinberg, executive director of the UK World Jewish Congress, said yesterday that recently declassified US documents showed a substantial amount of victims' gold had been mixed with gold from the reserves of looted central banks.

Lord Janner, chairman of the Holocaust Educational Trust, and several delegations at the Nazi gold conference in London yesterday called on the US, UK and France - the members of the Tripartite Gold Commission set up to oversee the return of looted central bank gold - to open TGC archives and settle doubts about the gold's provenance.

In the case of the Netherlands, 35.5 tonnes, or a quarter of the amount it claimed was looted, was "non-monetary" gold rather than "monetary" gold belonging to central banks, according to Mr Steinberg. Austrian non-monetary gold was 13 tonnes and the Belgian claim included 6.4 tonnes of non-monetary gold.

Until now the TGC has insisted it was involved only in returning monetary gold. A recent report by Stuart Eizenstat, US under-secretary of state, indicated that a small amount of "tainted" gold may have slipped into the gold pool. Jewish organisations claim this non-monetary gold, now worth \$500m-\$600m, should have been repaid to Holocaust survivors and others instead of being used to refill the coffers of the central banks of the 15 countries that had claims on the gold pool.

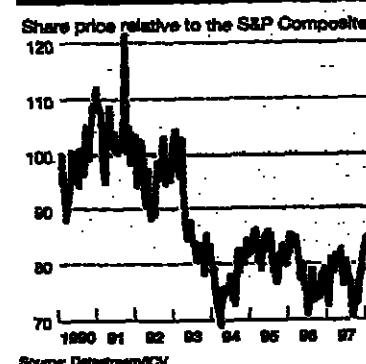
The UK said it was impossible to tell if non-monetary gold was mixed in the gold pool. However, it stressed that if there was any it was a "very small amount". UK officials played down the WJC's claim that up to one-sixth of the money claimed from the Tripartite gold pool was non-monetary gold.

The UK found itself having to support French opposition to the opening of the archives before the work of the TGC was completed. In the past the work of the TGC has been delayed by quarrels between claimant countries.

A UK official said: "There is a real danger that if we were to release the information now, before the final distribution of gold, the effect would be to launch a debate among claimant countries which would delay the distribution of gold."

Currency cures

THE LEX COLUMN

FTSE Eurotop 300 index:
 962.4 (-2.3)
H.J. Heinz


Share price relative to the S&P Composite

The turmoil in Asian currency markets has prompted calls for increased regulation. Most of these emanate from Mahathir Mohamad, Malaysia's prime minister, but he is not alone. And his concerns are understandable enough: the sharp falls in emerging market currencies in recent months should worry any but the most complacent. The snag is that his diagnosis is off beam, while his suggested remedies would only aggravate matters.

It is true that currency markets are the least regulated of financial markets, reflecting their wholesale nature. But the aim of regulation is to prevent abuse, and there is precious little evidence that global currency markets are rigged. With daily turnover running at over \$1.2 trillion a day, it would be some achievement. As for the speculators Dr Mahathir loves to blame, they are the symptom, not the cause. They may be sharks in the water, but they only congregate when bad government policies provide a whiff of blood.

The fact is that disruptive price moves occur mainly in illiquid markets. And the best way of curbing liquidity is through the sort of heavy-handed controls in which the likes of Malaysia excel. When gradual adjustment is made difficult, the only alternative is uncomfortable step changes. Dr Mahathir's desire to avoid such inconveniences is understandable. The solution, though, is not stricter regulation but the encouragement of liquid and transparent markets.

Heinz

Measured over its full 18 years, Tony O'Reilly's tenure at Heinz has been an outstanding success. The US food group's market value has increased from \$90m to \$190m over that period. But more recently it has become clear that the charismatic Irishman dominates Heinz's board of directors to an unhealthy degree. And this has been reflected in the shares' sharp underperformance since 1993, though they have picked up this year.

To his credit, Mr O'Reilly is stage managing his exit smoothly. The highly regarded William Johnson, who will succeed him as chief executive, was appointed as his executive two years ago. That does not mean Heinz's corporate governance deserves a clean bill of health. Mr O'Reilly will remain chairman until September 2000, and, though he is ostensibly non-executive, it is hard

Alitalia/KLM

Is Alitalia really such an attractive partner for KLM? To judge from its frantic attempts to beat Swissair and Air France for the Italian group's hand, the Dutch carrier certainly thinks so. KLM, constrained at Schiphol, desperately needs a second European hub to lift its passenger market share. This suits Alitalia, which needs immediate financial support to develop Milan's Malpensa airport. And there is an attraction of opposites: the Dutch airline has a small domestic base and a big international network, while Alitalia has the exact opposite.

But there are risks. Alitalia's loss-making habits could contaminate KLM, one of the healthiest European carriers. The Italian group is still extremely inefficient. Given the European Commission's refusal to tolerate further bail-outs, Alitalia's eventual partner could well find

itself having to support the Italian carrier. And its domestic franchise - under threat from British Airways and Lufthansa - is not as attractive to partners as it once would have been.

Furthermore, including Alitalia in the KLM/Northwest Airlines alliance would not create a really powerful force. The Star Alliance and BA/American Airlines would be much stronger on crucial transatlantic and Asian traffic. The best scenario for KLM would be if BA/AA's tie-up foundered on regulatory rocks, allowing it to move in as the British carrier's partner. It should cut a deal with Alitalia only if that would strengthen its negotiating position.

UK goodwill

Investors should welcome the Accounting Standards Board (ASB) ruling on goodwill. No longer able to write off goodwill on acquisitions - the difference between the price paid for a business and its net asset value - companies will finally have to acknowledge it on the balance sheet as capital employed. Writing goodwill off against reserves was unsatisfactory and out of line with international practice. It overstated returns on investments and gave the erroneous impression that the buyer's net worth had been depleted, rendering the balance sheet meaningless.

With managers now accountable for all the costs of buying a business, it will be easier to spot those who overpay. Furthermore, the requirement to amortise should help speed the move away from justifying deals in terms of earnings per share enhancement. The new standard should facilitate scrutiny of whether acquisitions really create value for shareholders.

The ASB's innovation - allowing companies to avoid amortising goodwill and other intangible assets altogether if they can prove in an annual impairment review that it has not been dissipated - could well become the international standard. Clearly some assets, such as the Coca-Cola or Johnny Walker brands, have extremely long economic lives and should not be amortised over the normal 20 years. But in allowing companies this freedom, the ASB must insist they do actually write down their assets if they lose their glitter.

Additional Lex comment on UK coal, Page 22

Car plant for France

Continued from Page 1

near Valenciennes, an old coal mining and metallurgical centre near the Belgian border in northern France, where unemployment is about 20 per cent. Longwy in eastern France may also be in the running.

The plant is expected to produce a small car, whose prototype was revealed in Frankfurt in September, to compete with the Renault Twingo and Ford Ka. A second phase may double capacity by 2000.

Government officials indicated the amount of public aid attached to the project would be less than 10 per cent of the overall investment. There are signs that the level of subsidy may spark controversy in France and elsewhere.

Louis Schweitzer, Renault's chairman, recently indicated that, while he did not dispute the right of new market entrants to locate in France, it was "not self-evident that it makes sense to subsidise new capacity at the taxpayer's expense".

Toyota has 0.8 per cent of the French market and wants to increase this. It does not expect the push to introduce a 35-hour working week to hit the cost competitiveness of manufacturing in France.

Japan's economy 'in recession' as GDP falls 1.4%

By Paul Abrahams and Michio Nakamoto in Tokyo

Japan is in effect in recession, according to data released yesterday, which showed its gross domestic product contracting 1.4 per cent in the six months to September compared with the previous half-year.

The continued deterioration will fuel fears that Japan's corporate sector could be hit by more bankruptcies.

This would further undermine its beleaguered banking system and put more pressure on the yen, adding to worries about another round of competitive currency devaluations.

Most private-sector economists are predicting Japan's GDP will fall this financial year. The Economic Planning Agency admitted it would be difficult for the economy to achieve its 1 per cent growth target.

The government is expected to produce a package this month aimed at boosting the economy, including more public money to secure the deposits of bank customers and cuts in corporate tax.

Japan's economy did not contract for two consecutive quarters - the technical definition of recession - but analysts said this would have been almost impossible given the scale of the fall in the three months to the end of June.

The economy rebounded modestly in the three months to September, with GDP up 0.8 per cent on the April-June period, but the figure was below expectations. In April-June the economy contracted a revised 2.5 per cent.

Particularly worrying was a 1.3 per cent quarter-on-quarter decline in exports, until now one of the few bright spots.

In the US last month, sales of Toyota, Japan's largest carmaker, dropped 10.1 per cent while Mitsubishi Motors' fell 12 per cent.

Private housing investment fell 10.5 per cent in the three months to September. Private consumption, which accounts for 60 per cent of GDP, rose only 1.6 per cent.

 Bank liquidity, Page 6
 Samuel Brittan, Page 12
 Yamaichi fall-out, Page 15

IMF in \$55bn rescue package for Seoul

Continued from Page 1

provide \$20bn in support if required, with Japan pledging \$10bn and the US \$5bn. Other donors could include the UK, Germany, France, Canada and Australia. The UK will contribute up to \$1.35bn. The international effort exceeds the scope of recent bail-outs to Mexico, Indonesia and Thailand, reflecting concerns that Korea's crisis might threaten global economic stability because of the country's close financial links with Japan and emerging markets in Asia.

Although international financial markets are expected to be initially relieved by the IMF rescue, they will closely scrutinise the details of the conditions once they are released, probably today.

eastern Europe and Latin America.

A UK official said: "There is a real danger that if we were to release the information now, before the final distribution of gold, the effect would be to launch a debate among claimant countries which would delay the distribution of gold."

Europe today

Much of the Mediterranean will be unsettled with showers or some longer spells of rain. Greece is likely to have the worst of the showers with thunderstorms possible. Portugal and central Spain should stay mainly dry and bright. Meanwhile, central, northern and eastern Europe will stay very cold and wintry. The area from eastern France to Moscow will be fairly cloudy and bleak with flurries of snow, heaviest across the Alps. Scandinavia will also be very cold with snow showers, but southern areas should see some spells of wintry sunshine.

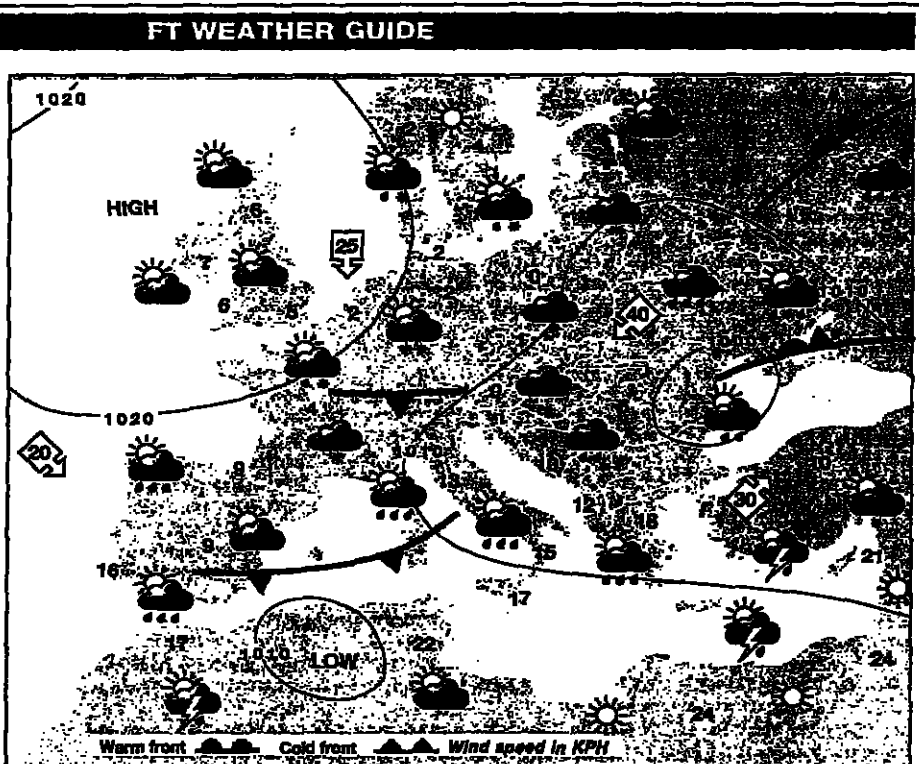
Five-day forecast

High pressure will bring warmer and more settled weather to the western Mediterranean. The central and eastern Mediterranean will remain unsettled with further spells of rain and some thunder. Central and eastern Europe will stay very cold, but the threat of snow will recede. Scandinavia will have a thaw by Monday.

TODAY'S TEMPERATURES

Maximum	Belling	Sun 5	Cardiff	Fair 5	Frankfurt	Cloudy 2	Madrid	Cloudy 9	Rangoon	Sun 24
Abu Dhabi	Sun 27	Casablanca	Thunder 1	Geneve	Thunder 1	Geneve	Rain 15	Reykjavik	Drizzle	Thunder 27
Accra	Sun 32	Chicago	Sleet -1	Glasgow	Shower 17	Manchester	Fair 18	Rio	Thunder 27	Fair 13
Algiers	Shower 17	Cologne	Sleet -2	Hamburg	Sleet -2	Marilla	Fair 31	S. Francisco	Shower 14	Shower 14
Amsterdam	Fair 4	Dakar	Sun 30	Helsinki	Snow -5	Malibou	Sun 21	Singapore	Sun 3	Sun 3
Athens	Shower 18	Dallas	Sun 23	Hong Kong	Sun 21	Mexico City	Shower 24	Stockholm	Thunder 32	Thunder 32
Atlanta	Sun 15	Delhi	Sun 23	Honolulu	Sun 26	Miami	Shower 28	Stuttgart	Fair -2	Fair -2
B. Aires	Sun 22	Dubai	Fair 3	Istanbul	Shower 14	Montreal	Shower 8	Sydney	Snow 1	Snow 1
B.ham	Shower 4	Dubrovnik	Fair 2	Jakarta	Thunder 32	Moscow	Snow 1	Taipei	Fair 22	Fair 22
Bangkok	Fair 35	Edinburgh	Fair 5	Johannesburg	Fair 22	Munich	Snow 0	Tokyo	Sun 25	Sun 25
Barcelona	Cloudy 11	Faro	Shower 18	Karachi	Sun 29	Nairobi	Thunder 28	Toronto	Fair 11	Fair 11
				Kuala Lumpur	Shower 20	Nagasaki	Shower 15	Vancouver	Cloudy 10	Cloudy 10
				Las Vegas	Cloudy 21	Nassau	Shower 28	Venice	Cloudy 10	Cloudy 10
				Las Palmas	Shower 24	New York	Shower 10	Warsaw	Snow 1	Snow 1
				Lima	Fair 25	Nice	Shower 12	Wellington	Shower 17	Shower 17
				Lisbon	Fair 18	Nicosia	Thunder 21	Winnipeg	Snow -11	Snow -11
				Luxembourg	Sleet 1	Paris	Cloudy 4	Zurich	Snow 0	Snow 0
				Lyon	Sleet 1	Perth	Sun 26			
				Madrid	Shower 21	Prague	Snow 2			

We can't change the weather. But we can always take you where you want to go.

Lufthansa


Situation at midday. Temperatures maximum for day. Forecasts by PA Weather Centre

Invest in Romania!

STATE OWNERSHIP FUND

Advertising release for sale of shares by direct negotiation

The STATE OWNERSHIP FUND, a Romanian public institution based in Bucharest, 21 C.A. Rosetti Street, sector 2, is offering for sale by direct negotiation a 51% of the issued share capital of SEMANATOAREA SA.

- ☐ Registered Office: Bucuresti, Splaiul Independentei, nr. 319, sector 6
- ☐ Fiscal Code: 432984
- ☐ Registration no. at Commercial Register Office: J40/1054/1991
- ☐ Issued stock capital, according to the latest records at the Commercial Register Office: 73,337,900 thousand, ROL
- ☐ Turnover in 1996: 39,863,631 thousand, ROL
- ☐ Net profit in 1996: 2,804,440 thousand ROL
- ☐ Main scope of activity: machinery and agricultural tools products

Total number of shares at a nominal value of 25,000 ROL each: 3,013,516.

The share ownership structure is as follows:

	%
State Ownership Fund	56.70
Financial Investment Company Muntenia	43.29
Share owners through mass privatization	0.01
Shares assigned to the manager	

The offer for the 51% issued share capital, i.e. 1,536,893 shares is 273,453,540 thousand ROL for Romanian investors, or 38,886,466 USD for foreign investors.

The Company PRESENTATION FILE required for subscription to the offer may be obtained at the State Ownership Fund, SOFRA BUSINESS CENTRE, OFFERS DIVISION of the International Relations Department, Bucuresti, St. STAVROPOLES, nr.6, phone 04-01/3110495; 3123130; 3124231 and fax 04-01/3121841, daily between 8.00 and 16.00 hrs, at a price of 1,600 USD for foreign citizens or legal entities or ROL equivalent at National Bank exchange rate applicable on the PRESENTATION FILE purchase date for Romanian citizens and legal entities.

This sum has to be transferred in advance to the State Ownership Fund accounts: no. 5314-00000024230007, in USD at the Romanian Bank for Foreign Trade (BANCOEX) for foreign investors, or no. 1510980000607, in ROL, at the Romanian Bank for Development-Bucharest Branch (BRD-SMB) for Romanian investors.

The minimal environmental conditions accepted for SEMANATOAREA SA Bucharest are included in the company PRESENTATION FILE.

THE PRESENTATION FILE will be released on presentation of:

- ☐ a copy of the payment order for the presentation file;
- ☐ identity card (or passport for foreign citizens);
- ☐ certificate from the bidding company.

In order to participate in the negotiations, bidders are required to present evidence of putting at the Seller's disposal a guarantee of a participation i.e. 8,203,600 thousand ROL or 1,166,593.9 USD as follows: Romanian citizens or legal entities may pay cash to the State Ownership Fund, in account no. 4001680900313 at the Romanian citizens or legal entities; foreign citizens or legal entities may pay cash to the State Ownership Fund, in account no. 5314-00000024230007, in USD, at the Romanian Bank for Foreign Trade (BANCOEX); alternatively the bidders may instruct the bank where they hold their account to release an unconditional bank guarantee valid for 45 days.

Bidders should submit the PURCHASING OFFER and the documents stipulated by Government Decision (HG) no. 457/1997 article 26, published in 'Monitorul Oficial' no. 213/28.08.1997 to the State Ownership Fund, Offers Division at the above mentioned address, in a sealed envelope, prior to 30 Jan. 1998, 16.00hrs (from deadline for submission).

1550

COMPANIES AND FINANCE: THE AMERICAS

AMERICAS NEWS DIGEST

Biogen in \$130m pact with Merck

Biogen, one of the largest US biotechnology companies, has announced a \$130m collaboration with Merck, the US pharmaceuticals group. The deal gives Merck worldwide marketing rights to a promising new compound for asthma drugs, and Biogen will develop the same compound for use in the treatment of multiple sclerosis. Biogen will receive "escalating double-digit royalties" on any product Merck brings to market using the technology.

The deal is a boost for Biogen. It collects about \$150m a year in royalty payments for products discovered in the early 1980s, but that revenue stream will slow as patents begin to expire in 2000. Merck will launch clinical trials for the compound next year, and Biogen hopes to begin clinical trials for multiple sclerosis in 1999.

Biogen will receive \$15m up-front, with the remainder of the sum paid as the company reaches pre-set scientific milestones.

Victoria Griffith, Boston

STEEL

Sivensa posts 30.8% decline

Siderurgica Venezolana, the Venezuelan steelmaker, posted a net profit of \$37.8m for the year ended September 30, down 30.8 per cent from the previous year. Net sales were \$786m, up 16.3 per cent from 1996. Sivensa also reported an operating profit of \$75.5m, up 103 per cent. No fourth-quarter figures were provided.

Sivensa is the country's largest private sector exporter, selling raw materials, semi-finished and finished products to the steel, construction, automotive, agriculture and petroleum industries.

AP-DJ, Caracas

CANADA

Royal Bank lifts dividend

Royal Bank of Canada has boosted its quarterly common share dividend to 42 Canadian cents a share from 39 cents. The bank said it benefited from a strong Canadian economy and healthy capital markets in the latest fiscal year. It had solid growth in personal and small business lending, and good performance from fee-based businesses such as mutual funds, global private banking, securities custody, investment management, retail brokerage, and investment banking and trading. The bank also said it had gained market share in mortgages, personal loans and commercial loans.

AP-DJ, Toronto

THRIFTS

Earnings slip in third quarter

Third-quarter earnings of US thrifts - non-bank institutions that receive deposits and make loans - fell 20 per cent from the levels recorded in the second quarter. The decline was mostly the result of one-time charges from three large industry mergers, the Office of Thrift Supervision (OTS) said.

The 1,238 thrifts regulated by the OTS earned \$1.35bn in the third quarter, down from \$1.69bn in the previous three months. Earnings in the third quarter of 1996 totalled \$1.58bn, excluding a one-time charge to recapitalize their deposit insurance fund.

Return on assets, a key measure of profitability, fell to 0.71 per cent in the third quarter from 0.89 per cent in the preceding period. The fall also was related to the acquisition charges, the OTS said.

AP-DJ, Washington, DC

AST cuts 1,120 staff as market share falls

By Nicholas Denton
in San Francisco

A US computer making division of Samsung, one of South Korea's troubled conglomerates, is to make redundant 1,120 employees and abandon many of its ambitions.

AST Research, which Samsung purchased in April for about \$170m, was once regarded as a challenger to Compaq in the personal computer business.

However, the company's US market share has fallen from 3.9 per cent in 1994 to 2.4 per cent in 1996, according to Dataquest - despite pioneering the PC costing less than \$1,000.

AST, which made its name in the retail computer market, said it would limit its activities to specific regional markets and customers such as small businesses.

"Looking squarely at our recent performance in the context of the competitive landscape for PCs, our long-term goal can no longer be simply to sell more PCs to more customers," said S.T. Kim, chief executive.

Analysts said economic turmoil in South-East Asia was likely to have diminished Samsung's capacity to prop up AST, which reported a \$170m loss in the last quarter before Samsung acquired the shares. It did not always own.

The devaluation of the South Korean currency and the bankruptcy of some of the country's leading conglomerates has had no direct bearing on AST's redundancies, where staff numbers are set to fall 37 per cent.

But the company has been hit by the decline in margins in the PC manufacturing industry, and the most efficient producers have gained market share at the expense of smaller competitors. The industry is increasingly dominated by Dell, Compaq Computer, International Business Machines and Hewlett-Packard.

Energipe sold at 97% premium

By Jonathan Wheatley
in São Paulo

The fast-moving privatization of Brazil's electricity industry advanced yesterday with the sale of Energipe, a distributor in the north-eastern state of Sergipe, for \$257.1m (US\$323m), a premium of 97 per cent to the minimum price of \$252.3m.

The buyer is Cataguaze-Leopoldina, a family-controlled distributor operating in the states of Minas Gerais and Rio de Janeiro. Antônio Previtali, financial director, said the company was in

talks with CMS of Michigan about a possible partnership. "We didn't reach agreement before the sale, but they called us afterwards to say they are still interested," Mr Previtali said, adding the price paid reflected estimates of potential earnings from a growing market and room for cost savings.

Energipe is the sixth distributor to be sold in as many weeks. The sales have attracted large premiums, underlining the potential for growth in an industry which has suffered from underinvestment and inefficiency.

Last week, Cemate, the electricity distributor in the state of Mato Grosso, was sold for \$331.5m to a consortium led by Grupo Rede, a Brazilian utility. The premium paid was 21 per cent above the minimum price.

The sales continue on December 12 with Cosern, a distributor in Rio Grande do Norte. Analysts expect total revenues from electricity privatization to reach \$45bn by the end of the decade.

"These are once-in-a-lifetime opportunities to enter the Brazilian market," said Emanuel Dutra at Deutsche

Morgan Grenfell in São Paulo.

Recent sales, which have taken place against a background of falling share prices and turmoil on financial markets, showed investors were taking a long-term view of Brazil's potential.

Nevertheless, Mr Dutra said Cataguaze-Leopoldina bid was "not justified" by Energipe's earnings potential and reflected the buyer's determination to win the auction after its unsuccessful bid for Cemate.

"Cataguaze-Leopoldina is a small company that needs

to gain scale to survive in an increasingly competitive market," he said. The purchase would almost triple its electricity sales.

If CMS reaches agreement with Cataguaze-Leopoldina it will follow a string of foreign utilities which have entered the Brazilian market. Last year, a consortium including Chilectra of Chile and Endesa of Spain bought Carj in Rio state, and Electricité de France, Houston Power and AES of the US took part in a consortium that bought Light, another Rio distributor.

Convergence heralds crossed lines

Mixed results from network equipment groups as vertical integration looms

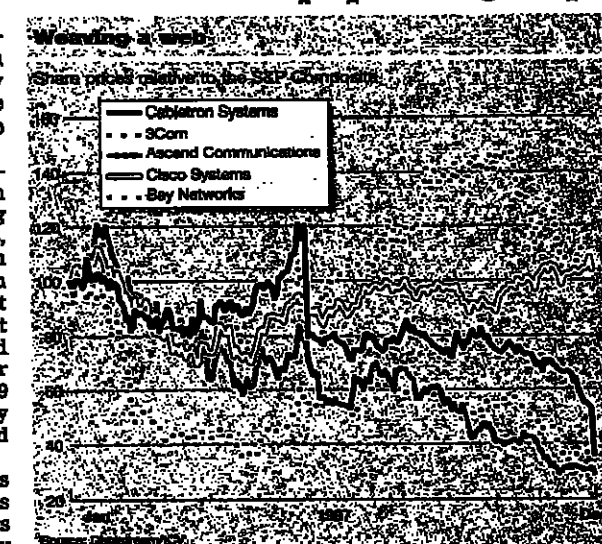
The networking equipment industry, which has until recently grown as inexorably as the Internet itself, appears to have got its lines crossed.

Dashing market expectations, 3Com and Cabletron Systems, two of the leading five networking companies, made profit warnings on Monday. 3Com said that in the quarter just ended it would show only a slight profit. Cabletron projected 6-12 cents of earnings per share compared with 39 cents forecast on average by investment analysts polled by First Call.

Even before Monday's announcement, 3Com was down 56 per cent from its year high and yesterday midday was off 60 per cent. Cabletron, although 66 per cent down, has performed better than Ascend Communications, another manufacturer, which has plunged 70 per cent from its peak.

But it would be too easy to conclude that the industry, which has in the past five years typically enjoyed revenue growth rates of 30-50 per cent as companies and carriers have built data networks, is past its peak.

Most of the reasons for the earnings disappointments are specific to the companies. "I don't think that there is a common theme," says Paul Johnson, networking analyst with BancAmer-



ica Robertson Stephens.

3Com blames the lack of an internationally accepted standard for fast modems capable of transmitting data over ordinary telephone lines at 56,000 bits per second. Its main problem was excess inventory, the slimming of which by three to five weeks worth of production, has depressed reported revenues in the quarter just ended.

Cabletron cites delays in US federal government orders and weakness in other domestic markets.

The final set of excuses comes from Ascend, which has noted slowing interna-

tional demand, and deals between providers of Internet service, resulting in a rationalisation of orders.

The notion of some industry-wide malaise is underlined by the performance of Cisco Systems, by far the largest company in the sector with a market capitalisation of \$9bn, and Bay Networks.

Cisco, which leads in providing the routers which direct traffic over corporate networks, has consistently exceeded expectations. Its shares, up 91 per cent since May, are close to their all-time high. "Complacency is the only real threat," says

Mr Johnson. And Bay, although its share price is 34 per cent below its peak, has won rave reviews for a new device which by some measures directs traffic more rapidly than Cisco's flagship product.

Despite these varying fortunes, there are some common factors which help explain the recent disappointments to investors in the sector.

"Although companies don't like to give one supplier the control that Microsoft, for instance, has in other sectors, there is a tendency for them to buy from fewer suppliers," says David House, chief executive of Bay Networks.

That has encouraged vendors, largely through acquisitions, to broaden their product range, to offer a one-stop shop for networking gear.

Thus 3Com acquired US Robotics and Ascend bought Cascade Communications earlier this year. Deals such as these have brought the larger networking companies, which earlier specialised in particular equipment such as network interface cards or routers, into more direct competition with each other.

As well as prompting price cuts, these combinations have been difficult to execute. For instance, 3Com's

problems owe much to the different inventory systems in place at the parent company and the US Robotics business it acquired.

Moreover, as the personal computer, telecommunications and networking industries converge, new competitors have emerged. One example is Intel, the computer chip maker, which has branched out into network interface cards.

Nevertheless, the spate of recent deals, however destabilising in the short run, will create companies better able to compete in this enlarged market, selling not just to businesses but to the telecom carriers and consumers that respectively provide and use Internet access.

"It is not the fact that the future of the networking industry is darker than we thought," says Eric Benhamou, chief executive of 3Com. "What is happening is a transition from a high-end, well-understood enterprise market to a much broader market. We are going from a \$15bn-a-year industry to a \$50bn-a-year industry."

In so far as that is true, the recent wringes in networking stocks are - like the occasional blackouts on the Internet and the America Online network - growing pains.

Nicholas Denton

Heinz surges as O'Reilly quits

By Richard Tomkins
in New York

Shares in H.J. Heinz, the US food company, surged 11%, or 8 per cent, to a record high of \$54 1/4 in early trading yesterday as Wall Street digested the implications of Tony O'Reilly's decision to step down as chief executive.

Late on Tuesday, Heinz announced Mr O'Reilly, 61, would be succeeded by William Johnson, 48, the company's president and chief operating officer, at the end of the fiscal year next April. Mr O'Reilly will remain non-executive chairman until September 2000.

Yesterday Bear Stearns, the Wall Street securities house, upgraded Heinz to "buy" as industry-watchers speculated Mr Johnson would move more aggressively to cut costs and increase earnings.

Terry Bivens, a Bear Stearns analyst, said Mr Johnson was "an extremely aggressive and results-oriented" executive with a reputation for having turned Heinz's StarKist tuna and pet food units into two of its best performing businesses. "I think he will be much

more action-oriented," Mr Bivens said. "Tony O'Reilly has obviously had a wonderful run, and he's a great fellow, but I think everybody realised it was time for a little new blood."

Mr Bivens said yesterday's increase in Heinz's stock price, which came on top of a 11% rise the previous day, also reflected the elimination of worries that Mr Johnson would leave if Mr O'Reilly waited too long to hand over control.

Last year, David Scully, long regarded a potential successor to Mr O'Reilly, left the company after 22 years to become a principal of Blackburn, a New York investment firm.

Mr O'Reilly, a former rugby star with a reputation as a larger-than-life figure, was unavailable for comment yesterday because he was on his way to London to be inducted into a newly created International Rugby Hall of Fame.

He has been Heinz's chief executive for 13 years, during which the company's market capitalisation increased from \$900m to \$19bn. But the stock has underperformed the wider



Good run: Tony O'Reilly in his rugby football days. ALISTAIR

market over the past five years, partly because of the poor performance of the company's Weight Watchers division.

Mr O'Reilly has also been criticised for his pay - he received \$2.5m in cash and kind in the last financial year, plus 750,000 stock options - and for chairing a board with an unusually

See Lex and Observer

THIS NOTICE IS IMPORTANT AND REQUIRES THE IMMEDIATE ATTENTION OF HOLDERS OF THE NOTES DEFINED BELOW. IF HOLDERS DO NOT UNDERSTAND IT OR ARE IN ANY DOUBT AS TO THE ACTION THEY SHOULD TAKE THEY SHOULD CONSULT THEIR FINANCIAL ADVISER, STOCKBROKER, LAWYER, ACCOUNTANT OR, IN THE UNITED KINGDOM, ANY OTHER PROFESSIONAL ADVISER AUTHORIZED UNDER THE FINANCIAL SERVICES ACT OF 1986 WITHOUT DELAY.

This Notice does not constitute an offer or invitation to any person to tender any of the Notes (as defined below) nor will tenders be accepted from Holders of Notes in any jurisdiction in which the offer or acceptance thereof would not be in compliance with the relevant laws, rules or orders of that jurisdiction.

Bunge Finance Limited

Notice of Offer to Purchase for Cash Any and All of the
10 5/8% Notes due 2004
and
11 1/8% Notes due 2004
of Ceval Alimentos S.A.
and
Solicitation of Consents and Proxies

Bunge Finance Limited, a corporation organized and existing under the laws of Bermuda (the "Purchaser"), is offering, upon the terms and subject to the conditions set forth in the Offer to Purchase and Consent and Proxy Solicitation Statement dated December 1, 1997 (as each may be amended or amended, the "Offer to Purchase") and in the Consent and Proxy and Letter of Transmittal (the "Letter of Transmittal") and, together with the Offer to Purchase, the "Offer", to purchase for cash any and all of the outstanding 10 5/8% Notes due 2004 and 11 1/8% Notes due 2004 (collectively, the "Notes") of Ceval Alimentos S.A. ("Ceval"), a company organized with limited liability under the laws of the Federative Republic of Brazil. Simultaneously with the Offer, the Purchaser and Ceval are (i) soliciting consents (the "Consents") from the registered holders of Notes ("Holders") to certain amendments to the Notes and to the Indenture, dated as of July 11, 1995, as supplemented and amended by the First Supplemental Indenture dated as of September 25, 1996 (the "Indenture"), by and among Ceval Overseas, Ltd., Ceval, Yasuda Bank and Trust Company (U.S.A.), as Trustee, and others, governing the issue of the Notes, which amendments include a waiver of existing defaults and Events of Default and modifications to the covenants (the "Proposed Amendments") and (ii) soliciting proxies to vote in favor of the Proposed Amendments (the "Proposed Amendments") from the registered holders of Notes for use at the Special Meeting of Holders of the Notes to be held at the offices of Goldman & James LLP, 885 Third Avenue (9th Floor), New York, New York 10022, on January 5, 1998 at 4:30 p.m., New York City time, or any adjournment or postponement or such meeting (the "Special Meeting"). The Consent and Proxy is included in the Letter of Transmittal, and the solicitation of Consents and Proxies is hereinafter referred to as the "Solicitations".

The Total Consideration for each \$1,000 principal amount of Notes tendered and accepted for payment pursuant to the Offer shall be calculated in the manner described in Schedule 1 to the Offer to Purchase, intended to result in a yield to the Call Date (as described below), of each such Note equal to the sum of (i) the yield to maturity of the applicable United States Treasury Security (the "Reference Security"), as calculated by the Dealer Managers in accordance with the standard market practice based on the bid side price for each such Reference Security, as of 12:00 noon, New York City time, on the second business day preceding the Expiration Date (as defined below) as displayed on the Bloomberg Government Pricing Monitor, pages PXS and PXS (the "Quotation Report") or any recognized quotation source selected by the Dealer Managers in their discretion if the Quotation Report is not available or is manifestly erroneous, and (ii) the applicable bid spread as specified below for each Note (such price being rounded to the nearest cent per \$1,000 principal amount of Notes). The Total Consideration minus the consent payment equal to \$20.00 for each \$1,000 principal amount of the Notes (the "Consent Payment") for each issue is referred to as the "Tender Offer Consideration".

In no event will the Total Consideration be less than \$1,000 per \$1,000 principal amount of Notes tendered and accepted for payment pursuant to the Offer, plus the Consent Payment. In addition, Holders whose Notes are validly tendered and accepted for payment will receive interest from the most recent payment of semi-annual interest preceding the Settlement Date (as defined below), but, excluding the Settlement Date, upon the terms and subject to the conditions described in the Offer to Purchase. Holders who validly tender their Notes and their Consents and Proxies prior to the Consent Date (as defined below) will receive the Total Consideration. Holders who validly tender their Notes and Proxies after the Consent Date and prior to the Expiration Date will receive the Tender Offer Consideration, but will not receive the Consent Payment. Payment for any such Note will be made in immediately available (same-day) funds on the third New York Stock Exchange trading day following the Expiration Date for the Notes (the "Settlement Date").

CUSIP No.	Principal Amount	Security Description	Call Date	Call Price	Reference Security	Fixed Spread
15720RAB3	\$98,000,000	10 5/8% Notes due 2004	12/30/01	\$999.25	5 1/8% Note due 12/31/01	4.10%
MM1241502	\$2,000,000	10 5/8% Notes due 2004	12/30/01	\$999.25	6 1/8% Note due 12/31/01	4.10%
15720RAA5	\$85,450,000	11 1/8% Notes due 2004	10/01/01	\$992.50	6 3/8% Note due 9/30/01	4.10%
15720QAA7	\$14,550,000	11 1/8% Notes due 2004	10/01/01	\$992.50	6 3/8% Note due 9/30/01	4.10%

THE OFFERS WILL EXPIRE AT 12:00 NOON, NEW YORK CITY TIME, ON WEDNESDAY, DECEMBER 31, 1997, UNLESS EXTENDED OR EARLIER TERMINATED (THE "EXPIRATION DATE"). THE CONSENT DATE FOR EACH ISSUE OF THE NOTES IS 5:00 P.M., NEW YORK CITY TIME, ON FRIDAY, DECEMBER 12, 1997 OR SUCH LATER DATE TO WHICH IT MAY BE EXTENDED (THE "CONSENT DATE").

Tendered Notes may be withdrawn and Consents and Proxies may be revoked at any time at or prior to the Consent Date, but not thereafter (except under certain limited circumstances described more fully in the Offer to Purchase). Holders of Notes who tender such Notes for payment pursuant to the Offer will be required, as a condition to a valid tender, to have delivered their Consent and Proxy to vote in favor of the Proposed Amendments and execution of a Supplemental Indenture. If a Holder's Notes are not properly tendered pursuant to the Offer prior to the Consent Date, or such Holder's Consent and Proxy after is not properly delivered, or are revoked and not properly redelivered, prior to the Consent Date, such Holder will not receive the Consent Payment, even though the Proposed Amendments will be deemed to be of no effect.

Notwithstanding any other provision of the Offer or the Solicitations, including the Purchaser's right to extend, amend or terminate the Offer, at any time, in its sole discretion, subject to applicable law, the Purchaser will not be required to accept for payment or pay for, Notes validly tendered pursuant to the Offer if the following conditions are not met: (1) (i) the execution by the Trustee of a Supplemental Indenture implementing the Proposed Amendments in the manner set forth in the Offer to Purchase following receipt of Consents to the Proposed Amendments from Holders of a majority in aggregate principal amount of the outstanding Notes or (ii) the execution by the Trustee of a Supplemental Indenture implementing the Proposed Amendments in the manner set forth in the Offer to Purchase following receipt of Proxies to the Proposed Amendments from Holders of a majority in aggregate principal amount of the outstanding Notes represented and voting at the Special Meeting; and (2) satisfaction of the General Conditions (as defined in the Offer to Purchase). See "The Offer and the Solicitations - Conditions to the Offer and the Solicitations."

Any requests for copies of the Offer to Purchase or questions concerning the procedures for tendering Notes may be directed to Georgetown & Company, Inc., the Information Agent. Banks and brokers and persons outside the United States and Canada should call collect at (212) 440-9800. All others should call toll-free at (800) 223-2054. Any questions concerning the terms of the Offer and the Solicitations may be directed to Chase Manhattan International Limited or Citicorp Securities, Inc., the Dealer Managers, at the telephone numbers set forth below.

The Information Agent for the Offer is:

GEORGETOWN & COMPANY INC.

Wall Street Plaza, 30th Floor
New York, NY 10005

Banks and Brokers and persons outside the U.S. and Canada call collect: (212) 440-9800

All other calls toll-free: (800) 223-2054

The Dealer Managers for the Offer and the Solicitation Agents for the Solicitations are:

CHASE MANHATTAN INTERNATIONAL LIMITED

270 Park Avenue
New York, New York 10017

(800) 303-9212 (toll-free)

(212) 479-2195 (collect)

CITICORP SECURITIES, INC.

399 Park Avenue
New York, New York 10043

(212) 291-0197 (collect)

NOTICE TO HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS IN NEWPORT SECURITIES CO. LTD.

EDR holders are informed of a dividend to holders of record date March 31, 1997. The cash dividend payable is Yen 4.0 per common stock of Yen 50.00 per share. EDR holders may now present Coupon No. 40 for payment to the undersigned agents. Payment of the dividend with a 15% withholding tax is subject to receipt of a valid affidavit of residence in a country having a tax treaty or agreement with Japan giving benefit of the reduced withholding rate. Failing receipt of a valid affidavit, Japanese tax will be deducted at the rate of 20% of the gross dividend payable. The full rate of 20% will also be applied to any dividend claimed after October 31, 1997.

EDR	Gross Dividend	Withholding Tax	Net Dividend
1,000 shares	¥40.00	¥6.00	¥34.00

Depository: Citicorp, N.A., 15 Avenue Marie Therese, Luxembourg
December 4, 1997

NOTICE TO HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS IN NEWPORT SECURITIES CO. LTD.

EDR holders are informed of a dividend to holders of record date March 31, 1997. The cash dividend payable is Yen 4.0 per common stock of Yen 50.00 per share. EDR holders may now present Coupon No. 24 for payment to the undersigned agents. Payment of the dividend with a 15% withholding tax is subject to receipt of a valid affidavit of residence in a country having a tax treaty or agreement with Japan giving benefit of the reduced withholding rate. Failing receipt of a valid affidavit, Japanese tax will be deducted at the rate of 20% of the gross dividend payable. The full rate of 20% will also be applied to any dividend claimed after October 31, 1997.

EDR	Gross Dividend	Withholding Tax	Net Dividend
1,000 shares	¥40.00	¥6.00	¥34.00

Depository: Citicorp, N.A., 15 Avenue Marie Therese, Luxembourg
December 4, 1997

The Financial Times plans to publish a Survey on

Singapore

on Wednesday March 18

For more information, please contact:

Garvin Bishop

Tel: 65 736 4159 Fax: 65 734 0957

or Jenny Middleton

Tel: +44 171 873 3794 Fax: +44 171 873 3204

or your usual Financial Times representative.

FT Surveys

العدد ١٥٥٠

premium

crossed lines
vertical integration looms

D'Reilly quit



ore

Heidelberg is everywhere



HEIDELBERG

FT WORLD POLICY GUIDE

FT World Policy Guide is the only international source of information on new products and policy innovations in the commercial insurance market.

Published monthly, it examines a different class of insurance in each issue, comparing policy wordings and types of cover in the UK and worldwide. The two-year subject programme builds into a complete library of insurance policies, instantly available for easy reference.

FT World Policy Guide analyses and comments on:

Key market players and how they have performed

Significant policy trends

Special risk factors

Disputed policy wordings - with contributions from top lawyers

2 year subscription:
£830 (UK) £860/\$1462 (Overseas)

For further information contact:

FT Finance, Maple House,
149 Tottenham Court Road,
London W1P 9LL, UK
Telephone: +44 (0) 171 896 2286
Fax: +44 (0) 171 896 2319



FINANCIAL TIMES
Finance

COMPANIES AND FINANCE: ASIA-PACIFIC

CNAC plans Hong Kong listing

By John Ridding
in Hong Kong

China National Aviation Company (CNAC), the commercial arm of China's aviation regulator, is to raise HK\$620m (US\$80m) through a share placement and a listing on the Hong Kong stock market, Peregrine Capital announced yesterday.

Along with the planned share issue by Tianjin Development, the announcement marks a resumption of Hong Kong listings by mainland industrial groups - although at reduced valuations. CNAC and other mainland-backed companies had postponed listings after sharp falls on the territory's stock market.

Peregrine Capital said it had placed shares worth HK\$552m with institutional

investors yesterday. Francis Leung, managing director of Peregrine International Holdings, the Hong Kong-based investment bank, described the issue as a "great achievement" given the market conditions. "This issue has been very well received in the institutional marketplace and the placing closed well oversubscribed," said Mr Leung.

The next phase in the company's listing will be the launch of the IPO next week. Combined with the placement, the total proceeds will be HK\$620m, far lower than initial forecasts of more than HK\$1bn. The total number of shares to be issued, including an earlier tranche for strategic industrial investors, remains the same, representing about 25 per cent

of CNAC's capital. But pricing has been reduced as market conditions are weak.

While Peregrine was the sole underwriter for the placement with Hong Kong and international institutions, the IPO will be jointly sponsored with BZW (Asia).

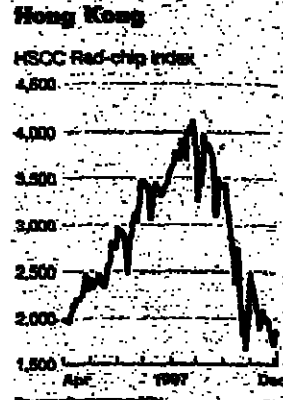
The deal represents a welcome boost for both investment banks. Peregrine announced last week that it was cutting its 1,750 workforce by 275 as a result of the regional financial turmoil. BZW (Asia) is seeking a buyer following the decision by Barclays of the UK to sell much of its investment banking operations.

Shares in the placement have been issued at HK\$1.63 each. According to Peregrine, that represents a fully diluted price earnings multi-

ple of 12.64 times prospective 1997 earnings. Original proposals for the IPO had set a price of between 14 and 18 times earnings.

Investment analysts said the lower pricing reflected a pragmatic stance by CNAC. "Obviously red chips are not going to command the kind of multiples they did before," said the China analyst at one US investment bank. "But it is encouraging to see that they are willing to lower their sights to come to the market."

Red chips and H-shares, respectively the Hong Kong arms of mainland business groups and Hong Kong listings of mainland enterprises, are an important source of funding for Chinese industry. This year they have raised more than US\$8bn.



However, the fall in the Hong Kong stock market, triggered by regional currency crises and the defence of the territory's dollar, raised fears of a protracted delay in new issues.

HK Telecom in HK\$4.83bn mobile buy

By Louise Lucas
in Hong Kong

Hongkong Telecom, the territory's dominant carrier, will pay HK\$4.83bn (US\$624m) to take over Pacific Link Communications, Hong Kong's fourth biggest mobile telephone operator.

The deal adds two networks and 265,000 subscribers to Hong Kong Telecom's own cellular arm. It allows CSL, Hongkong Telecom's own cellular arm, to become the first operator to offer fully global roaming.

Analysts said the price was fair, as it gave Hongkong Telecom extra spectrum and an existing network and subscriber base.

This puts it on an equal footing with Hutchison Telecom, which also runs three different technology networks, and enables Hongkong Telecom to regain its top ranking for numbers of subscribers in the territory.

Investors also welcomed the move, pushing Hongkong Telecom's share price 1.3 per cent higher to close yesterday at HK\$15.70. The share price of First Pacific, the Asian conglomerate that controls Pacific Link, was unchanged at HK\$5.50, in line with the market's performance.

First Pacific owns 65 per cent of Pacific Link and the balance is held by Vodafone Group of the UK. Pacific Link had been considering a stock market listing, although the move was shelved because of the turmoil on Asian markets.

Manuel Pagitlan, managing

director of First Pacific, said the company's exit from the Hong Kong telecoms sector was a result of heavy competition. "First Pacific has taken the view that it will focus its telecommunications efforts on markets where it can be the dominant player or a solid second operator."

"It would clearly be difficult for us to achieve that status in Hong Kong, where the local mobile communications market is extremely competitive and consolidation is necessary," he said.

The sale will leave First Pacific with a hole in earnings next year of an estimated US\$30m, or 12 per cent of bottom-line earnings. Nikko Securities points out that selling a Hong Kong business will, by default, increase its exposure to the stricken economies of south-east Asia.

After retiring Pacific Link's debt, First Pacific will receive about HK\$2.4bn, as well as a further HK\$350m from the repayment of a facility extended to the mobile arm. Analysts say the cash will fuel speculation that First Pacific is to buy into San Miguel, the Philippines brewer.

However, it is likely the group's first priority will be to inject more equity into Smart Communications, the Philippines telecoms company in which it has a 52 per cent stake. Smart's planned listing has been repeatedly shelved in the face of the Asian markets turmoil. Analysts expect existing shareholders to make good the funding.



No excuses left to dodge calls

Nippon Telegraph and Telephone, Japan's largest telecommunications company, has developed a wristwatch phone which the company hopes to have on the market within two years, Reuters reports from Tokyo.

The phone weighs 45 grammes and its maker claims it is the smallest in the world. It features an antenna and a newly developed power-economy chip. The phone can also be dialled through voice recognition technology.

MTNL successful in \$358m GDR issue

By Krishna Guha in Bombay

Mahanagar Telephone Nigam, the Indian domestic telecoms company, yesterday announced it had successfully completed a \$358m issue of global depository receipts - in spite of the fall of the government and a steep slide in the value of the rupee.

The issue is three times subscribed, allowing MTNL's investment bankers to price the GDRs at \$11.98, slightly higher than most analysts expected.

It is a sharp reversal of fortunes for an issue which has been hit by one external crisis after another. When India's government fell last week, dragging down the rupee and the country's stock markets, many analysts believed the MTNL issue would have to be abandoned.

Completion means that

India's GDR programme is at least partly back on track after an earlier planned \$600m issue by Gas Authority of India was abandoned in the face of turmoil in international markets.

A. V. Gokak, chairman of India's telecom commission, said the government was "very pleased", adding that the offering "demonstrates the continued attractiveness of India as an investment destination and investor confidence in the Indian telecommunications sector".

The state will receive \$238m from the sale of 40m MTNL shares, which will help fill a large hole in state finances. MTNL will receive the balance - \$119m from an initial public offer of 20m shares - which will contribute to a \$3.25bn five-year investment programme.

MTNL said it had received subscriptions from 500 institutional investors from 15

countries including a late wave of interest from the US, where investors had earlier appeared lukewarm.

Analysts said that MTNL's investment bankers, Goldman Sachs, HSBC and Merrill Lynch, had "done a good job in tough circumstances". They added that the issue had been assisted by a modest recovery in the Indian market since the middle of last week.

Each GDR represents two underlying shares, pricing the issue at 1.18 per cent premium to yesterday's domestic closing price of Rs232.25.

However, the issue is still a fraction of the size envisaged when it was announced earlier this year. MTNL had hoped to raise more than \$1bn from the sale of 100m shares, to be shared by the government and the company, which would have made it the biggest GDR issue in Indian history.

THE GOVERNMENT OF SANTA FE A GROWING PROVINCE

ARGENTINE REPUBLIC
FINANCES AND TREASURY DEPARTMENT
BANCO DE SANTA FE S.A.P.E.M.

NATIONAL AND INTERNATIONAL PUBLIC BID No. 2064/97

NEW DATES FOR PRESENTATION AND OPENING

OBJECT: The sale of the totality of the Class "A" shares representing a 90% (ninety per cent) of the capital stock of the NUEVO BANCO DE SANTA FE S.A.

SALE OF THE SPECIFICATIONS: At the BANCO DE SANTA FE S.A.P.E.M. - Home Office Santa Fe - Calle 25 de Mayo 2499, 3rd. floor, City of Santa Fe, Argentina; - Home Office Rosario - Calle Córdoba 962, 2nd. floor, City of Rosario, Argentina; or Buenos Aires Branch, Calle 25 de Mayo 168, 2nd. floor, Capital Federal, Argentina; until March 24th, 1998.

VALUE OF THE BID SPECIFICATIONS: \$20,000,000 (twenty thousand pesos).

PRESENTATION OF TENDERS: The Technical and Financial-Economic Tenders shall be filed jointly, at the Office of the Finances and Treasury Minister of the Santa Fe Province, located at Calle 3 de Febrero 2649, Government Building 1st. floor, City of Santa Fe (Zip Code 3.000), Argentina, until 12:00 o'clock of the 25th. day of March 1998.

OPENING OF THE TENDERS: The Technical and Financial-Economic Tenders shall be opened in a public ceremony, at the Office of the Finances and Treasury Minister of the Santa Fe Province, located at Calle 3 de Febrero 2649, Government Building 1st. floor, City of Santa Fe (Zip Code 3.000), Argentina; on the 25th. day of March 1998 and on April 16th, 1998 respectively, or on the first subsequent working day, should those days be a holiday, at 12:00 o'clock.

CONSULTS: For any information go towards the President of the Directory of the BANCO DE SANTA FE S.A.P.E.M., ACC. Walter A. Agosto, Calle Tucumán 2545r, City of Santa Fe (Zip Code 3.000), Argentina; - Tel: 54-42-522-868 or 54-42-525-400.

Daihatsu taps feline appeal

By Michio Nakamoto
in Tokyo

A car bedecked with a cartoon cat is being launched by Daihatsu, the maker of mini-vehicles, in an attempt to woo Japanese women, who have always had a soft spot for cute things.

A special version of the Mira Moderna model will feature Hello Kitty, the cat with the red ribbon, on its front grille, wheel caps and back doors. Drivers with a Kitty fixation can see their favourite cat on the front instrument panel, the seat covers, and the floor mats. Even the head of the car key will feature the feline's face.

The launch of the cat car comes amid one of the worst seasons for the Japanese car industry in recent memory. Car sales in November fell 23.5 per cent, the largest drop since the oil shock of 1973, the year before Hello Kitty was born.

Domestic car sales have been battered by a consumption tax increase in April and poor consumer sentiment, which has been aggravated by failures in Japan's financial industry.

Strong export markets have so far enabled many Japanese carmakers to make up for the drop in domestic demand, but analysts expect the fall in Asian demand could mean a fall in domestic production for the first time in four years.

Daihatsu, Japan's second largest mini-vehicle maker which is affiliated with Toyota, enjoyed strong exports to Europe but suf-



Cool cat fared a 15 per cent decline in unit sales in Japan.

The company is hoping its Hello Kitty car will lift its fortunes. The mascot has been one of the longest-selling character goods in Japan since it was brought into the world in 1974 by Sanrio, a toy and character goods maker. It features on everything from children's underwear and Christmas stockings to personal handy phones.

A recent revival in its popularity among young women, who grew up with the cat, encouraged Daihatsu to feature Hello Kitty. Women buyers account for more than 60 per cent of the market for small cars with an engine capacity of 660cc.

The cat's renewed popularity has also lifted profits at Sanrio. Operating profits in the first half of the year rose nearly four times to ¥6.8bn (\$53m), supported by sales of Hello Kitty goods.

Daihatsu aims to sell 800 of the cars a month at a price of ¥669,000. In Japan, the numbers 8,6,9 sound like the first three characters for Hello Kitty.

LEGAL NOTICE

NOTICE OF MEETING OF THE HOLDERS OF

10 1/8% Notes due 2004 and

11 1/8% Notes due 2004

of

Caval Alcantara S.A.

Pursuant to the terms of the 10 1/8% Notes due 2004 and the 11 1/8% Notes due 2004 (collectively, the "Notes") of Caval Alcantara S.A. (the "Issuer") and the Indenture in respect of a U.S. \$250,000,000 Euro Medium-Term Note Program among Caval Overseas, Ltd., as issuer, Caval Alcantara S.A., as issuer or Guarantor, Yemuda Bank and Trust Company (U.S.A.), as Trustee, and Others, dated as of July 11, 1995, as supplemented and amended by the First Supplemental Indenture dated as of September 25, 1995 (as so supplemented and amended, the "Indenture"), the Issuer hereby gives notice, as required under Section 6.01(a) of the Indenture and paragraph 18 of the Terms and Conditions (the "Terms and Conditions") of the Notes, that a special meeting (the "Special Meeting") of holders of Notes will be held at:

4:30 p.m. (New York City time) on
January 5, 1998 at the offices of
Chambers & James LLP
855 Third Avenue, 20th Floor
New York, NY 10022

The purpose of such a Special Meeting of holders of the Notes is to consider, among other matters, the adoption of (i) certain proposed amendments (the "Proposed Amendments") to the Indenture and the Terms and Conditions of the Notes, including: (a) the amendment or elimination of certain covenants with respect to "Rating" (Section 5.7); "Listing" (Section 5.8); "Financial Covenants" (Paragraph 10); "Negative Pledge" (Paragraph 11); "Consolidation, Merger or Sale of Assets" (Paragraph 12) and "Limitation on Transactions with Affiliates" (Paragraph 13); and (ii) the amendment or amendment of certain Events of Default set forth in Paragraph 6 of the Terms and Conditions of the Notes, including the amendment of the definition of Indebtedness set forth therein and the amendment of subparagraphs with respect to consolidation of Indebtedness (subparagraph (B)) and Income, Receipts or Misleading Representations in certain documents (subparagraph (C)); and (iii) a waiver of existing defaults and Events of Default. The Section numbers set forth above refer to the Sections of the Indenture and Paragraph numbers refer to Paragraphs in the Terms and Conditions of the Notes. Holders of the Notes will also be requested to receive certain details and Events of Default (as defined in the Indenture).

To obtain additional information with respect to the Proposed Amendments and other matters with respect to the Special Meeting, including how to obtain a proxy with respect thereto, holders of Notes may telephone collect to Chase Manhattan International Limited at (800) 333-6022 (toll free) or (212) 475-2195 (collect) or Citicorp Securities, Inc. at (212) 291-01297 (collect). The Solicitation Agents for the Special Meeting, or may telephone Georgetown & Company Inc., the Information Agent for the solicitation of proxies at (212) 440-8800 (toll free) or (212) 440-8800 (collect) or (800) 225-2294 (toll free toll free).

Yemuda Bank and Trust Company (U.S.A.)
606 Fifth Avenue, Suite 802
New York, NY 10013

EUROFIMA

European Company for the Finance of

of Railroad Rolling Stock

U.S. \$250,000,000

Deutsche Mark LIBOR Based

Floating Rate Notes due 2002

For the Interest Period 3rd

December, 1997 to 3rd

March, 1998 the Notes

will carry an Interest Rate of

5.375% per annum with

Coupon Amounts of U.S.

\$13.44, U.S. \$134.37 and

U.S. \$134.37.50 per U.S.

\$1,000, U.S. \$10,000 and

U.S. \$10,000,000 Notes

respectively. The relevant

Interest Payment Date will be

3rd March, 1998.

Swiss Bank Corporation

PERSONAL

PUBLIC SPEAKING

Training and speech writing by

award winning speaker.

First lesson free.

Tel: (01923)522288

البريد الإلكتروني

THE GERMAN PFANDBRIEF

Progress Report for Investors

The Euro and the German Pfandbrief

Outlook positive for Germany's largest fixed-income market

The recent announcement that the German government will convert its existing bond issues into the new European currency at the start of Phase III of European Monetary Union (EMU) has important implications for the German Pfandbrief market. Given that Pfandbriefe make up the largest individual bond market in Germany, issuers recognized very early that in order to maintain their competitiveness vis-à-vis the Bund market, it would be essential for benchmark Pfandbrief issues also to be redenominated in euros at the outset of monetary union. Although this would scarcely be practical for all outstanding issues - of which there are more than 16,000 - existing Jumbo and Global Pfandbrief issues will be redenominated in euros at the same time as redenomination in the new currency takes place in the Bund market.

The critical by-product of this redenomination will be that investors in all participating EMU countries will no longer be exposed to currency fluctuations when buying German Pfandbriefe. For investors beyond the EMU bloc currency risks will also be diminished if not entirely eliminated.

Four decisive criteria

With currency considerations - and their inherent risks - therefore no longer of relevance to investors in those European economies participating in EMU, four factors will emerge as the key yardsticks by which institutions measure fixed-income invest-

Public Pfandbrief collaterals are comparable with the quality of German government bonds.

Testimonials to the enduring credit quality of the Pfandbriefe as a substitute government bond have not only come from the investment banking community both in Germany and overseas. In the context of the new Europe that will take shape following monetary union, a strong endorsement of the Pfandbrief's quality has come from the European Central Bank (ECB), which has indicated that the bonds will be ranked among the private debt instruments eligible for lombard and repo transactions with the ECB as Tier 1 assets. This means that they will share the risk characteristics of EU government debt. In other words, within the context of EMU, German Pfandbriefe will not just be seen from a credit perspective as "Baby bonds". They will enjoy the same credit standing as sovereign issues from governments that will participate in EMU.

Given the inherent credit quality of German Pfandbriefe, the yield available to investors on these bonds has also always been viewed as rewarding. Traditionally, Pfandbriefe have offered a pick-up over Bunds of anywhere between 10 and 50 basis points.

The Jumbo market brings enhanced liquidity

Until recently, the German Pfandbrief market failed to meet the criteria demanded by many international investors in the areas of liquidity and familiarity with issuers. In the past two years, however, both of these shortcomings have been addressed with striking success.

Any doubts about illiquidity in the Pfandbrief market have for the most part been dispelled since the launch in mid-1995 of the Jumbo Pfandbrief market. While traditional Pfandbriefe were typically launched in modest denominations of between DM 50 and DM 300 million, and sold almost as private placements to long-term investors, Jumbo issues must be straight bonds worth at least DM 1 billion at launch. They must also be supported by a commitment from at least three market-makers to quote continuous two-way prices during trading hours.

Building a wider investor base

Probably the most notable characteristic of the Pfandbrief market over the last 12 to 18 months, however, has been the energy and inventiveness which Pfandbrief issuers have demonstrated in promoting their names - together with the Pfandbrief instrument - to investors outside Germany, in particular to those in Continental Europe who, following the launch of EMU, will cease to be seen as "international" investors.

In recognition of this, since 1996 a number of German issuers have been structuring Pfandbrief issues with foreign investors very clearly in mind. Following DePfa's launch of the first ever Global Pfandbrief issue in January 1996 - a DM 2 billion seven-year issue - DePfa itself and a number of other issuers have continued to target international investors through the launch of Global or Euro Asian Pfandbriefe

denominated in D-Marks or - more recently - via Pfandbriefe denominated in other benchmark currencies. This year's highlights in this respect have included the first ever Pfandbrief issued in French francs - a FFr 2 billion deal launched by Frankfurter Hypothekbank Centralboden in March -

tailored towards the specific requirements of the French investor base, with the issuing bank reporting that some 93% of the bonds had been placed with French institutional investors.

Another issuer to launch a Pfandbrief with an unconventional 12-year

Jumbo Pfandbrief Issuers

As of November 12, 1997

Issuer	Number of Issues	Total volume DM million	Share %
1. Allgemeine Hypothekbank	18	29,250	13.47
2. DePfa-Bank	12	25,500	11.74
3. Hypothekbank in Essen	15	24,500	11.28
4. Rheinische Hypothekbank	10	17,500	8.06
5. Deutsche Hypothekbank Frankfurt	11	15,250	7.02
6. Frankfurter Hypothekbank Centralboden	7	11,500	5.30
7. Bayerische Vereinsbank	8	10,500	4.84
8. Westfälische Landesbank	5	10,250	4.72
9. Westfälische Hypothekbank	6	8,500	3.91
10. Württembergische Hypothekbank	8	8,200	3.78
11. Berlin-Hannoversche Hypothekbank	4	8,000	3.68
12. D&HYP	4	6,500	2.99
13. Norddeutsche Landesbank	3	5,600	2.58
14. Deutsche Hypothekbank Hannover	4	5,500	2.53
15. Landesbank Sachsen	4	5,500	2.53
16. Hypothekbank in Hamburg	3	5,000	2.30
17. Hypo-Bank	3	4,500	2.07
18. Bayerische Landesbank	2	3,100	1.43
19. Nürnberger Hypothekbank	3	3,000	1.38
20. Deutsche Girozentrale-Deutsche Kommunalbank	2	2,500	1.15
21. Münchener Hypothekbank	1	1,500	0.69
22. Rheinische Hypothekbank	1	1,500	0.69
23. Bayerische Handelsbank	1	1,000	0.46
24. BfG Hypothekbank	1	1,000	0.46
25. Dexta Hypothekbank Berlin	1	1,000	0.46
26. Süddeutsche Bodencreditbank	1	1,000	0.46
Total Jumbo Pfandbrief Market	136	217,150	100.0

and a US dollar Pfandbrief which raised \$750 million for Rheinische Hypothekbank (RHEINHYP) in June.

This process has gathered momentum in recent months. Hypothekbank in Essen's most recent French franc Pfandbrief issue, which was launched in October, was so popular among French institutional investors that its original size of FFr 500 million was increased to FFr 650 million in response to the weight of local demand. The following week the bank expanded the international scope of the Pfandbrief market by launching the first bond of its kind denominated in Sterling, a £150 million seven-year bond.

New maturities to suit new investors

A further illustration of Pfandbrief issuers' ambitions to cultivate an investor base beyond Germany has been in the maturity structure of bonds issued in currencies other than D-Marks. With demand for long-dated paper very muted among German institutional investors, the lion's share of Jumbo Pfandbriefe issued to date has been accounted for by the shorter-dated bonds, with more than half of total issuance concentrated in the three to five-year maturity spectrum. However, when Frankfurter Hypo launched its first French franc issue in March 1997, the 12-year maturity was clearly

maturity this year was DePfa, which estimated that around 70% of its 2009 bond was placed with institutions in France and the Netherlands.

Accessing euro-based investors has clearly been the main motivating force behind the recent succession of Pfandbrief issues in currencies other than D-Marks. A clear goal has been to enhance name recognition and acceptance of the issuing institutions.

Germany's private mortgage banks on course for record issuing year

In the first nine months of 1997, Germany's private mortgage banks boosted total sales of Pfandbriefe by 21.8% over the comparable year-earlier period to DM 213 billion. These figures suggest that for 1997 as a whole, total issuance will surpass the DM 221.8 billion record level achieved in 1996.

Of the DM 213 billion issued by end-September 1997, Public Pfandbriefe - issued to refinance loans to the public sector - accounted for DM 162.3 billion or 76%. Mortgage Pfandbriefe - issued to refinance first mortgages on

JEX Index launched

Jumbo Pfandbrief market surges ahead

In light of the speed with which the Jumbo Pfandbrief market expanded following its official launch in mid-1995, it is perhaps unsurprising that the rate of issuance in the primary market has slowed in recent months. By the end of 1996, total issuance volume had mushroomed to just over DM 120 billion, and in the first week of 1997 alone more than DM 10 billion was issued in the primary market. Although this pace of new issuance could not be maintained since the early days and weeks of 1997, by mid-November there were a total of 136 Jumbo Pfandbriefe outstanding with a combined volume of DM 217.2 billion and an average size of just over DM 1.5 billion.

In spite of the slight deceleration in issuance during the second half of 1997, market commentators expect the Jumbo Pfandbrief sector to continue to expand rapidly over the medium term, with forecasts pointing to a market with a total value of as much as DM 300 billion by the beginning of 1999 - supported by growing international participation, rising liquidity, and a recognition of the importance of the Pfandbrief's eligibility for lombard and repo transactions with the ECB.

The launch of the JEX Index

A critical landmark in the development of the Pfandbrief market was passed on October 15 with the launch of the JEX Index, a real time index for Jumbo Pfandbriefe. The index was developed by the Deutsche Börse in collaboration with Reuters and the associations of Pfandbrief issuers, and is based on a synthetic portfolio of 30 Jumbo issues with maturities of between one and 10 years and carrying coupons of 6%, 7.5% and 9%. Modeled on the German government bond (REX) index, the new JEX Index and the performance index JEXP will substantially improve transparency in the Jumbo Pfandbrief sector enabling comparisons with the Bund market.

One day after the important launch of the JEX Index, the Deutsche Börse announced that it would also be introducing a new Jumbo Pfandbrief futures contract in 1998 which over the longer term will help to underpin increased liquidity in the market.

Thanks in great part to Jumbo Pfandbriefe, the overwhelming majority of which are Public Pfandbriefe, the private mortgage banks have substantially boosted their competitiveness. Overall, Pfandbrief issuers account for the biggest segment of primary market activity in the entire German bond market.

Although there has been some debate both within Germany and overseas about the viability of a futures contract for the Pfandbrief market, most participants will welcome its introduction, for two very clear reasons. First, an active derivatives market for Pfandbriefe can only help to bolster liquidity in the instrument across the board. Second, the boom in the Jumbo Pfandbrief market has taken place against a bullish background for international bond markets. Although a bullish scenario of low interest rates and low inflation remains broadly in place, any mechanism which offers investors a measure of any protection in the event of a sustained downturn in international fixed-income markets can only be beneficial over the longer term to all market participants.

A further by-product of the launch of the JEX Index and the futures contract for the Pfandbrief market will be the likely continued compression of spreads between German government bonds and the Jumbo Pfandbrief issues, which in turn will widen the spread between Jumbo and traditional Pfandbriefe. As of the start of November, Jumbo issues were offering a yield pick-up over the government curve of between 10 and 20 basis points, while spreads of traditional issues were understandably higher. This, combined with the increasingly diverse maturity range of Jumbo issues, now means that investors in the Pfandbrief market have an unprecedented spectrum of bonds from which to choose in constructing a well diversified portfolio of Pfandbriefe.

GERMANY'S MORTGAGE BANKS

DEPFA-BANK, WIESBADEN
BAYERISCHE VEREINSBANK AG, MÜNCHEN
HYPO-BANK, MÜNCHEN
DEUTSCHE HYP, FRANKFURT
FRANKFURTER HYPOTHEKENBANK
CENTRALBODEN AG, FRANKFURT
RHEINHYP, FRANKFURT
BERLIN-HANNOVERSCHE HYPOTHEKENBANK AG,
BERLIN AND HANNOVER
DEUTSCHE GENOSSENSCHAFTS-HYPOTHEKEN-
BANK AG, HAMBURG
HYPOTHEKENBANK IN ESSEN AG, ESSEN
BAYERISCHE HANDELSBANK AG, MÜNCHEN
ALLGEMEINE HYPOTHEKENBANK AG, FRANKFURT
WESTHYP, DORTMUND
WÜRTTEMBERGER HYPOTHEKENBANK AG, STUTTGART
HAMBURGER HYPOTHEKENBANK AG, HAMBURG
SÜDDEUTSCHE BODENCREDITBANK AG, MÜNCHEN
DEUTSCHE HYPOTHEKENBANK (ACT.GES.),
HANNOVER
MÜNCHENER HYPOTHEKENBANK AG, MÜNCHEN
NÜRNBERGER HYPOTHEKENBANK, NÜRNBERG
DEXIA HYPOTHEKENBANK BERLIN AG, BERLIN
RHEINBODEN HYPOTHEKENBANK AG, KÖLN
NORDHYPOTHEKENBANK, HAMBURG
SCHLESWIG-HOLSTEINISCHE LANDESBANK
HYPOTHEKENBANK AG, KIEL
BfG HYPOTHEKENBANK AG, FRANKFURT
LÜBECKER HYPOTHEKENBANK AG, LÜBECK
WL-BANK, MÜNSTER
WÜSTENROT HYPOTHEKENBANK
AKTIENGESELLSCHAFT, LUDWIGSBURG
M&M, WARSBURG & CO HYPOTHEKENBANK AG,
HAMBURG

For further information about German Pfandbriefe please contact:
Association of German Mortgage Banks (VDH)
Bonn, Germany, Fax (+228) 9 59 02 44
E-mail: vdh@hypverband.de

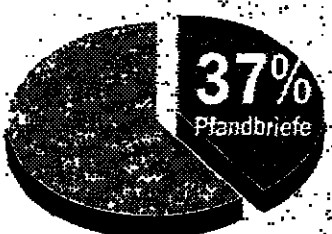
ft to dodge call

successful in
DR issue

The German Bond Market

End of August 1997

Market Share of Pfandbriefe
in Circulation



DM 4.3 TRILLION

ment opportunities in the "new" Europe. In broad terms, these will be credit quality, yield, liquidity, and familiarity with the issuer. The German Pfandbrief market has taken giant strides over the course of the last few years to ensure that issuers of Pfandbriefe more than adequately meet all these criteria, although the first of these, credit quality, has never been in doubt given that no issuer has ever defaulted in the history of a market which dates back well over a century.

The track record of both Mortgage and Public Pfandbriefe aside, the security of the collateral backing Public Pfandbriefe is unparalleled. As Solomon Brothers repeated in its update on the market published earlier this year, "the collateral cover for Public Pfandbriefe consists of public-sector loans or those guaranteed by the public sector. Under the German federal system there is a constitutional obligation for mutual financial support between the AAA-rated federal government, the states, and the local authorities (Gemeinden). In terms of risk, the

COMPANIES AND FINANCE: EUROPE

Chairman's arrest hits NBM-Amstelland

By Gordon Cramb
in Amsterdam

Shares in NBM-Amstelland, the Dutch construction group, fell nearly 8 per cent yesterday after its chairman was held on suspicion of money laundering.

The arrest of André Baar, 54, is the first that implicates a director of a listed company in a six-week-old inquiry into dealings on the Amsterdam stock exchange.

Three former stockbroking executives were detained at the same time, bringing the

total of those in custody to nine. Berry van den Brink and Roger Leroy, ex-directors of the brokerage Gestio, were remanded along with Dick du Cloot, who had been a board member of NBM-Amstelland.

The latter firm was dissolved last week by its owner, the state-controlled National Investment Bank.

Adri Strating, another of the nine and known as the "grand old man" of the bourse, had headed both firms. Mr Leroy - like Han Vermeulen, the first to be arrested in the affair - was

previously with Van Meer, which as HSBC Van Meer James Capel is part of the London stockbroker owned by the Hongkong and Shanghai Banking Corporation.

The case also involves allegations of insider dealing and tax fraud. It has prompted a review of controls on bourse trading, and has uncovered evidence of wrongdoing in transactions extending to London, Zurich, and Curaçao in the Netherlands Antilles.

The investigation by justice, tax and securities offi-

cial had already struck the country's corporate establishment with the arrest last month of Fred Hendricks, a top pension fund manager at Philips, the electronics group. But with NBM-Amstelland it yesterday touched boardroom level among quoted companies.

As chairman since 1990, Mr Baar had presided over rapid growth at NBM-Amstelland, where revenues last year reached F1 3.69bn (\$1.84bn). That ranked it third in the Dutch building sector. Net profits doubled to

F181.5m and its shares, a component of the Amsterdam Midkap index, are among the 50 most actively traded on the bourse. Yesterday they fell F14.50 to close at F152.50.

The company is the leader in the domestic market for civil engineering projects and recently agreed to purchase track laying offshoots from the state-owned railways. Analysts had been ranking NBM-Amstelland as a sector outperformer.

Mr Baar began his career as an apprentice carpenter,

rising to head the Amstelland side of The Hague-based group which was created through a merger in 1988. He is a companion of the order of Orange-Nassau, the equivalent of a British knight-hood.

Jan van Dongen, a fellow board member, was named acting chairman in his place.

Mr Baar stands accused of making false declarations as well as money laundering. His arrest followed an interview with the FIOD, a state agency which investigates tax affairs.

EUROPEAN NEWS DIGEST

Banca di Roma names investors

Banca di Roma, Italy's second largest banking group, yesterday gave details of the main investors in last week's institutional offer of shares as part of a 1.8,000bn (\$1.7bn) capital restructuring. Cesare Geronzi, president, said George Soros, the US investor, and British Petroleum's pension fund were among new investors in the bank. He told two Italian newspapers that funds run by Mr Soros, as well as others by Gartmore, Fleming and Tudor, participated in the offer.

Mr Geronzi also revealed that Russian investors who had last month approached Iri, the state holding company, with a bid to buy a large stake in Banca di Roma, had failed to materialise. "The Russians were invited to take part in the offer," Mr Geronzi said in an interview with La Repubblica. "But they were not seen."

The shareholders who took part in the institutional offer are separate from those which bought shares in a private placement. These include three Arab banks, among them the Libyan Arab foreign bank, which bought 5 per cent. Mr Geronzi also said the core group of investors was still open, with only the insurer Toro Assicurazioni so far signing an agreement with Cassa di Risparmio, the majority shareholder.

James Blitz, Rome

BRUSSELS

Veba-Degussa merger cleared

The European Commission yesterday cleared the proposed merger between Veba, the German industrial group, and Degussa, the chemicals, metals and health care company, after Veba promised to sell its stake in a joint venture with Cabot for the production of fumed silica, a specialty chemical, to an independent company.

In a detailed investigation, Brussels found that without such a sale, the merger would lead to the creation of a dominant position in the European market for fumed silica. Apart from Degussa, which is the market leader, only Cabot and Wacker are active in the market.

Emma Tucker, Brussels

SWITZERLAND

SMH announces ADI purchase

SMH, the Swiss watches group, said yesterday its EM Marin subsidiary had bought ADI Advanced Designs of the US. Nicolas Hayek, SMH chairman, said the acquisition would cost SMH less than \$10m and would be financed through cash and SMH shares. It was "one of several that will be coming", he said.

EM Marin is a leader in low-power integrated circuit technology, and ADI designs integrated circuits and systems. The acquisition is expected to treble EM Marin's annual sales of integrated circuits from SF140m (\$87m) now. The technology is important for SMH's products.

Reuters, Switzerland

HUNGARY

Israelis open Budapest complex

Red Sea Hotels and Israeli Control Centers yesterday opened a DM28m (\$15m) shopping and entertainment complex, Csepel Plaza, in Budapest. The Israeli companies plan a further 10 complexes in Hungarian cities to create a nation-wide chain by the turn of the century. Construction of the next mall, in Győr, western Hungary, began yesterday, and is to be completed in seven months.

The 20,000 sq m Csepel Plaza is near a closed steelworks in Budapest, once known as "Red Csepel" for its political leanings. The owners forecast the mall will attract an average 25,000 visitors a day, producing an annual turnover of F18bn (\$40m).

The Israeli companies, in consortium with Hungarian trading company Translektro, opened Hungary's first shopping mall, Duna Plaza, a year ago. The 84,000 sq m complex attracts between 30,000 and 50,000 visitors a day, and total turnover in the first year, including office rent, is expected to be between F400m and F450m (\$200m-\$250m), according to deputy managing director Ferenc Simonyi.

Kester Eddy, Budapest

Comments and press releases about international companies coverage can be sent by e-mail to international.companies@ft.com

Order to wind up Trutor in reach

By Greg McIvor
in Stockholm

Minority shareholders' efforts to force Trutor, the Swedish investment company, into compulsory liquidation looked stronger yesterday after a dissenting shareholder withdrew objections to the application.

The estate of a deceased shareholder with call options covering about 8 per cent of Trutor's capital had opposed the liquidation order, saying it would render the options worthless.

However, the objections were withdrawn yesterday when Skandinaviska Enskilda Banken Funds, Trutor's largest institutional shareholder, agreed to buy the options. The fund sold all its Trutor B shares, equivalent to 8.5 per cent of the equity, to cover the purchase. The shares are thought to have been purchased by US hedge funds.

Minority shareholders in Trutor, which is embroiled in a SEK620m (\$79.6m) fraud inquiry, see compulsory liquidation as essential to clearing up the company's financial position and returning money to shareholders.

Patrik Tjerskild, head of SE-Banken Funds, said: "The probability of the liquidation going through must be higher now that we have solved the [options] problem." He said the fund had exercised the options and the transactions had not increased its net exposure to Trutor.

The liquidation application is expected to be considered by a Stockholm court next week. It may be challenged by St Crispin Trading, a Virgin Islands company said to have purchased a 51.8 per cent voting stake held by Lord Moyne, former chairman, in October.

AGF bid may prompt Coface restructuring

By Andrew Jack in Paris

The French government hinted yesterday that it was likely to restructure Coface, the export credit insurer, or change its ownership if the insurer AGF passes into foreign hands.

Dominique Strauss-Kahn, economics, finance and industry minister, said he would find it "difficult to see" how a series of state-mandated functions carried out by Coface and which "directly affect French companies" could be managed other than by a "French company".

His comments were triggered by the prospect of a friendly takeover of AGF by Allianz of Germany. AGF,

which was privatised in 1996, owns 57 per cent of Coface. Coface continues to underwrite exports by French companies with support from the French state.

The latest statement from the government follows a wave of political protest at the prospect of AGF falling into foreign hands, which has led to discussion of measures to protect French companies from takeovers.

AGF agreed to the Allianz bid after Italian group Generali launched a FFR55bn (\$9.26bn) hostile offer in September. Allianz says it wants only to buy 51 per cent of AGF, and pledges to maintain a minority presence on the board and to keep decision-making in France.

Neither the Generali nor the Allianz bid have formally opened, because they await approval by the French insurance commission and ratification by Mr Strauss-Kahn.

Axa-UAP has been cited as a possible candidate to take control of Coface. In the past it has been closely allied with Generali, and was suggested as a candidate to buy Coface if the Italian bid succeeded.

Athens, currently owned by the holding group Worms & Compagnie, is shortly to come into AGF's control as the result of a friendly takeover. There are no other quoted French insurers, but only a series of mutuals such as Groupama.



Dominique Strauss-Kahn: foreign ownership concerns

Suez appointment may lead to change

By Neil Buckley in Brussels

Suez-Lyonnaisse, the French utility, has appointed a restructuring specialist as chief executive of its subsidiary Société Générale de Belgique, in a move which could presage wider change at the powerful Belgian holding company. Christine Morin-Postel, 51, will succeed Philippe Liotier when he retires in February.

The move led analysts to suggest that Ms Morin-Postel had been appointed to rationalise La Générale. The Belgian group's interests have been considerably refocused since the then Compagnie de Suez acquired its 63 per cent stake in 1988. But its interests still span financial services, utilities and heavy industry, with sizeable stakes in Générale de Banque, Belgium's biggest, and Fortis, the financial services group, Tractebel, the utility, and in mining group Union Minière and Luxembourg steelmaker Arbed.

Ms Morin-Postel has experience in both halves of Suez-Lyonnaisse, formed by this summer's merger of Compagnie de Suez and Lyonnaise des Eaux. She joined Lyonnaise in

1979, holding several posts including international operations and development director, before being recruited to sort out Suez's sprawling property interests.

Although La Générale financed the rise of Belgian industry and once accounted for about a third of the economy, the group's influence has waned. Since the merger, the enlarged group has hinted it was more interested in Tractebel, which has sizeable Belgian electricity and gas interests, than in La Générale's financial activities.

Analysts suggested Suez was preparing a radical re-organisation of La Générale based around Tractebel.

Fortis recently denied reports that it was interested in taking over La Générale's stake in Générale de Banque. But, since the acquisition of Belgium's Banque Bruxelles Lambert by ING of the Netherlands, and Fortis' move to increase its stake in the Belgian bank ASLK-CGER to almost 75 per cent, speculation has resurfaced about a Fortis/Générale tie-up.

See Observer

KLM and Alitalia deep in tie-up talks

By James Blitz in Rome and agencies

Speculation intensified yesterday that KLM, the Dutch airline, was on the verge of announcing a strategic alliance with Alitalia, Italy's national carrier, in the latest step towards consolidation of the European airline industry.

Italian news agencies in Rome reported a KLM official saying that the two airlines were having "constructive" discussions and that Leo van Wijk, KLM president, could hold face-to-face talks in coming days with Domenico Cempella, Alitalia chief executive.

For its part, Alitalia was continuing to insist last night that it would go on holding talks with three European airlines over a possible strategic partner. The other two, are Air France and Swiss Air.

However, a KLM spokesman said: "Teams from both sides are looking at all aspects. We are working around the clock to stamp out the details."

A spokesman for Air France was quoted by Italian news agencies as

saying that the French company had made "very concrete proposals for the development and creation of a hub at Malpensa" - one of the most important issues facing Alitalia as it seeks to turn itself around after suffering losses for nearly a decade.

A final decision on the strategic alliance is expected to be announced this week or next. In the wake of the decision, Iri, the state holding company, will press ahead with plans to sell some 25 per cent of its share capital next spring.

Gordon Bethune, chairman of Continental Airlines, said yesterday a stake in the capital of Air France was "not necessary" for the development of links between the two carriers, writes David Owen in Paris.

However, he said Continental would "discuss a participation in Air France's capital if Air France so wished".

Air France announced link-ups with two US companies - Continental and Delta Air Lines - in October 1996. The French government recently gave formal clearance for the French group's capital to be opened to outside investors.

CONTRACTS & TENDERS

Invest in Romania!

STATE OWNERSHIP FUND

Advertising release for sale of shares by direct negotiation

The STATE OWNERSHIP FUND, a Romanian public institution based in Bucharest, 21 C.A. Rosetti Street, sector 2, is offering for sale by direct negotiation a 50.99531% of the issued share capital of MOLDOCI SA, Bicz.

- ☐ Registered Office: Bicz, Str. Piatra Corbului nr. 80, Jud. Neamt
- ☐ Fiscal Code: 2064663
- ☐ Registration no. at Commercial Register Office: J27/3/1990.
- ☐ Issued stock capital, according to the latest records at the Commercial Register Office: 166,840,500 thousand ROL
- ☐ Turnover in 1996: 121,822,522 thousand ROL
- ☐ Net profit in 1996: 3,747,904 thousand ROL
- ☐ Main scope of activity: cement production.

Total number of shares at a nominal value of 25,000 ROL each: 6,673,620.

The share ownership structure is as follows:

<input type="radio"/> State Ownership Fund	70
<input type="radio"/> Financial Investment Company Moldova	30
<input type="radio"/> Share owners through mass privatization	-
<input type="radio"/> Shares assigned to the manager	-

The offer for the 50.99531% issued share capital, i.e. 3,403,233 shares is 434,324,000 thousand ROL for Romanian investors, or 58,134,653 USD for foreign investors.

The Company PRESENTATION FILE required for subscription to the offer may be obtained at the State Ownership Fund, SOFRDA BUSINESS CENTRE, OFFERS DIVISION of the International Relations Department, Bucharest, Str. STAVROPOLOES, nr.6, phone 04-01/3110495; 3123130; 3124231 and fax 04-01/3121841, daily between 8.00 and 16.00 hrs. at a price of 2,500 USD for foreign citizens or legal entities or ROL equivalent at National Bank exchange rate applicable on the PRESENTATION FILE purchase date for Romanian citizens and legal entities.

This sum has to be transferred in advance to the State Ownership Fund accounts: no. 5314-0000024230007, in USD at the Romanian Bank for Foreign Trade (BANCOREX) for foreign investors, or no. 151098000607, in ROL, at the Romanian Bank for Development-Bucharest Branch (BRD-SMB) for Romanian investors.

The minimal environmental conditions accepted for FEROM SA Tulcea are included in the company PRESENTATION FILE.

THE PRESENTATION FILE will be released on presentation of:

- ☐ a copy of the payment order for the presentation file;
- ☐ identity card (or passport for foreign citizens);
- ☐ certificate from the bidding company.

In order to participate in the negotiations, bidders are required to present evidence of putting at the Seller's disposal a guarantee of a participation i.e. 12,029,720 thousand ROL or 1,744,040 USD as follows: Romanian citizens or legal entities may pay cash to the State Ownership Fund, to account no. 4001680900313 at the Romanian citizens or legal entities; foreign citizens or legal entities may pay cash, to the State Ownership Fund, to account no. 5314-0000024230007, in USD, at the Romanian Bank for Foreign Trade (BANCOREX); alternatively the bidders may instruct the bank where they hold their account to release an unconditional bank guarantee valid for 45 days.

Bidders should submit the PURCHASING OFFER and the documents stipulated by Government Decision (HG) no. 457/1997 article 26, published in "Monitorul Oficial" no. 213/28.08.1997 to the State Ownership Fund, Offers Division at the above mentioned address, in a sealed envelope, prior to 22 Dec. 1997, 16.00hrs. (from deadline for submission).

CONTRACTS & TENDERS

Invest in Romania!

STATE OWNERSHIP FUND

Advertising release for sale of shares by direct negotiation

The STATE OWNERSHIP FUND, a Romanian public institution based in Bucharest, 21 C.A. Rosetti Street, sector 2, is offering for sale by direct negotiation a 69.992% of the issued share capital of ROMAERO SA.

- ☐ Registered Office: Bucuresti, Bulevardul Flourensi, nr. 44
- ☐ Fiscal Code: R1576401
- ☐ Registration no. at Commercial Register Office: J40/3940/1991.
- ☐ Issued stock capital, according to the latest records at the Commercial Register Office: 156,153,725 thousand ROL
- ☐ Turnover in 1996: 13,087,255 thousand ROL
- ☐ Net profit in 1996: 814,300 thousand ROL
- ☐ Main scope of activity: design, manufacture and trade of civil and military aircraft products.

Total number of shares at a nominal value of 25,000 ROL each: 6,246,149.

The share ownership structure is as follows:

<input type="radio"/> State Ownership Fund	72.913
<input type="radio"/> Financial Investment Company Muntania	25.851
<input type="radio"/> Share owners through mass privatization	1.228
<input type="radio"/> Shares assigned to the manager	0.008

The offer for the 69.992% issued share capital, i.e. 4,371,822 shares is 350,630,000 thousand ROL for Romanian investors, or 45,991,000 USD for foreign investors.

The Company PRESENTATION FILE required for subscription to the offer may be obtained at the State Ownership Fund, SOFRDA BUSINESS CENTRE, OFFERS DIVISION of the International Relations Department, Bucharest, Str. STAVROPOLOES, nr.6, phone 04-01/3110495; 3123130; 3124231 and fax 04-01/3121841, daily between 8.00 and 16.00 hrs. at a price of 2,500 USD for foreign citizens or legal entities or ROL equivalent at National Bank exchange rate applicable on the PRESENTATION FILE purchase date for Romanian citizens and legal entities.

This sum has to be transferred in advance to the State Ownership Fund accounts: no. 5314-0000024230007, in USD at the Romanian Bank for Foreign Trade (BANCOREX) for foreign investors, or no. 151098000607, in ROL, at the Romanian Bank for Development-Bucharest Branch (BRD-SMB) for Romanian investors.

The minimal environmental conditions accepted for ROMAERO SA Bucharest are included in the company PRESENTATION FILE.

THE PRESENTATION FILE will be released on presentation of:

- ☐ a copy of the payment order for the presentation file;
- ☐ identity card (or passport for foreign citizens);
- ☐ certificate from the bidding company.

In order to participate in the negotiations, bidders are required to present evidence of putting at the Seller's disposal a guarantee of a participation i.e. 10,500,900 thousand ROL or 1,379,730 USD as follows: Romanian citizens or legal entities may pay cash to the State Ownership Fund, to account no. 4001680900313 at the Romanian citizens or legal entities; foreign citizens or legal entities may pay cash, to the State Ownership Fund, to account no. 5314-0000024230007, in USD, at the Romanian Bank for Foreign Trade (BANCOREX); alternatively the bidders may instruct the bank where they hold their account to release an unconditional bank guarantee valid for 45 days.

Bidders should submit the PURCHASING OFFER and the documents stipulated by Government Decision (HG) no. 457/1997 article 26, published in "Monitorul Oficial" no. 213/28.08.1997 to the State Ownership Fund, Offers Division at the above mentioned address, in a sealed envelope, prior to 30 Jan. 1998, 12.00hrs. (from deadline for submission).

after 10.15.20

COMPANIES AND FINANCE: EUROPE

King of the financial investment bargain

When there's a panic I am always happy. I look at how everything goes down as a result of the herd instinct. Then I buy."

Prince Al-Waleed Bin Talal Bin Abdulaziz Al-Saud flashes a faint smile as he assesses his losses following the recent instability on the world stock markets.

"One day I lost \$640m in four hours. But I didn't panic. I looked for what to buy."

As the markets plummeted, the nephew of Saudi Arabia's King Fahd drew upon a cash reserve which he says totals about \$3bn.

Using \$1.2bn of this treasure chest, he bought 5 per cent of Rupert Murdoch's News Corp, 5 per cent of the internet browser Netscape Communications and a similar stake in Motorola, the cellular telephone manufacturer.

Meanwhile, eyeing south-east Asia's troubles, he has spent \$300m buying stakes in Daewoo, the South Korean engineering giant, and Proton of Malaysia.

"For me, as a dollar-based investor, some countries went down by 45 per cent. We were buying at up to 80 per cent discounts, after currency conversion. And that market could go down further, though I think on balance the bad news is over."

His purchases barely dented his total assets, which he puts at \$12bn, built on a series of well-timed investments in once-ailing companies such as Citicorp, which his \$500m investment in 1991 helped shore up to a current worth of \$5.1bn.

"It's a well defined strategy. I'm a financial not a strategic investor. Most investors concentrate on their sectors. For me, I can see us investing in many countries, if the companies I have assessed are at the right price," he says.

Prince Al-Waleed is less a gambler than arguably the world's most successful bargain hunter.

His purchase of News Corp marked a long-expected move into global media. It was also the latest sign that the financier, who conducts business from beneath a tent in the Saudi Arabian desert or aboard his luxurious private Boeing 727, is evolving a new strategy.

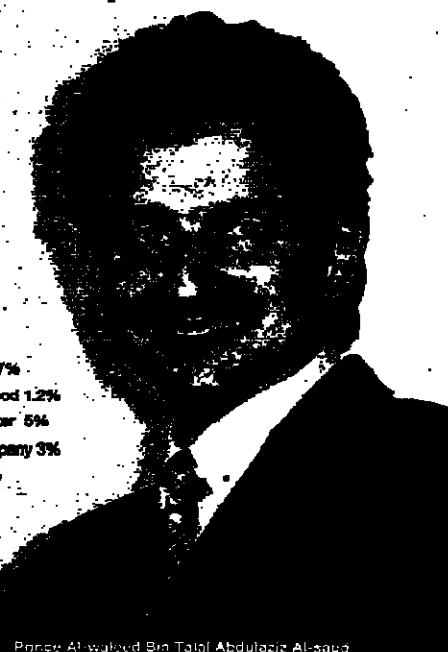
"The media and communications investments are long term. Definitely, I'm of the view that technology, media and communications are the future. News Corp is the only company that is booming to China and India, even though those countries haven't yet opened up their domestic media."

"By nature the media companies are almost always overpriced, so I don't think I

Global kingdom

Saudi Arabian Holdings (Kingdom Holding Company)
 • United Saudi Bank
 • Al-Razvi Fund Limited
 • Al-Masrah and Al-Makshafah Company
 • National Industrialization Company
 • Arab Reformed Television (ART), Pottery for Audio and Visuals Company and Shaleh Company for Communication
 • Al-Khazna Commercial Investment Company
 • Kingdom Residential Complex
 • Kingdom Hospital
 • International Holdings
 • Citicorp 5.35%
 • Four Seasons Regent 25%
 • Fairmont Hotels 50%
 • Chrysler Park 24.2%
 • Canary Wharf, London 10%
 • Saks Fifth Avenue, New York 6.1%
 • Chrysler Plaza, Boston 100%
 • The Plaza Hotel, New York 50%
 • Movapick Hotels 30%
 • Mediaset, Italy 10%
 • George V Hotel, Paris 100%
 Source: Arthur Andersen

Donna Karan 7%
 Planet Hollywood 1.2%
 Apple Computer 5%
 Coriant Company 3%
 NewsCorp 5%
 Dow Jones 5.9%
 NewsCorp 5%
 Microsoft 1%
 Proton 5%
 TWA 5%



Prince Al-Waleed Bin Talal Abdulaziz Al-Saud

will find others," he says.

His News Corp investment makes him the company's largest shareholder after Rupert Murdoch. But far from the boardrooms and skyscrapers, the most vivid sign of this new strategy can be found on a vast tract of barren desert in southern Egypt.

"Toshka is a turning point. The objective in Toshka is different from the objectives that we have had before.

With certain conditions it is feasible and do-able," he says.

He has just completed a visit to 416,000 acres of rock-strewn desert he plans to turn into the world's largest irrigated farm, growing wheat, barley and alfalfa as well as citrus fruits, cotton and vegetables.

The Toshka project is the ambitious dream of Hosni Mubarak, president of Egypt.

Its aim is to pump water from Lake Nasser along the Sheikh Zayed Canal, the first 67km stage of which is under construction thanks to \$250m provided by Sheikh Zayed of Abu Dhabi, to allow reclamation of part of Egypt's Western Desert.

"I look at Toshka as being very long term. It's close to Saudi Arabia, which is not an agricultural country. We are acting like the catalyst for this project. We are like

the anchor investor, who will finance it until take-off, after which we have to get other investors who will manage it. We will be the locomotive."

Prince Al-Waleed's Kingdom Holding Company, in which he is the sole shareholder, has established a subsidiary, the Kingdom Agricultural Company, specifically to control what it predicts will be a \$1bn investment at Toshka.

But the launch of the project is conditional on the willingness of the Egyptian government to build a spur canal to take water 40 kilometres into the land to be farmed. The question of who will finance the spur has yet to be answered. The thorny issue reveals his tough side.

"I can go anywhere in the world. Nobody has forced me to come to Toshka. It's not just based on sentiment. Egypt has to understand that there's always competition from the rest of the world. So, I won't accept a rate of return on this investment of less than 20 per cent, because there are many projects in the world. If I accept less, other investors will say: why should I come?"

With KHC investment in Egypt already standing at \$450m, Prince Waleed is the crest of a Gulf investment

wave in the country. His planned investments in six Egyptian tourist resorts will underpin a global hotels push which may ultimately involve 42 new hotels in 15 countries.

Mövenpick, the Swiss chain in which he holds 30 per cent, is to build eight hotels in Egypt.

Four Seasons Hotels, in which he invested \$251m for a 25 per cent stake, is expected to build four five-star hotels - one in Luxor where 58 tourists were killed by Islamist militants on November 17.

"We will not let that incident scare us. The Islamists will definitely scare people. But I'm not really very concerned, because it's not an action by the grassroots," he says.

And as the jet carrying his 25-strong mobile office staff touches down in Cairo, Prince Al-Waleed's sights seem set even further afield. A recent African tour took him to 13 countries, where 30 projects ranging from agriculture to hotels and fisheries are being considered.

"We go to stable countries. And the countries of sub-Saharan Africa are becoming stable. There's a major democratisation, which will stop corruption, and Africa is the coming continent."

Mark Huband

Sackings at Polish telecoms operator

By Christopher Bobinski in Warsaw

Poland's new centre-right government has sacked the top management at Telekomunikacja Polska (TP), the state-owned telecommunications operator, ahead of its partial flotation next year.

The clean-out, which includes the replacement of Jacek Gadoski, chief executive, by Pawel Rzepka, who headed the company's Poznan district in western Poland, comes as the state treasury calls for bids in an advisory tender which closes at the end of this month.

The company's supervisory board, which, like senior management, had close links with the previous leftwing government, has also been replaced. The new chairman is Miroslaw Jakubowski, who is also the new director general at the telecoms ministry.

The government has justified the sackings by claiming it discovered irregularities in the telecoms operator's credit dealings. Its move came just as Mr Gadoski was due to sign a \$350m loan for general corporate purposes provided by a consortium of foreign banks led by Bankers Trust International. The signing of the loan, scheduled for today, has been postponed by TP's new management.

This year TP has raised 350m zlotys (\$100m) worth of financing through a zloty-denominated commercial paper issue arranged by the domestic Bank Handlowy.

Last year it raised a \$200m loan from a local consortium led by the Pekao SA bank.

The company operates 7m lines, which it expects to increase to 10m in 2000. Its net profit reached 758m zlotys in 1996, climbing to an estimated 1.2bn zlotys this year. TP's net debt at the end of last year was \$1.6bn.

The new government's privatisation programme for next year is set to raise 6.5bn zlotys.

Asia slowdown upsets Gucci

By Alice Rawsthorn

Gucci, the Italian fashion group, yesterday unveiled a fall in net third-quarter profits to \$43.1m from \$46m because of adverse exchange rates and a slowdown in the Asian market.

The decline marks the end of a golden era for the company, which has reported healthy increases in sales and profits since going public in New York and Amsterdam two years ago.

Gucci's difficulties cast a cloud over the rest of the luxury goods sector at a time when other Italian fashion groups - notably Giorgio Armani, Gianfranco Ferré and Gianni Versace - are considering floating their equity.

Domenico De Sole, Gucci presi-

dent, who warned investors in September about the slowdown, said trading conditions had remained difficult during the fourth quarter. "At the same time, we are carefully managing costs and we expect to report strong operating profits, close to third-quarter levels," he added.

Gucci's shares, which fell sharply after the profits warning, slipped \$11 to \$175.40 in Amsterdam yesterday.

Last week, the shares' erratic performance fuelled speculation of a bid, but Mr De Sole said there was no evidence of strategic buying. Gucci recently unveiled proposals to buy back up to 5 per cent of its shares, after its institutional investors blocked plans to limit the voting rights of individ-

ual shareholders to 30 per cent.

In spite of the slowdown in Asia, net revenue rose to \$239.9m from \$230.2m in the three months to October 31. However, costs rose from \$85.5m to \$89.5m and operating profits fell from \$68.7m to \$63m.

The weak yen, which has depressed Japanese tourism, and economic instability elsewhere in Asia dampened demand in the important duty-free markets of Hawaii and Hong Kong.

Fourth-quarter earnings should be buoyed by the first contribution from Severin Montres, the Swiss company which has held the licence to manufacture Gucci's watches for more than 20 years. Last week, Gucci agreed to buy Severin for \$150m.

SMC names managing director

By Andrew Jack in Paris

A former executive at Banque Indosuez and Elf Aquitaine is set to be appointed managing director of Société Marseillaise de Crédit, the troubled regional banking group owned by the French state.

Geneviève Gomez will take day-to-day charge of the bank, leading a team of new executives to be brought in by Patrick Carrel, who was yesterday formally appointed chairman by the French cabinet.

Mr Carrel, a member of the elite administrative *inspecteur de finance* corps and a close adviser to a series of socialist ministers, has chaired the state-owned Banque Paribas since 1989.

He plans to remain executive chairman and become non-executive head of Marseillaise de Crédit.

He will launch an audit of the Marseillaise-based institution, expected to last three months, to assess its health before deciding what measures need to be taken.

The bank has already been subject to successive recapitalisations by the French government and the outgoing administration had agreed with the European competition authorities in Brussels that it would be rapidly privatised.

Mr Carrel's appointment comes after a long struggle to oust Pierre Habib-Delencle, the incumbent head of Marseillaise de Crédit, who resigned in the past few days. Mr Habib-Delencle was named

head of the bank two years ago after the last-minute intervention by President Jacques Chirac to prevent another candidate being appointed.

He was treasurer of the Friends of Jacques Chirac Association and of a Gaullist banking organisation.

The French banking commission launched a formal investigation last week into Marseillaise de Crédit, after demanding clarification of a number of loans.

Ms Gomez is the sister of Alain Gomez, the former head of Thomson, the defence and electronics group. She is also the former wife of Philippe Lagayette, the outgoing head of the state-controlled financial institution, the Caisse des Dépôts et Consignations.

NOVEMBER 1997
THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY



INKOM
BANK

USD 75,000,000
Term Loan Facility

MANAGER: Banco Santander, London Branch
 Credit Suisse First Boston (Cyprus) Limited
 Enskilda Debt Capital Markets
 The Fuji Bank, Limited
 London Forfaiting Asia Ltd

LEAD MANAGER: Banca Nazionale del Lavoro International
 SECON MANAGER: Banco Central Hispano - Frankfurt Branch
 Hua Nan Commercial Bank, Ltd.
 Hong Kong Branch
 Kredyt Bank PBI SA

MANAGER: Adria Bank Aktiengesellschaft
 Baden-Württembergische Bank AG
 Banca Romana De Comer Exterior S.A. - Bancorex, Cyprus OBU
 Bank Kreiss Aktiengesellschaft
 CB "Garanti Bank Moscow" ZAO
 Central-European International Bank Ltd

CORRESP BANK: Bank of Cyprus Limited

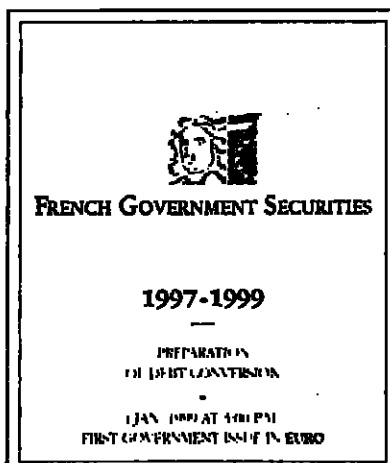
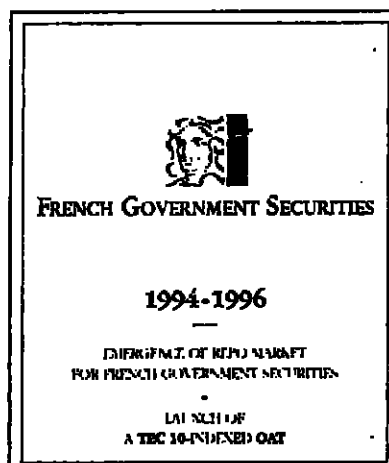
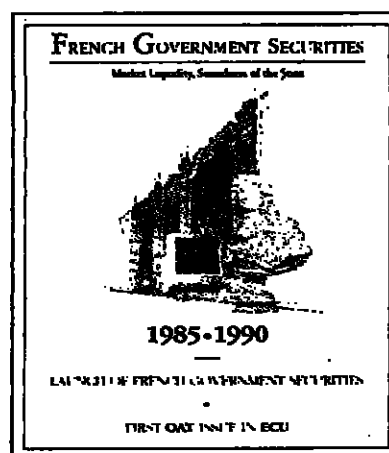
FINANCIAL ADVISOR TO BORROWER: Inkomfinanz Group AG

AGENT: LONDON FORFAITING

LONDON FORFAITING



FRENCH GOVERNMENT SECURITIES



THE EUROPEAN GOVERNMENT SECURITIES BENCHMARK

MINISTÈRE DE L'ÉCONOMIE
DES FINANCES ET DE L'INDUSTRIE

COMPANIES AND FINANCE: UK

UK printing group says hostile £188m offer 'fundamentally failed' to recognise its value

Quebecor bids for Watmoughs

By Andrew Davis in London and Scott Morrison in Toronto

Quebecor Printing of Canada yesterday launched a hostile £188m (\$314m) cash bid for Watmoughs Holdings, the UK printing and packaging group, which said the offer "fundamentally failed" to recognise its value.

Shares in Watmoughs soared 90p to close at 287½p, ahead of the offer price of 257p for each ordinary share. Patrick Walker, chairman, said Quebecor's bid was

opportunistic and did not reflect Watmoughs' prospects.

Watmoughs has seen its shares tumble from about 450p early this year amid worries about a squeeze on profits from the strong pound and its management succession.

Quebecor, the second largest commercial printer in North America, said it wanted to expand in Europe by building its presence in the UK, where it bought Hunterprint two years ago. Watmoughs' pre-tax profits

fell 6 per cent to £22.2m in 1996 and analysts are forecasting about £18m for this year to the end of this month.

In August Declan Salter quit as chief executive after only eight months and Mr Walker, the previous chief executive, returned to take charge.

Charles Cavell, president and chief operating officer of Quebecor, said competitive pressure on Watmoughs from larger pan-European rivals would only increase. "I guess there are now three

fundamentals - death, taxes and the erosion of prices in the printing industry."

But Mr Walker said yesterday that Watmoughs had addressed its problems. He dismissed Quebecor's assertion that pan-European operations were the way ahead, saying Watmoughs had chosen markets - mainly the UK, Spain and Hungary - with care and had leading positions in them. "We've got very definite views on where we want to be... We're creme de la creme".

Mr Walker said yesterday that Watmoughs had addressed its problems and was back on track. Mr Cavell said that QPI believed further integration of the European packaging industry was inevitable, and his company was determined to take part. If it wins, QPI plans to

integrate Watmoughs business within its existing UK and European operations, serving customers throughout the continent.

QPI already has substantial operations in Europe. It entered the European market in 1993 with the purchase of Tecumseh, breaking into the UK in 1995 with the purchase of Hunterprint for £24m, adding Didier of France the same year.

It now has 18 printing plants in the UK, France and Spain, generating revenues last year of \$660m.

Mr Cavell said QPI had considered the alternative of building new capacity in the UK, but felt the market was already over-supplied.

To escape the bid, Mr Walker will have to convince shareholders that Watmoughs has a bright future as an independent, and the management in depth to carry its strategy through.



Charles Cavell of Quebecor

The predator turns impatient and hostile

After failing to woo Patrick Walker and the Watmoughs board and win a bid recommendation over two days of talks this week, Charles Cavell yesterday turned hostile, writes Andrew Davis.

The president and chief operating officer of Quebecor Printing arrived in the UK on Monday last week, sat down with Merrill Lynch advisers and prepared to open talks with his target.

Unable to secure a meeting until Monday, he grew

impatient, a quality he let show yesterday. "This is a good base and this is an excellent market and I am going to expand here. It's that simple."

Watmoughs became his target after a year in which it has stumbled.

Watmoughs' strength has been a severe drag on its trading in continental Europe, and had also dented profits from the Spanish and Hungarian businesses.

Although Mr Walker pre-

dicted at April's annual meeting that profits for 1997 would be about £22m (\$37m), in line with the 1996 figure, this has not stopped analysts' forecasts falling well below that figure.

They had been forecasting profits of £27m, but have since trimmed predictions to about £18m.

The company suffered further problems in August when Declan Salter quit as chief executive after only eight months. He had been

groomed by Mr Walker to run the company.

Instead, Mr Walker was obliged to return to take charge.

Mr Walker said yesterday that Watmoughs had addressed its problems and was back on track.

Mr Cavell said that QPI believed further integration of the European packaging industry was inevitable, and his company was determined to take part.

If it wins, QPI plans to

integrate Watmoughs business within its existing UK and European operations, serving customers throughout the continent.

QPI already has substantial operations in Europe. It entered the European market in 1993 with the purchase of Tecumseh, breaking into the UK in 1995 with the purchase of Hunterprint for £24m, adding Didier of France the same year.

It now has 18 printing plants in the UK, France and Spain, generating revenues last year of \$660m.

Mr Cavell said QPI had considered the alternative of building new capacity in the UK, but felt the market was already over-supplied.

To escape the bid, Mr Walker will have to convince shareholders that Watmoughs has a bright future as an independent, and the management in depth to carry its strategy through.

Bass tumbles after exceptionals

By John Willman and Scheherazade Daneshkhan

Bass, the brewing and leisure group, yesterday reported a higher-than-expected £177m (\$295.6m) write-down in the value of its chain of 131 Gala bingo clubs where profits fell 22.6 per cent to £24m.

The write-down in bingo assets was one of three exceptional items totalling £237m which contributed to a 28.9 per cent fall in pre-tax profits to £477m for the year to September 30.

The group is in negotia-

tions over the sale of Gala to a venture capital group for about £250m. Sir Ian Prosser, chairman, declined to comment on the sale, or on speculation that the Coral betting shop chain was also on the market.

The group, which has growing of 15 per cent and falling has been under pressure either to hand money back to shareholders or make a big acquisition. Analysts estimated Bass could easily spend up to £20m.

Sir Ian said he did not rule out returning money to shareholders. But a survey

of its institutional shareholders had shown no pressure for a share buy-back.

However, he said the group wanted to expand in its three core businesses of brewing, pub operations and hotels - in each case outside the domestic market. "We are hoping to add to Holiday Hospitality [the hotels division] in Europe and Asia," he said.

He added that the economic crisis in south-east Asia could offer opportunities for Bass to pick up hotels in the region.

Tom Oliver, chairman and

chief executive of Holiday Hospitality, said the company was looking at acquisitions but had been unable to agree on price.

The scope for an acquisition was indicated by Richard North, finance director, who said the group's interest cover was 9.7 times. Bass would be happy to see interest cover fall to four times, he added, and was prepared to go as low as three times.

Strong performances in brewing and pub operations raised pre-tax profit before exceptionals 6.4 per cent to £714m on turnover up 2.8 per

cent to £5.25m. Bass continued to invest heavily in building its beer, pub and hotel brands, with net capital expenditure up 5.5 per cent to £589m.

The failed Carlsberg-Tetley venture led to a net loss of £33m on the sale of its 50 per cent stake. The group also reported exceptional reorganisation costs of £25m on the closure of breweries in Cardiff and Sheffield.

News of the write-downs sent the shares down 14p in early trading, but they recovered to end ¼p up at 874½p.

Energis float value 'inflated'

By Alan Cane

Shares in Energis, the National Grid's telecommunications subsidiary which is being floated next week, have been overpriced by the company's financial advisers, according to independent research published yesterday.

The stockbrokers Lehman Brothers and BZW, neither of which are involved in the flotation, suggested prices of 180p and 240p respectively, compared with the indicative range of 250p-325p set in the pathfinder prospectus, published last month.

The offer price is expected to be announced on Tuesday with conditional dealings starting in London and New York the same day.

Energis plans to raise between £173.9m and £227.6m (\$380m) most of which will be used to repay more than £200m of loans to the National Grid.

Lehman Brothers said: "We believe that the UK long-distance market is highly competitive at both the service and facilities levels and that this will restrict market share, margins and profitability for Energis."

It goes on to point out that Energis is the sixth largest UK operator in revenue terms but that while British Telecommunications and Mercury - now part of Cable and Wireless Communications - have been losing market share, there are several fast growing carriers in the UK of about the same size - including WorldCom, AT&T, NTL and ACC.

The new research implies a lower enterprise value for Energis than had been estimated. The pathfinder pricing implied an enterprise value of £737m-£941m, while James Dodd, analyst at Dresner Kleinwort Benson, global co-ordinator for the float, calculated a mean value of £1.3bn in October. BZW calculates an enterprise value of £775m.

MEPC hails a strategic shift

By Norma Cohen, Property Correspondent

James Tuckey, chief executive of MEPC, yesterday said the UK's third largest property company had begun a significant strategic shift.

MEPC has underperformed much of the property sector in recent years, and has been under pressure to improve returns to shareholders.

"What is new is the strategic changes we are making: the organisational changes, the out-sourcing of non-core activities and the strengthening of teams at board level", Mr Tuckey said.

However, he conceded that the company had more work to do before satisfying its critics. "We don't underestimate what we have to undertake in 1998 to complete the results."

MEPC also reported a 20 per cent rise in annual pre-tax profits to £167m (\$279m) before exceptional charges. Charges in the year to September 30 included £73m for

interest rate swap terminations and a £9.5m charge for restructuring. Of this, £4.5m relates to staff termination costs at the US and Australian businesses and £4.4m to the out-sourcing of facilities for the UK portfolio.

A £43m provision was made against further charges, mostly tax-related, for the sale of the US and Australian businesses.

Mr Tuckey declined to specify the timing of those sales, but analysts believed that it was unlikely the Australian business would be sold before the end of March 1998, and those in the US about three months later.

Net asset value rose 12.7 per cent to 507p before the provisions and 10.4 per cent to 497p after.

MEPC said it had changed the way it valued properties in its development portfolio from net realisable value to an open market value basis. It had also changed its year-end valuation date from August 31 to September 30 to coincide with its fiscal year.

Market maintains its interest in BTG

By Roger Taylor

An injection which makes varicose veins disappear and a scanner that can detect drugs in airport luggage were among potential products outlined yesterday by BTG, the intellectual property company privatised five years ago.

These and thousands of bright ideas have lifted BTG's market value from £30m to £600m (\$1bn) since floating in 1992. Three years earlier, the government had agreed to a £28m management buy-out after being advised that there would be limited interest in the shares.

BTG was reporting results for the six months to September. It made pre-tax losses of £4.15m (profits of £170,000) on turnover of £12.1m (\$22.4m).

The remarkable reassessment of the company's worth reflects a rapid learning curve for investors. BTG is a unique business and finding appropriate yardsticks with which to value it has taken time. It was formed out of the National Enterprise Board and the National Research Development Corporation set up in 1974 and 1949 respectively, by Labour governments keen to promote British inventiveness and worried by the exploitation of UK ideas overseas.

It specialises in commercialising inventions by ensuring they have adequate patent protection and by seeking backers willing to license and develop them.

But unlike patent lawyers and consultants who charge fees, BTG works on a contingency basis, taking a share of any revenues generated from patents. This approach has made it attractive to both lone inventors and multinational companies.



Ian Harvey, chief executive (left), and Rusi Kathoke, finance director, with product samples

aligning inventions by ensuring they have adequate patent protection and by seeking backers willing to license and develop them.

But unlike patent lawyers and consultants who charge fees, BTG works on a contingency basis, taking a share of any revenues generated from patents. This approach has made it attractive to both lone inventors and multinational companies.

Its varicose veins treatment was developed by a Spanish doctor who has already tried it on several hundred patients. The injection, which is still to complete clinical trials, would replace operations.

The detection system for screening baggage for drugs and explosives was developed by King's College, London, and has now been licensed to Vivid Techno-

gies of Massachusetts in the US, which has 70 per cent of the market for screening airline baggage.

The shares have been helped by the success of the biotechnology and electronics sectors, where investors have been willing to back loss-making technology businesses. Its stock had the added attraction of providing exposure to a wide spread of different markets and technologies. However, it has become a victim of the success of its most developed product, Torotrak, a system for making gearless cars, which is now licensed to seven motor manufacturers, with 12 others doing initial development work.

Dresner Kleinwort Benson, the company's broker, estimates Torotrak now accounts for 55 per cent of the company's value. If the product were to run into difficulties the shares would collapse.

However, the outlook remained positive yesterday, with the news that Ford and Toyota are taking the system into the next stage of development.

The company is confident enough of its prospects to pay dividends although it is loss-making. Brokers are forecasting a full year loss in excess of £7m (\$2.73m).

BTG's internal revenue targets are far higher than most brokers forecast. DKB gives a central valuation figure for the business about 15 per cent below its current share price, up 12½p at 655p.

But DKB assumes patent income of £77m by 2008. BTG's own target is £140m, although the projections from its various departments, when added together, point to a figure closer to £250m. If its own targets are realistic, the shares are undervalued.

ologies. However, it has become a victim of the success of its most developed product, Torotrak, a system for making gearless cars, which is now licensed to seven motor manufacturers, with 12 others doing initial development work.

Dresner Kleinwort Benson, the company's broker, estimates Torotrak now accounts for 55 per cent of the company's value. If the product were to run into difficulties the shares would collapse.

However, the outlook remained positive yesterday, with the news that Ford and Toyota are taking the system into the next stage of development.

The company is confident enough of its prospects to pay dividends although it is loss-making. Brokers are forecasting a full year loss in excess of £7m (\$2.73m).

BTG's internal revenue targets are far higher than most brokers forecast. DKB gives a central valuation figure for the business about 15 per cent below its current share price, up 12½p at 655p.

But DKB assumes patent income of £77m by 2008. BTG's own target is £140m, although the projections from its various departments, when added together, point to a figure closer to £250m. If its own targets are realistic, the shares are undervalued.

IT stocks jump on index proposal

By Paul Taylor

Shares in information technology companies surged yesterday after the announcement that an index covering UK-based IT companies quoted on the London Stock Exchange is to be introduced, possibly at the end of next year.

Among the leaders, shares in Sage Group, Sema Group and CMG were up between 4 and 6 per cent.

The committee which oversees share classifications will create a separate sub-sector within the Support Services category for IT companies.

Mark Makepeace, managing director of FTSE International, which manages the benchmark UK share indices and is owned by the Financial Times and the London Stock Exchange, said: "As IT

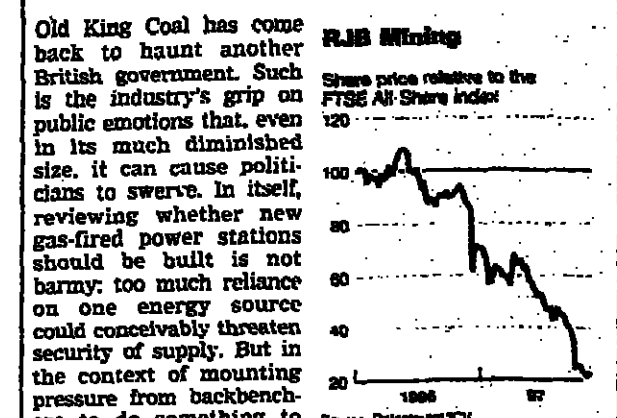
companies continue to grow, it is probable that this sub-sector will be made into a separate industry category at the end of 1998."

The valuation of IT companies on the Official List is little more than 0.88 per cent of the FTSE All-Share index - below the 1 per cent generally regarded as the smallest percentage for introducing a separate category. However, the committee noted that since the sector was growing rapidly, it would review the situation again in 1998. The decision was applauded by companies in the sector, fund managers and investors who have long campaigned for a separate IT index.

Under the proposals, 62 IT companies, including a number involved in the computer software and services industry, will be placed in the sub-category.

LEX COMMENT

UK coal



Old King Coal has come back to haunt another British government. Such is the industry's grip on public emotions that, even in its much diminished size, it can cause politicians to swerve. In itself, reviewing whether new gas-fired power stations should be built is not harny; too much reliance on one energy source could conceivably threaten security of supply. But in the context of mounting pressure from backbenchers to do something to save British mines, it looks a naked attempt to rig the market. Even as a tool for preserving pits, banning gas-fired stations is blunt. It would mean more coal was burnt than would otherwise be the case. But the long construction times required for gas-fired power stations mean there would be a delay of at least two years before there was any effect on capacity, and there would be no guarantee that the coal eventually bought was mined in Britain. Indeed, since most local coal is uncompetitive, incremental demand would probably be filled by imports. British pits could be saved only if even more extreme measures were taken - like stockpiling mountains of coal and subsidising the industry.

Even more worryingly, preventing construction of cheap gas-fired plant would distort the entire electricity market. Artificially restraining new entry would buttress the National Power/PowerGen duopoly. It would be ironic indeed if a government which only last week highlighted its generosity in helping pensioners pay their heating bills adopted a policy which pushed electricity prices up.

James Tuckey, chief executive of MEPC, yesterday said the UK's third largest property company had begun a significant strategic shift.

MEPC has underperformed much of the property sector in recent years, and has been under pressure to improve returns to shareholders.

"What is new is the strategic changes we are making: the organisational changes, the out-sourcing of non-core activities and the strengthening of teams at board level", Mr Tuckey said.

However, he conceded that the company had more work to do before satisfying its critics. "We don't underestimate what we have to undertake in 1998 to complete the results."

MEPC also reported a 20 per cent rise in annual pre-tax profits to £167m (\$279m) before exceptional charges. Charges in the year to September 30 included £73m for

interest rate swap terminations and a £9.5m charge for restructuring. Of this, £4.5m relates to staff termination costs at the US and Australian businesses and £4.4m to the out-sourcing of facilities for the UK portfolio.

A £43m provision was made against further charges, mostly tax-related, for the sale of the US and Australian businesses. Mr Tuckey declined to specify the timing of those sales, but analysts believed that it was unlikely the Australian business would be sold before the end of March 1998, and those in the US about three months later.

Net asset value rose 12.7 per cent to 507p before the provisions and 10.4 per cent to 497p after.

MEPC said it had changed the way it valued properties in its development portfolio from net realisable value to an open market value basis. It had also changed its year-end valuation date from August 31 to September 30 to coincide with its fiscal year.

MEPC also reported a 20 per cent rise in annual pre-tax profits to £167m (\$279m) before exceptional charges. Charges in the year to September 30 included £73m for

interest rate swap terminations and a £9.5m charge for restructuring. Of this, £4.5m relates to staff termination costs at the US and Australian businesses and £4.4m to the out-sourcing of facilities for the UK portfolio.

A £43m provision was made against further charges, mostly tax-related, for the sale of the US and Australian businesses.

Mr Tuckey declined to specify the timing of those sales, but analysts believed that it was unlikely the Australian business would be sold before the end of March 1998, and those in the US about three months later.

Net asset value rose 12.7 per cent to 507p before the provisions and 10.4 per cent to 497p after.

MEPC said it had changed the way it valued properties in its development portfolio from net realisable value to an open market value basis. It had also changed its year-end valuation date from August 31 to September 30 to coincide with its fiscal year.

MEPC also reported a 20 per cent rise in annual pre-tax profits to £167m (\$279m) before exceptional charges. Charges in the year to September 30 included £73m for

interest rate swap terminations and a £9.5m charge for restructuring. Of this, £4.5m relates to staff termination costs at the US and Australian businesses and £4.4m to the out-sourcing of facilities for the UK portfolio.

A £43m provision was made against further charges, mostly tax-related, for the sale of the US and Australian businesses. Mr Tuckey declined to specify the timing of those sales, but analysts believed that it was unlikely the Australian business would be sold before the end of March 1998, and those in the US about three months later.

Net asset value rose 12.7 per cent to 507p before the provisions and 10.4 per cent to 497p after.

MEPC said it had changed the way it valued properties in its development portfolio from net realisable value to an open market value basis. It had also changed its year-end valuation date from August 31 to September 30 to coincide with its fiscal year.

MEPC also reported a 20 per cent rise in annual pre-tax profits to £167m (\$279m) before exceptional charges. Charges in the year to September 30 included £73m for

RESULTS

		Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends Corresponding dividend	Total for year	Total last year
Bass	Yr to Sept 30	5,254 (5,108)	477 (471)	26.2 (26.4)	19.2	Feb 9	17.3	27.5	25
Birmingham City	Yr to Sept 30	7.22 (7.34)	1.13 (1.13)	2.21 (2.21)	5.55	Apr 1	9.5	14	14
BTG	6 mths to Sept 30	12.1 (12.1)	4.15 (4.15)	0.17 (0.17)	4.85 (4.85)	-	-	0.88	0.88
Carlisle	Yr to Sept 30	12.3 (12.3)	0.81 (0.81)	0.42 (0.42)	121 (107)	7.5	6.72	12.4	11.09
Carlisle Group	Yr to Sept 30	1.57 (1.57)	316.3 (316.3)	0.05 (0.05)	33.3 (31.8)	1.1	1.05	1.05	1.05
Colson	6 mths to Sept 30	1.15 (1.15)	0.00 (0.00)	0.17 (0.17)	1.91 (1.1)	2.3	1.5	4.5	0.1
Ena	6 mths to Sept 30	44 (44.8)	1.54 (1.54)	0.75 (0.75)	10.4 (6.4)	2.5	2.5	2.5	2.5
First Circle	6 mths to Sept 28	7.2 (6.19)	0.79 (0.79)	1.38 (1.38)	0.73 (1.33)	2.5	2.5	2.5	2.5
Gibson	6 mths to Sept 30	17.5 (18.1)	1.37 (1.37)	0.77 (0.77)	8.5 (4.8)	1.3	1.07	3.58	7
GWR	6 mths to Sept 30	36.2 (31)	0.07 (0.07)	0.76 (0.76)	3.91 (3.7)	3.2	3.2	3.2	3.2
Head's	Yr to Sept 13	24.2 (19.4)	1.54 (1.54)	0.75 (0.75)	10.4 (6.4)	2.5	2.5	2.5	2.5
Health (Glenhill)	6 mths to Sept 30	5.13 (4.73)	0.40 (0.40)	0.28 (0.28)	9 (6.4)	3.5	3.5	3.5	3.5
Highgate	6 mths to Sept 30	9.66 (9.13)	0.81 (0.81)	0.21 (0.21)	3.41 (2.7)	0.4	0.4	0.4	0.4
Lloyds	6 mths to Oct 31	0.80 (0.80)	0.07 (0.07)	0.06 (0.06)	0.04 (0.03)	0.7	0.7	0.7	0.7
Lowell (Yr)	Yr to Sept 30	228.7 (225.3)	1.54 (1.54)	0.75 (0.75)	10.4 (6.4)	2.5	2.5	2.5	2.5
M&P	Yr to Sept 30	32.1 (32.1)	0.00 (0.00)	0.17 (0.17)	1.91 (1.1)	2.3	1.5	4.5	0.1
Micro Focus	6 mths to Oct 31	0.80 (0.80)	0.07 (0.07)	0.06 (0.06)	0.04 (0.03)	0.7	0.7	0.7	0.7
Morris Ashby	6 mths to Sept 30	23.8 (23.8)	1.8 (1.8)	1.3 (1.3)	14.8 (1.1)	3.5	Jan 9	2.6	8.5
Orbit	6 mths to Sept 30	17.6 (16.6)	1.87 (1.3)	1.87 (1.42)	0.36 (0.36)	Feb 27	0.3	1.27	0.3
Ordnance	6 mths to Sept 30	11.8 (11.8)	0.22 (0.22)	0.03 (0.03)	1.13 (0.13)	1.8	Jan 9	1.2	5.1
Ordnance	Yr to Sept 28	56.7 (56.7)	3.2 (3.2)	12.7 (12.7)	2.85 (2.85)	1.2	Jan 9	1.2	5.1
South Western	6 mths to Sept 30	1.83 (1.83)	0.42 (0.42)	0.22 (0.22)	0.99 (0.99)	1.3	Jan 9	1.2	5.1
TGI	6 mths to Sept 30	25.2 (25.2)	1.5 (1.5)	1.1 (1.1)	4.1 (3.1)	1.2	Jan 30	1.15	3.5
UK Land	6 mths to Sept 30	1.22 (1.41)	0.3 (0.3)	0.67 (0.67)	3 (3)	-	-	3	3

5521 من الال

LEN COMMENT
UK coal

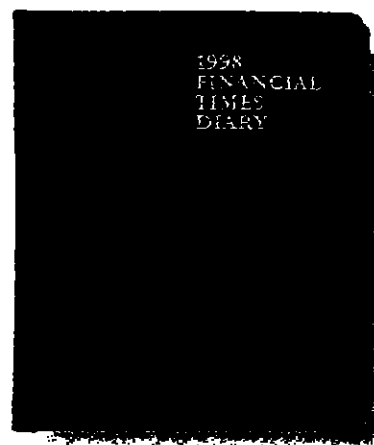
4/8 Mining



EPC hails a
ategic shift

ndward Cap to
Morris Ashby

PUBLIC NOTICE



**Invest now
while stocks last.**

**The Financial Times Diary.
An investment that pays dividends daily.**

THERE'S NO EASIER WAY TO ORDER YOUR FINANCIAL TIMES DIARY.

Phone or fax to ensure delivery of your diary

Telephone no: +44 (0)131 440 3120. Fax no: +44 (0)131 440 0130. Freefax (UK only): 0800 136 028

View the full range on www.letts.co.uk

Manufactured and distributed for the FINANCIAL TIMES LIMITED by Charles Letts & Company Limited.

**FINANCIAL TIMES
Diaries**

CURRENCIES AND MONEY

Korean deal cheers Asian currencies

MARKETS REPORT

By Simon Kuper

The South Korean won surged yesterday from record lows, after Korea and the International Monetary Fund agreed a \$50bn package to bail out the country's economy. South Korean Asian currencies also bounced when the deal was signed, three days after Korea had prematurely announced it. Joe Prendergast, head of global research at Credit Suisse First Boston in London, said: "This is a very significant package in terms of its size and its substance. It reduces the need for a savage won deterioration and for a harsh, market-imposed discipline." Currency strategists said the package would allow Korean banks and companies at least to finance their short-term debts.

However, they warned that much of the detail of

the package was as yet unknown, and that it remained to be seen whether it would be fully implemented. They said Asia's financial crisis might not be over yet, given the various political and economic doubts surrounding the continent.

The won, which had slumped to 1,280 against the dollar early in the day, jumped to 1,185 after the deal. That was 2.7 per cent above late Tuesday's levels.

The news from Korea buoyed the yen, which largely shrugged off weaker than expected Japanese gross domestic product figures for the third quarter. The currency closed in London barely changed against

the dollar at Y123.6.

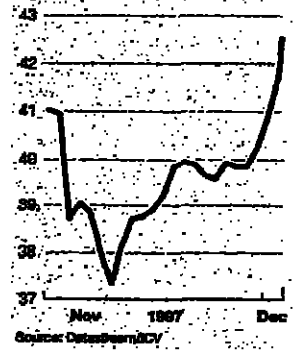
The D-Mark firmed after the second Bundesbank council member in two days emphasised that a weaker currency could prompt a rate rise. Ernst Welteke yesterday said that another rise in rates was not on the agenda, but warned that a strong rise in the dollar could change the situation. His colleague Reimut Jochemsen had said much the same on Tuesday. A strong rise in German industrial production for October also helped the D-Mark.

It gained 0.7 pence against both the dollar and the pound to close at DM1.768 and DM2.978 respectively. But the so-called "major" currencies were a sideshow yesterday.

Korea is the world's eleventh largest economy, as big as the stricken south-east Asian countries put together. But does its bailout package bring the end of the

Dollar

Against the baht (Bt per \$)



continent's financial crisis any nearer?

Currency strategists are wary of saying so, partly because contagion has been so strong in Asian markets in recent months. No sooner has one country taken the IMF antibiotic, than another

crises, strategists say. Desmond Lachman, head of emerging markets research at Salomon Brothers in New York, notes: "Malaysia has still to come up with credible programmes to solve its problems. India is without a government." Mahathir Mohamad, Malaysia's prime minister, said yesterday: "Of course it (the ringgit) is going to go even lower. It's what they (foreigners) want to do to us, make us poor and then ask us why don't you buy these things they want to sell to us."

Mr Lachman noted that Malaysia and India were smaller players in the world economy than Korea, so that any crises there should have

limited global impact. But there were other problems. Some strategists predict that China will rattle Asian markets by devaluing, since so many of its neighbours have. And Korea itself faces presidential elections in a fortnight. Mr Lachman says there is still a worry that the winning candidate might try renegotiating on parts of the IMF package. Kim Dae-jung, the centre-left opposition leader, yesterday said he would refuse to sign any guarantee with the IMF because "it violated national pride".

Rob Hayward, senior economist at Bank of America in London, said that if the IMF package prompted large corporate bankruptcies in Korea, the won could suffer on a day-to-day basis.

Mr Lachman summed up: "The Korean news is certainly positive, but whether Asia has turned a corner remains to be seen."

POUND SPOT FORWARD AGAINST THE POUND

Dec 3	Closing mid-point	Forward	Change	Dec 3	Closing mid-point	Forward	Change
Europe	1.5020	-0.0037	0.10	0.29	1.5008	1.5005	1.4979
Australia	1.5020	-0.0037	0.10	0.29	1.5008	1.5005	1.4979
Canada	1.5020	-0.0037	0.10	0.29	1.5008	1.5005	1.4979
Japan	1.5020	-0.0037	0.10	0.29	1.5008	1.5005	1.4979
South Korea	1.5020	-0.0037	0.10	0.29	1.5008	1.5005	1.4979
Switzerland	1.5020	-0.0037	0.10	0.29	1.5008	1.5005	1.4979
US	1.5020	-0.0037	0.10	0.29	1.5008	1.5005	1.4979

1. Rates for Dec 3. Bidder's spread in the Pound Spot table show only the last three decimal places. Starting rates calculated by the Bank of England. Some forward rates are for Dec 3, 1997, some for Dec 4, 1997, and some for Dec 5, 1997. All rates are quoted in US dollars.

2. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Dec 3	Closing mid-point	Forward	Change	Dec 3	Closing mid-point	Forward	Change
Europe	1.5020	-0.0037	0.10	0.29	1.5008	1.5005	1.4979
Australia	1.5020	-0.0037	0.10	0.29	1.5008	1.5005	1.4979
Canada	1.5020	-0.0037	0.10	0.29	1.5008	1.5005	1.4979
Japan	1.5020	-0.0037	0.10	0.29	1.5008	1.5005	1.4979
South Korea	1.5020	-0.0037	0.10	0.29	1.5008	1.5005	1.4979
Switzerland	1.5020	-0.0037	0.10	0.29	1.5008	1.5005	1.4979
US	1.5020	-0.0037	0.10	0.29	1.5008	1.5005	1.4979

1. Rates for Dec 3. Bidder's spread in the Dollar Spot table show only the last three decimal places. Starting rates calculated by the Bank of England. Some forward rates are for Dec 3, 1997, some for Dec 4, 1997, and some for Dec 5, 1997. All rates are quoted in US dollars.

2. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

Dec 3	SP	DF	FF	DM	£	L	F	Nkr	S	P	Sk	Y	Y	Y
Belgium	100	18.45	16.22	4.848	1.983	4751	5.485	19.80	485.2	408.8	21.25	3.914	1.828	3.887
Denmark	100	18.45	16.22	4.848	1.983	4751	5.485	19.80	485.2	408.8	21.25	3.914	1.828	3.887
France	100	18.45	16.22	4.848	1.983	4751	5.485	19.80	485.2	408.8	21.25	3.914	1.828	3.887
Germany	100	18.45	16.22	4.848	1.983	4751	5.485	19.80	485.2	408.8	21.25	3.914	1.828	3.887
Italy	100	18.45	16.22	4.848	1.983	4751	5.485	19.80	485.2	408.8	21.25	3.914	1.828	3.887
Japan	100	18.45	16.22	4.848	1.983	4751	5.485	19.80	485.2	408.8	21.25	3.914	1.828	3.887
South Korea	100	18.45	16.22	4.848	1.983	4751	5.485	19.80	485.2	408.8	21.25	3.914	1.828	3.887
Switzerland	100	18.45	16.22	4.848	1.983	4751	5.485	19.80	485.2	408.8	21.25	3.914	1.828	3.887
US	100	18.45	16.22	4.848	1.983	4751	5.485	19.80	485.2	408.8	21.25	3.914	1.828	3.887

1. Rates for Dec 3. Bidder's spread in the Pound Spot table show only the last three decimal places. Starting rates calculated by the Bank of England. Some forward rates are for Dec 3, 1997, some for Dec 4, 1997, and some for Dec 5, 1997. All rates are quoted in US dollars.

2. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

UK INTEREST RATES

LONDON MONEY RATES

Dec 3	Overnight	7 days	One month	Three months	Six months	One year
Interbank Sterling	7 1/8	7 1/8	7 1/8	7 1/8	7 1/8	7 1/8
Bank of England	7 1/8	7 1/8	7 1/8	7 1/8	7 1/8	7 1/8
Local authority deposits	7 1/8	7 1/8	7 1/8	7 1/8	7 1/8	7 1/8
Discount market	7 1/8	7 1/8	7 1/8	7 1/8	7 1/8	7 1/8

UK clearing bank base lending rate 7 1/8 per cent from Nov 6, 1997.

Up to 1 month 1-3 8-6 months 9-12 months

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

Certs of Tax dep. (£100,000) 2 1/2

EUROPEAN CURRENCY UNIT RATES

EUROPEAN CURRENCY UNIT RATES

Dec 3	Rate	Change	Dec 3	Rate	Change
Italy	1968.08	-0.0014	Spain	166.64	-0.0008
France	166.64	-0.0008	Portugal	200.48	-0.0008
Germany	1.9362	-0.0008	Belgium	36.36	-0.0008
Netherlands	1.9362	-0.0008	Australia	13.26	-0.0008

1. Rates for Dec 3. Bidder's spread in the Pound Spot table show only the last three decimal places. Starting rates calculated by the Bank of England. Some forward rates are for Dec 3, 1997, some for Dec 4, 1997, and some for Dec 5, 1997. All rates are quoted in US dollars.

2. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

3. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

4. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

5. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

6. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

7. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

8. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

9. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

10. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

11. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

12. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

13. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

14. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

15. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

16. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

17. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

18. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

19. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

20. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

21. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

22. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

23. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

24. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

25. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

26. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

27. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

28. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

29. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

30. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

31. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

32. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

33. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

34. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

35. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

36. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

37. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

38. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

39. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

40. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>.

All Futures, Options & Margined Forex

Contract: James Allan

Tel: 0171 337 3999

Fax: 0171 337 3997

Web Site: <http://www.gni.co.uk>

GNI 24 HRS

A COMMANDING PRESENCE ON GLOBAL FUTURES TRADING

FLOORS ARE ALWAYS AVAILABLE TO PRIVATE INVESTORS.

ED & F MATH DIRECT

CALL NOW FOR MORE INFORMATION

0200 565717

ED & F MATH DIRECT

CALL NOW FOR MORE INFORMATION

0200 565717

ED & F MATH DIRECT

CALL NOW FOR MORE INFORMATION

0200 565717

ED & F MATH DIRECT

CALL NOW FOR MORE INFORMATION

0200 565717

ED & F MATH DIRECT

CALL NOW FOR MORE INFORMATION

0200 565717

ED & F MATH DIRECT

CALL NOW FOR MORE INFORMATION

0200 565717

COMMODITIES AND AGRICULTURE

Gold drops on reports of Argentine sales

MARKETS REPORT

By Kenneth Gooding,
Mining Correspondent

The price of gold plunged to a fresh 124-year low yesterday after Argentina's central bank revealed that it had sold all its gold reserves during the first half of this year.

The bank said it had sold 4,013 ounces, or 124.4 tonnes, at an average of \$370 an ounce and for a total of \$1.46bn. This was invested in US Treasury bonds.

Echoing the views of other central banks that complain gold is an unproductive asset, Argentina's bank pointed out the bonds would yield an average of 5 per cent and were expected to bring in \$61m a year.

The bank said it also planned to sell some of its gold coin holdings in the near future, leaving it with only 50,000, because of their historic significance.

Dealers said the downward pressure on prices was intensified yesterday because the Australian dollar fell to a four-year low against

the US currency and this had encouraged Australian producers to sell gold forward.

Some of the US investment funds that have made a killing from the bear sentiment by selling short - selling gold they do not own in the expectation they can buy it at a lower price before they have to deliver - took some profits later yesterday and the price recovered to close in London at \$292.75 an ounce, down \$1.70 from Tuesday's close.

Worries about central bank sales have been driving down the

gold price for more than a year. The fall became precipitous after Australia's central bank revealed in July it had sold 167 tonnes, roughly two-thirds of its reserves.

In September the Gold Fields Mineral Services consultancy said there were indications in the market that a central bank had sold about 200 tonnes over some weeks in the first half of this year. It suggested then it was probably a European bank.

However, Stewart Murray, GFMS managing director, said yesterday that the Argentine sale

was almost certainly the one they had got wind of. He was now very satisfied about the accuracy of GFMS's estimate that central bank and other official sales totalled 220 tonnes net in the first half. In September GFMS indicated that central bank gold transactions totalled 786 tonnes in the first half, consisting of 493 tonnes of sales and 273 tonnes of purchases.

Gold is now nearly 20 per cent below its highest level this year of \$360 an ounce. Traders suggest that US funds now are targeting

\$285, a level just reached in February 1985 at the London "fix." Gold traded as low as \$283.50 an ounce on that day.

On the London Metal Exchange prices came under renewed pressure from banks and investment funds. Copper closed near 17 month lows, zinc fell to a 10 1/2-month low and nickel at one point was at its lowest for four years. Traders said the downward trend reflected the fact that stocks were rising while demand prospects were weakening because of slowing economic growth in Asia.

Sights lowered for base metal prices

Asia's financial turmoil has prompted analysts to cut 1998 price forecasts for base metals - for some, substantially.

While it is too early to tell how badly slowing growth in Asia will affect global economic activity, analysts studying these metals traded on the London Metal Exchange can be pretty sure of falling prices.

In the past 10 years the region - excluding Japan - has become increasingly important to the traded metals business. For example, its share of global copper demand has risen from 7 per cent to 20 per cent, while aluminium's share has more than doubled from 7 per cent to 16 per cent.

Developing countries absorb huge tonnages of metal as they build the infrastructure to support new industries. A substantial quantity of metal Asia imports is also converted into goods for export, such as cars, television sets and computers. So analysing the impact of the present turmoil is difficult.

"We believe it will be many months before we have a firm handle on the Asian situation," said Tony Warwick-Ching, analyst at Flemings Global Mining

Group. "The key will be whether a worrying structural change has occurred with a dislocation in trend growth, as happened twice to OECD industrial production, notably in 1975, following the oil price shocks."

Nevertheless, metals analysts have been doing the best they can. Ted Arnold, metals specialist at Merrill Lynch, summed up the broad consensus. "One can say with confidence that the risk is now on the downside with all base metal prices. Six to nine months ago the risk was on the upside."

After discussions with his merchant and producer contacts, Mr Arnold said the two weakest markets were seen as copper and nickel. "You can forget both of them for the next three years," was the comment of one merchant. "Zinc and aluminium are seen as promising in that both these prices will hold up relatively well compared with other metals."

Mr Arnold has lowered his copper price forecast for next year from 90 cents a pound (\$1.984 a tonne) to 85 cents (\$1.874) compared with an average so far this year of about 105.8 cents (\$2.332) and 103.9 cents (\$2.290) for 1996. His nickel price forecast has

been cut from \$3.05 a pound (\$6.724) to \$2.85 (\$6.283) against \$3.18 (\$7.023) this year and \$3.4 (\$7.500) in 1996.

Merrill has also lowered its zinc 1998 average price forecast from 57 cents (\$1.256) to 52 cents (\$1.145) and shaved its lead forecast from 26 cents (\$5.73) to 25 cents (\$5.51). So far this year these prices have averaged 60.8 cents (\$1.340) and 28.8 cents (\$6.38) respectively.

Analysts at Deutsche Morgan Grenfell are among the most bullish about traded metals prices. Their latest forecasts are still at the top end of expectations, even though they have been substantially reduced.

Alan Williamson, a DMG analyst, said that after re-examining demand prospects on a country by country basis, DMG believed the Asian turmoil would cut 1998 global copper consumption by 150,000 tonnes, aluminium by 170,000 tonnes, zinc by 85,000 tonnes and nickel by 20,000 tonnes.

These losses would come at a time when supplies of most base metals were rising. "So, instead of most metal stocks falling to critical levels late in 1998, there will be surpluses," he said. DMG is now expecting a 1998 average of 82 cents a

Asian economic growth fuels metal consumption



Asian economic growth fuels metal consumption



Asian economic growth fuels metal consumption

Asian economic growth fuels metal consumption

Asian economic growth fuels metal consumption

Indian sugar industry 'snubbed'

By Kunal Bose in Calcutta

India's Commerce Ministry has snubbed the country's sugar industry by recommending that the government should import 500,000 tonnes of sugar for distribution through ration shops.

The Indian Sugar Mills Association had urged the government to buy from the industry, which at the end of October had comfortable stocks of 5.4m tonnes.

The government says the public distribution system for sugar will remain under pressure in the 1997-98 season and that it is essential to "keep the import option open". On current projections it will be left with no stocks in the final month of the current season unless imports are made.

Nearly 33 per cent of the industry's production is bought by the government at below market rates for distribution through ration shops. The industry is allowed to sell the balance at market prices.

Om Dhanuka of the ISMA said the industry could take care of this shortfall. "This is in spite of the lower projections for cane and sugar production in the current season," he added.

The country's sugar production is forecast to fall to 12m tonnes in 1997-98 from 12.5m tonnes last time.

"The fall will be as much as 37 per cent compared with the all-time record output of 16.42m tonnes in 1985-86," said Mr Dhanuka.

"Except for Tamil Nadu, Andhra Pradesh and Gujarat, every sugar growing state will be producing less this season. The production setback will be most pronounced in Maharashtra, the largest sugar growing state in the country, where at least 35 of the 110 factories will have very little cane to crush."

Kenneth Gooding

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

ALUMINIUM, 99.7 Purity (\$ per tonne)

Close 1591.2 1584.5

Previous 1597.88 1596.40

High/Low 1597.88 1597.88

AM Official 1598.68 1590.41

Karb close 1598.68 1590.41

Open Int. 254,507

Total daily turnover 93,994

ALUMINIUM ALLOY (\$ per tonne)

Close 1430.40 1450.55

Previous 1440.45 1455.60

High/Low 1430.40 1455.60

AM Official 1430.40 1455.60

Karb close 1430.40 1455.60

Open Int. 6,014

Total daily turnover 1,109

LEAD (\$ per tonne)

Close 517.8 534.5

Previous 514.5-15.5 531.5-32.0

High/Low 514.5-15.5 531.5-32.0

AM Official 514.5-15.5 531.5-32.0

Karb close 514.5-15.5 531.5-32.0

Open Int. 32,534

Total daily turnover 8,548

NICKEL (\$ per tonne)

Close 5880.65 5955.50

Previous 5875.80 5955.50

High/Low 5875.80 5955.50

AM Official 5875.80 5955.50

Karb close 5875.80 5955.50

Open Int. 15,082

Total daily turnover 3,675

ZINC, special high grade (\$ per tonne)

Close 1084.5-5.5 1110-11

Previous 1109-10 1124-10

High/Low 1109-10 1124-10

AM Official 1109-10 1124-10

Karb close 1109-10 1124-10

Open Int. 85,150

Total daily turnover 27,150

COPPER, grade A (\$ per tonne)

Close 1775.5-7.5 1805.5-8.5

Previous 1793.84 1822-23

High/Low 1793.84 1822-23

AM Official 1793.84 1822-23

Karb close 1793.84 1822-23

Open Int. 189,764

Total daily turnover 45,379

LME AVERAGE 2/5 ratio: 1.6909

LME Closing 2/5 ratio: 1.6940

Sep 1995 3 1975 6 1988 9 1991 1.616

HIGH GRADE COPPER (COMEX)

Close 80.30 -1.15 82.85 78.80 1.50 3.57

Previous 80.35 -1.15 82.85 78.80 1.50 3.57

High/Low 80.35 -1.15 82.85 78.80 1.50 3.57

AM Official 80.35 -1.15 82.85 78.80 1.50 3.57

Karb close 80.35 -1.15 82.85 78.80 1.50 3.57

Open Int. 291,101

Total daily turnover 172,191

LME AVERAGE 2/5 ratio: 1.6909

LME Closing 2/5 ratio: 1.6940

Precious Metals continued

GOLD COMEX (100 Troy oz; \$/troy oz)

Close 292.6 -1.8 294.0 291.2 1.451 3.107

Previous 293.4 -1.8 294.0 291.2 1.451 3.107

High/Low 293.4 -1.8 294.0 291.2 1.451 3.107

AM Official 293.4 -1.8 294.0 291.2 1.451 3.107

Karb close 293.4 -1.8 294.0 291.2 1.451 3.107

Open Int. 300.5

Total 300.5

PLATINUM NYMEX (50 Troy oz; \$/troy oz)

Close 385.7 -2.4 388.0 385.5 1.333 10.389

Previous 387.2 -2.4 388.0 385.5 1.333 10.389

High/Low 387.2 -2.4 388.0 385.5 1.333 10.389

AM Official 387.2 -2.4 388.0 385.5 1.333 10.389

Karb close 387.2 -2.4 388.0 385.5 1.333 10.389

Open Int. 379.2

Total 379.2

PALLADIUM NYMEX (100 Troy oz; \$/troy oz)

Close 210.20 -1.30 211.00 210.00 328 427

Previous 207.45 -1.30 211.00 210.00 328 427

High/Low 207.45 -1.30 211.00 210.00 328 427

AM Official 207.45 -1.30 211.00 210.00 328 427

Karb close 207.45 -1.30 211.00 210.00 328 427

Open Int. 11,125

Total 11,125

SILVER COMEX (5,000 Troy oz; \$/troy oz)

Close 525.4 -2.3 530.0 521.5 375 1.813

Previous 527.7 -2.3 530.0 521.5 375 1.813

High/Low 527.7 -2.3 530.0 521.5 375 1.813

AM Official 527.7 -2.3 530.0 521.5 375 1.813

Karb close 527.7 -2.3 530.0 521.5 375 1.813

Open Int. 527.7

Total 527.7

CRUDE OIL NYMEX (1,000 barrels; \$/barrel)

Close 18.85 +0.05 18.90 18.75 18.90 0.17

Previous 18.80 +0.05 18.90 18.75 18.90 0.17

High/Low 18.80 +0.05 18.90 18.75 18.90 0.17

AM Official 18.80 +0.05 18.90 18.75 18.90 0.17

Karb close 18.80 +0.05 18.90 18.75 18.90 0.17

Open Int. 18.80

Total 18.80

HEATING OIL NYMEX (42,000 US gal; \$/US gal)

Close 53.75 +0.30 54.05 53.50 12.284 54.330

Previous 53.40 +0.30 54.05 53.50 12.284 54.330

High/Low 53.40 +0.30 54.05 53.50 12.284 54.330

AM Official 53.40 +0.30 54.05 53.50 12.284 54.330

Karb close 53.40 +0.30 54.05 53.50 12.284 54.330

Open Int. 53.40

Total 53.40

GAS OIL NYMEX (\$/barrel)

Close 18.14 -0.05 18.19 17.97 18.27 55.209

Previous 18.19 -0.05 18.19 17.97 18.27 55.209

High/Low 18.19 -0.05 18.19 17.97 18.27 55.209

AM Official 18.19 -0.05 18.19 17.97 18.27 55.209

Karb close 18.19 -0.05 18.19 17.97 18.27 55.209

Open Int. 18.19

Total 18.19

NATURAL GAS NYMEX (42,000 US gal; \$/US gal)

Close 53.75 +0.30 54.05 53.50 12.284 54.330

Previous 53.40 +0.30 54.05 53.50 12.284 54.330

High/Low 53.40 +0.30 54.05 53.50 12.284 54.330

AM Official 53.40 +0.30 54.05 53.50 12.284 54.330

Karb close 53.40 +0.30 54.05 53.50 12.284 54.330

GRAINS AND OIL SEEDS

WHEAT LIFFE (100 tonnes; \$/tonne)

Close 61.40 +0.40 61.80 61.20 45 1,339

Previous 61.50 +0.40 61.80 61.20 45 1,339

High/Low 61.50 +0.40 61.80 61.20 45 1,339

AM Official 61.50 +0.40 61.80 61.20 45 1,339

Karb close 61.50 +0.40 61.80 61.20 45 1,339

Open Int. 61.50

Total 61.50

WHEAT CBT (5,000 metric tonnes; \$/tonne)

Close 338.75 -2.5 340.00 338.00 4,100 3,108

Previous 339.00 -2.5 340.00 338.00 4,100 3,108

High/Low 339.00 -2.5 340.00 338.00 4,100 3,108

AM Official 339.00 -2.5 340.00 338.00 4,100 3,108

Karb close 339.00 -2.5 340.00 338.00 4,100 3,108

Open Int. 339.00

Total 339.00

MAIZE CBT (5,000 metric tonnes; \$/tonne)

Close 271.25 -0.25 271.50 270.50 17,508 30,677

Previous 271.50 -0.25 271.50 270.50 17,508 30,677

High/Low 271.50 -0.25 271.50 270.50 17,508 30,677

AM Official 271.50 -0.25 271.50 270.50 17,508 30,677

Karb close 271.50 -0.25 271.50 270.50 17,508 30,677

Open Int. 271.50

Total 271.50

SOYABEAN CBT (5,000 metric tonnes; \$/tonne)

Close 706.50 -2.5 709.00 705.00 42,933 67,143

Previous 709.00 -2.5 709.00 705.00 42,933 67,143

High/Low 709.00 -2.5 709.00 705.00 42,933 67,143

AM Official 709.00 -2.5 709.00 705.00 42,933 67,143

Karb close 709.00 -2.5 709.00 705.00 42,933 67,143

Open Int. 709.00

Total 709.00

SOYABEAN OIL CBT (60,000 cwt; \$/cwt)

ales
Indian
sugar
indust
snubb

FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (444 171) 873 4376 for more details.

OFFSHORE
AND OVERSEAS

BERMUDA
(FSA RECOGNISED)

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include Fidelity Currency Fund Ltd, Fidelity International Fund Ltd, Fidelity Global Fund Ltd, etc.

BERMUDA
(REGULATED)**

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include Aberdeen Capital Management Ltd, Aberdeen International Fund Ltd, Aberdeen Global Fund Ltd, etc.

GUERNSEY
(FSA RECOGNISED)

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include Aberdeen Capital Management Ltd, Aberdeen International Fund Ltd, Aberdeen Global Fund Ltd, etc.

GUERNSEY
(REGULATED)**

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include Aberdeen Capital Management Ltd, Aberdeen International Fund Ltd, Aberdeen Global Fund Ltd, etc.

IRELAND
(FSA RECOGNISED)

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include All Ireland Fund Ltd, All Ireland Growth Fund Ltd, All Ireland Income Fund Ltd, etc.

GUERNSEY
(REGULATED)**

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include Aberdeen Capital Management Ltd, Aberdeen International Fund Ltd, Aberdeen Global Fund Ltd, etc.

GUERNSEY
(FSA RECOGNISED)

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include Aberdeen Capital Management Ltd, Aberdeen International Fund Ltd, Aberdeen Global Fund Ltd, etc.

GUERNSEY
(REGULATED)**

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include Aberdeen Capital Management Ltd, Aberdeen International Fund Ltd, Aberdeen Global Fund Ltd, etc.

IRELAND
(FSA RECOGNISED)

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include All Ireland Fund Ltd, All Ireland Growth Fund Ltd, All Ireland Income Fund Ltd, etc.

GUERNSEY
(REGULATED)**

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include Aberdeen Capital Management Ltd, Aberdeen International Fund Ltd, Aberdeen Global Fund Ltd, etc.

GUERNSEY
(FSA RECOGNISED)

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include Aberdeen Capital Management Ltd, Aberdeen International Fund Ltd, Aberdeen Global Fund Ltd, etc.

GUERNSEY
(REGULATED)**

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include Aberdeen Capital Management Ltd, Aberdeen International Fund Ltd, Aberdeen Global Fund Ltd, etc.

IRELAND
(FSA RECOGNISED)

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include All Ireland Fund Ltd, All Ireland Growth Fund Ltd, All Ireland Income Fund Ltd, etc.

GUERNSEY
(REGULATED)**

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include Aberdeen Capital Management Ltd, Aberdeen International Fund Ltd, Aberdeen Global Fund Ltd, etc.

GUERNSEY
(FSA RECOGNISED)

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include Aberdeen Capital Management Ltd, Aberdeen International Fund Ltd, Aberdeen Global Fund Ltd, etc.

GUERNSEY
(REGULATED)**

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include Aberdeen Capital Management Ltd, Aberdeen International Fund Ltd, Aberdeen Global Fund Ltd, etc.

IRELAND
(FSA RECOGNISED)

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include All Ireland Fund Ltd, All Ireland Growth Fund Ltd, All Ireland Income Fund Ltd, etc.

GUERNSEY
(REGULATED)**

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include Aberdeen Capital Management Ltd, Aberdeen International Fund Ltd, Aberdeen Global Fund Ltd, etc.

GUERNSEY
(FSA RECOGNISED)

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include Aberdeen Capital Management Ltd, Aberdeen International Fund Ltd, Aberdeen Global Fund Ltd, etc.

GUERNSEY
(REGULATED)**

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include Aberdeen Capital Management Ltd, Aberdeen International Fund Ltd, Aberdeen Global Fund Ltd, etc.

IRELAND
(FSA RECOGNISED)

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include All Ireland Fund Ltd, All Ireland Growth Fund Ltd, All Ireland Income Fund Ltd, etc.

GUERNSEY
(REGULATED)**

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include Aberdeen Capital Management Ltd, Aberdeen International Fund Ltd, Aberdeen Global Fund Ltd, etc.

GUERNSEY
(FSA RECOGNISED)

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include Aberdeen Capital Management Ltd, Aberdeen International Fund Ltd, Aberdeen Global Fund Ltd, etc.

GUERNSEY
(REGULATED)**

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include Aberdeen Capital Management Ltd, Aberdeen International Fund Ltd, Aberdeen Global Fund Ltd, etc.

IRELAND
(FSA RECOGNISED)

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include All Ireland Fund Ltd, All Ireland Growth Fund Ltd, All Ireland Income Fund Ltd, etc.

GUERNSEY
(REGULATED)**

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include Aberdeen Capital Management Ltd, Aberdeen International Fund Ltd, Aberdeen Global Fund Ltd, etc.

GUERNSEY
(FSA RECOGNISED)

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include Aberdeen Capital Management Ltd, Aberdeen International Fund Ltd, Aberdeen Global Fund Ltd, etc.

GUERNSEY
(REGULATED)**

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include Aberdeen Capital Management Ltd, Aberdeen International Fund Ltd, Aberdeen Global Fund Ltd, etc.

IRELAND
(FSA RECOGNISED)

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include All Ireland Fund Ltd, All Ireland Growth Fund Ltd, All Ireland Income Fund Ltd, etc.

GUERNSEY
(REGULATED)**

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include Aberdeen Capital Management Ltd, Aberdeen International Fund Ltd, Aberdeen Global Fund Ltd, etc.

GUERNSEY
(FSA RECOGNISED)

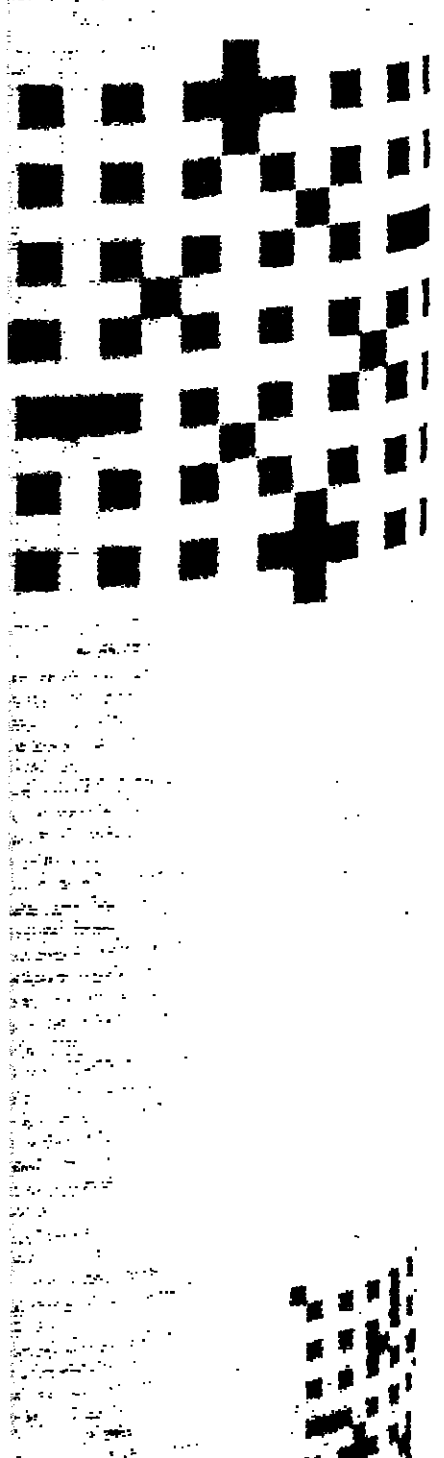
Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include Aberdeen Capital Management Ltd, Aberdeen International Fund Ltd, Aberdeen Global Fund Ltd, etc.

GUERNSEY
(REGULATED)**

Table with 4 columns: Fund Name, Unit Price, % Change, and Notes. Funds include Aberdeen Capital Management Ltd, Aberdeen International Fund Ltd, Aberdeen Global Fund Ltd, etc.

CHOOSE EIZO monitors. because you CAN'T give a PROJECT your best SHOT without some SERIOUS KIT. Our crystal clear screens, easy-to-use controls and reliability make people perform better. The cost of the word doesn't stop there. EIZO. 01453 712800. info@eizo.co.uk

CROSSWORD



FT MANAGED FUNDS SERVICE

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (44 171) 873 4378 for more details.

[illegible]

هكذا من الامم

FT MANAGED FUNDS SERVICE

Offshore Insurances and Other Funds

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (444 171) 873 4373 for more details.

[illegible]

LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Company	Price
...	...

CHEMICALS - Cont.

Company	Price
...	...

ENGINEERING - Cont.

Company	Price
...	...

EXTRACTIVE INDUSTRIES - Cont.

Company	Price
...	...

INVESTMENT TRUSTS

Company	Price
...	...

INVESTMENT TRUSTS - Cont.

Company	Price
...	...

BANKS, RETAIL

Company	Price
...	...

DISTRIBUTORS

Company	Price
...	...

BREWERIES, PUBS & REST

Company	Price
...	...

Company	Price
...	...

BUILDING & CONSTRUCTION

Company	Price
...	...

DIVERSIFIED INDUSTRIALS

Company	Price
...	...

ELECTRICITY

Company	Price
...	...

ELECTRONIC & ELECTRICAL EQPT

Company	Price
...	...

BUILDING MATS, & MERCHANTS

Company	Price
...	...

Company	Price
...	...

CHEMICALS

Company	Price
...	...

Company	Price
...	...

ENGINEERING, VEHICLES

Company	Price
...	...

HEALTH CARE - Cont.

Company	Price
...	...

HOUSEHOLD GOODS

Company	Price
...	...

EXTRACTIVE INDUSTRIES

Company	Price
...	...

INSURANCE

Company	Price
...	...

Company	Price
...	...

Company	Price
...	...

Leaders in the
business-to-consumer
electronic marketplace

Net Experience
Net Expertise
Net Gain for Business

>icl.net/comm
Electronic Business Solutions

Eyes on the Future. Feet on the Ground

www.icl.com
0181 565 7993

Footsie runs out of steam after initial spurt

MARKETS REPORT
By Steve Thompson,
UK Stock Market Editor

The FTSE 100 index made another dash towards 5,000 early yesterday, got to within 12 points and then ran out of puff to finish modestly lower on the day.

The undertone remained firm, however, with dealers claiming that the continuing spate of takeover bids, mostly in the smaller companies arena, may well move up a gear to encompass the FTSE 100 and FTSE 250 areas. "If what everyone expects actually happens then there is absolutely no question we'll be through 5,000

and possibly even challenge the all-time high of 5,367.3," said the head dealer at one big European house.

Turnover in the equity market was never more than run of the mill, with many of the big institutions preferring to hold off until the outcome of the latest meeting of the monetary policy committee is made known at noon today. Few observers expect an increase in UK interest rates until after Christmas.

There is also some concern in dealing rooms that the US non-farm payroll report for November might presage a rise in US interest rates after the next meeting of the Federal Reserve's open

market committee, scheduled for December 16.

The FTSE 100 index finished the session 6.9 off at 4,970.7. At its best, shortly after the start of trading, the index was more than 10 points higher.

The FTSE 250 - which has tended to lag the senior index during the recent rally which has seen the 100 index gain 145 points - staged a catch up, outperforming strongly to close 24.5 higher at 4,692.4.

Helping drive the second lines ahead was the usual burst of takeover speculation, this time in BICC, the electrical group, and Greenalls, the pubs and hotels company. In addition many of

the leading information technology companies rose strongly as the market picked up news that a new sector, Information Technology, is being constructed for the FTSE Actuaries. The FTSE SmallCap rose 3.9 to 2,278.9.

Traders insisted that more bids were in the pipeline. "The merger and acquisition story is rumbling on and the story is that the City's corporate finance departments are currently working 24 hours a day on potential bids," said one salesman.

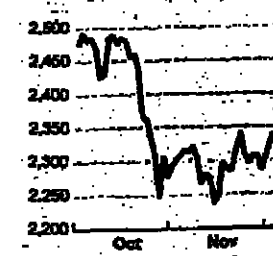
Wall Street's sedate overnight performance and the negative showing by Tokyo and Hong Kong played only a small part in the day's events.

But Wall Street's poor opening yesterday, which saw the Dow Jones Industrial Average slide more than 50 points not long after trading commenced in the US, kept the lid on performance in UK stocks.

Dealers continued to complain about extreme volatility in the UK equity market. But the technical team at Robert Fleming Securities pointed out that there were more frequent changes of 4 per cent or greater in a week between 1990 and 1992 than there are now. Fleming said UK equities have been through a period of relatively low volatility, especially in 1995 and 1996.

Turnover at 6pm was 732.5m.

FTSE All-Share Index



Source: Data

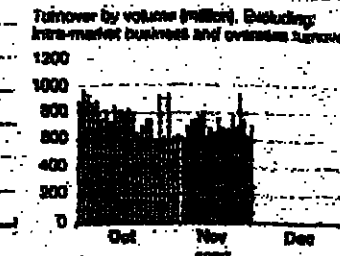
Indices and ratios

FTSE 100	4970.7	-6.9
FTSE 250	4692.4	+24.5
FTSE 350	2396.3	-0.3
FTSE All-Share	2341.55	-0.03
FTSE All-Share yield	3.33	3.33

Best performing sectors

1 Support Services	+1.7
2 Life Assurance	+1.4
3 Retailers Food	+1.3
4 Insurance	+1.3
5 Paper: Pctg	+1.0

Equity shares traded



Turnover by volume traded. Excluding intra-market business and overseas listings

Worst performing sectors

1 Potash: General	-1.5
2 Household Goods	-1.2
3 Alcoholic Beverages	-1.1
4 Gas Distribution	-0.8
5 Telecommunications	-0.7

Takeover stories dominate

By Peter John, Joel Gibazo and Martin Brice

Two new bids among second-line companies yesterday reinforced the hunger for consolidation in the UK.

The market is gearing itself up for a glut of takeovers and mergers. About £3.5bn is already looking for a new home and the bids currently pouring in from cash-rich companies could be just the tip of the iceberg.

BZW, which has been tracking institutional liquidity very closely, says pension funds now have more cash than at any time since 1990. The current rash of overseas cash bids will only increase those cash holdings.

The feeding frenzy began with Lafarge's proposed £1.8bn acquisition of Redland in October.

Every sector of the market is being closely examined for potential targets. But the main focus of the enthusiasm is the financial sectors - banks and insurers. There has been one full-scale bid in the area: a £3.1bn offer for Mercury Asset Management from Merrill Lynch, disposals from National Westminster and Barclays, and a potential break-up of Hambros, which lifted 4 to 271p.

National Westminster, Prudential, Guardian Royal

Exchange, Perpetual and Independent Insurance are only a few of the large and medium-sized companies with a price tag on their heads. NatWest lifted 5 to 903p, the Pru 26 1/2 to 680p, Guardian 4 to 311p, Perpetual 50 to £24.70 and Independent 7 1/2 to £11.12 1/2.

Meanwhile, overseas companies have targeted industrial values have been crucified by currency shifts. In chemicals, a £1.07bn bid for Allied Colloids and a prospective offer for Holliday - estimated at £260m - have highlighted the potential in Courtauld, Croda International, Brent and Yorkshire. Holliday rose 4 1/4 to 238 1/2p, Courtauld 13 to 285p, Croda 15 1/2 to 385p and Brent 6 to 106 1/2p, while Yorkshire eased a penny to 212 1/2p.

In print and broadcast, United News & Media is expected to raise £400m through the sale of its regional newspapers. Scottish Radio, Johnstone Press and Newsquest are all believed to be checking their bank accounts.

Yesterday, printer Watmoughs attracted a £188m hostile bid from Quebecor of Canada and the shares rose 90 to 287 1/2p. The second bid of the day was a £49m offer for Morris Ashby, the engineering group, which lifted 7 1/2 to 397 1/2p.

Reuters Holdings was a strong performer in late trading on speculation that the company is poised to announce a big deal today.

Initially there was a feeling that the news and electronic information company

might be on the acquisition trail. Dow Jones Markets has been cited as a possibility and is thought to be up for sale. However, analysts were sceptical, arguing that it offered little value.

They also pointed out that Reuters is concentrating on organic rather than acquisition-led growth.

The second possibility could be a large investment in the internet. Reuters has recently announced a £50m development fund for internet-related products. However, that is small beer compared with Reuters £1bn war chest.

Earlier this year the company was prevented from returning a large proportion of the cash pile to shareholders because of share changes.

Finally there is the possibility that Reuters will have off its internet, its automated share trading business in the

US. The shares closed 17 1/2 up at 679 1/2p.

P&O edged higher in early trading but started to suffer as a story was round that the forthcoming flotation of Bovis would value the housebuilding subsidiary at about £225m rather than the £250m-£300m originally hoped for. P&O closed unchanged at 600p.

A valuation on Bovis of £225m would put it on a price/earnings of less than 9 times, which David Taylor at Teather & Greenwood described as "cheap against the rest of the sector".

Some housebuilding stocks have underperformed in the run-up to the Bovis float, although yesterday Wilson Bowden, recently the subject of a bullish note from SocGen, was up 2 at 524 1/2p. Howard Proctor at the broker told clients: "A tour of Midlands housing sites con-

firmed that 1997 will be a terrific year not just for Wilson Bowden but for the whole of the UK housing market."

Analysts dismissed talk that Bass was considering a bid for Greenalls Group. They instead attributed the rise in Greenalls, which gained 18 1/2 to 406p, to a recovery.

The creation by FTSE International of a separate sub-sector of the support services category for information technology companies prompted sharp rises amid a scramble for the stocks, which figured prominently in the list of leading rises in the FTSE 250.

Paul Morland at NatWest Markets said: "It is likely that technology funds were buying weightings in an index that they may be measured against. The sector will not be created until the end of next year so index funds are unlikely to buy before that date."

Foremost among the beneficiaries was Sage Group, which gained 43 to 807 1/2p, while Sema Group rose 70 1/2 to £14.07 1/2p. Missy advanced 40 to £17.00 and CMG gained 47 1/2 to £14.00.

Pittards, the leather goods maker, shed 15 to 53 1/2p after it warned about profits, citing the strength of the pound and weaker demand.

VCI, the audio-visual publisher, mentioned the same reasons and suffered the market's biggest fall as it tumbled 77 to 115 1/2p.

The general nervousness among retailing issues settled on Great Universal Stores Investors, suffered a bout of jitters ahead of the company's first-half figures published today which left the shares trailing 30 or 42 per cent to 65p, the worst performer in the FTSE 100 index. Turnover was 3.9m.

Analysts said they expected earnings to be held back by sluggish mail order busi-

ness, and the recent strength of sterling. Profits are expected to be in the region of £230m to £235m, roughly unchanged from last year's £235.5m, which was the group's first profits fall in 48 years.

Among property stocks, MEPC improved 9 to 548p after it reported a healthy set of full-year figures. The net asset value rose 10.4 per cent to 497p.

National Westminster hardened 5 to 903p, with BZW rumoured to have upgraded its recommendation on the stock from "hold" to "buy".

Gibson improved 10 to 153 1/2p after the speciality chemicals company almost doubled profits at £1.3m.

FUTURES AND OPTIONS

FTSE 100 INDEX FUTURES (LFFE) £25 per full index point (APR)

	Open	Sett price	Change	High	Low	Est. vol	Open int
--	------	------------	--------	------	-----	----------	----------

Dec	5008.0	4991.0	-19.0	5020.0	4970.0	5423	5073
Mar	5067.0	5037.0	-19.0	5088.0	5018.0	515	9009

FTSE 250 INDEX FUTURES (LFFE) £10 per full index point

	Open	Sett price	Change	High	Low	Est. vol	Open int
--	------	------------	--------	------	-----	----------	----------

Dec	4692.0	4770.0	+15.0	0	0	0	0
Mar	4770.0	4770.0	+15.0	0	0	0	0

FTSE 100 INDEX OPTION (LFFE) £10 per full index point

	Open	Sett price	Change	High	Low	Est. vol	Open int
--	------	------------	--------	------	-----	----------	----------

Dec	235	235	100	235	235	100	100
Mar	235	235	100	235	235	100	100

FTSE 250 INDEX OPTION (LFFE) £10 per full index point

	Open	Sett price	Change	High	Low	Est. vol	Open int
--	------	------------	--------	------	-----	----------	----------

Dec	235	235	100	235	235	100	100
Mar	235	235	100	235	235	100	100

FTSE 100 INDEX OPTION (LFFE) £10 per full index point

	Open	Sett price	Change	High	Low	Est. vol	Open int
--	------	------------	--------	------	-----	----------	----------

Dec	235	235	100	235	235	100	100
Mar	235	235	100	235	235	100	100

FTSE 250 INDEX OPTION (LFFE) £10 per full index point

	Open	Sett price	Change	High	Low	Est. vol	Open int
--	------	------------	--------	------	-----	----------	----------

Dec	235	235	100	235	235	100	100
Mar	235	235	100	235	235	100	100

FTSE 100 INDEX OPTION (LFFE) £10 per full index point

	Open	Sett price	Change	High	Low	Est. vol	Open int
--	------	------------	--------	------	-----	----------	----------

Dec	235	235	100	235	235	100	100
Mar	235	235	100	235	235	100	100

FTSE 250 INDEX OPTION (LFFE) £10 per full index point

	Open	Sett price	Change	High	Low	Est. vol	Open int
--	------	------------	--------	------	-----	----------	----------

Dec	235	235	100	235	235	100	100
Mar	235	235	100	235	235	100	100

FTSE 100 INDEX OPTION (LFFE) £10 per full index point

	Open	Sett price	Change	High	Low	Est. vol	Open int
--	------	------------	--------	------	-----	----------	----------

Dec	235	235	100	235	235	100	100
Mar	235	235	100	235	235	100	100

FTSE 250 INDEX OPTION (LFFE) £10 per full index point

	Open	Sett price	Change	High	Low	Est. vol	Open int
--	------	------------	--------	------	-----	----------	----------

Dec	235	235	100	235	235	100	100
Mar	235	235	100	235	235	100	100

FTSE 100 INDEX OPTION (LFFE) £10 per full index point

	Open	Sett price	Change	High	Low	Est. vol	Open int
--	------	------------	--------	------	-----	----------	----------

Dec	235	235	100	235	235	100	100
Mar	235	235	100	235	235	100	100

FTSE 250 INDEX OPTION (LFFE) £10 per full index point

	Open	Sett price	Change	High	Low	Est. vol	Open int
--	------	------------	--------	------	-----	----------	----------

Dec	235	235	100	235	235	100	100
Mar	235	235	100	235	235	100	100

FTSE 100 INDEX OPTION (LFFE) £10 per full index point

	Open	Sett price	Change	High	Low	Est. vol	Open int
--	------	------------	--------	------	-----	----------	----------

Dec	235	235	100	235	235	100	100
Mar	235	235	100	235	235	100	100

FTSE 250 INDEX OPTION (LFFE) £10 per full index point

	Open	Sett price	Change	High	Low	Est. vol	Open int
--	------	------------	--------	------	-----	----------	----------

Dec	235	235	100	235	235	100	100
Mar	235	235	100	235	235	100	100

FTSE 100 INDEX OPTION (LFFE) £10 per full index point

	Open	Sett price	Change	High	Low	Est. vol	Open int
--	------	------------	--------	------	-----	----------	----------

Dec	235	235	100	235	235	100	100
Mar	235	235	100	235	235	100	100

FTSE 250 INDEX OPTION (LFFE) £10 per full index point

	Open	Sett price	Change	High	Low	Est. vol	Open int
--	------	------------	--------	------	-----	----------	----------

Dec	235	235	100	235	235	100	100
Mar	235	235	100	235	235	100	100

FTSE 100 INDEX OPTION (LFFE) £10 per full index point

	Open	Sett price	Change	High	Low	Est. vol	Open int
--	------	------------	--------	------	-----	----------	----------

Dec	235	235	100	235	235	100	100
Mar	235	235	100	235	235	100	100

FTSE 250 INDEX OPTION (LFFE) £10 per full index point

	Open	Sett price	Change	High	Low	Est. vol	Open int
--	------	------------	--------	------	-----	----------	----------

Dec	235	235	100	235	235	100	100
Mar	235	235	100	235	235	100	100

FTSE 100 INDEX OPTION (LFFE) £10 per full index point

	Open	Sett price	Change	High	Low	Est. vol	Open int
--	------	------------	--------	------	-----	----------	----------

Dec	235	235	100	235	235	100	100
Mar	235	235	100	235	235	100	100

FTSE 250 INDEX OPTION (LFFE) £10 per full index point

	Open	Sett price	Change	High	Low	Est. vol	Open int
--	------	------------	--------	------	-----	----------	----------

Dec	235	235	100	235	235	100	100
Mar	235	235	100	235	235	100	100

FTSE 100 INDEX OPTION (LFFE) £10 per full index point

	Open	Sett price	Change	High	Low	Est. vol	Open int
--	------	------------	--------	------	-----	----------	----------

Dec	235	235	100	235	235	100	100
Mar	235	235	100	235	235	100	100

FTSE 250 INDEX OPTION (LFFE) £10 per full index point

	Open	Sett price	Change	High	Low	Est. vol	Open int
--	------	------------	--------	------	-----	----------	----------

Dec	235	235	100	235	235	100	100
Mar	235	235	100	235	235	100	100

FTSE 100 INDEX OPTION (LFFE) £10 per full index point

WORLD STOCK MARKETS

Highs & Lows shown on a 52 week basis

[illegible]

**Rockwell Automation
products are leading the
convergence of power
and control technology
for manufacturing.**



<http://www.rockwell.com>

[illegible]**FT/S&P ACTUARIES WORLD INDICES**

The FT/S&P Actuaries World Indices are owned by FTSE International Limited, Goldman, Sachs & Co. and Standard & Poor's. The Indices are compiled by FTSE International and Standard & Poor's in conjunction with the Faculty of Actuaries and the Institute of Actuaries. NatWest Securities Ltd. was a co-founder of the Indices.

TUESDAY DECEMBER 2 1997										MONDAY DECEMBER 1 1997										DOLLAR INDEX											
US DOLLAR INDEX												Local		Gross		US DOLLAR INDEX												Local		Gross	
US Dollar Index	Days Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on prev	Gross Dtd Yield	US Dollar Index	Sterling Index	Yen Index	DM Index	Local Currency Index	52 week High	52 week Low	Year ago (approx)	US Dollar Index	Sterling Index	Yen Index	DM Index	Local Currency Index	52 week High	52 week Low	Year ago (approx)								
Australia (73)	220.03	0.7	176.81	185.20	183.10	196.58	0.3	3.83	192.32	175.44	162.87	164.18	185.54	243.87	180.41	224.61	220.03	192.32	175.44	162.87	164.18	185.54	243.87	180.41	224.61						
Austria (21)	186.74	1.4	164.57	151.90	172.29	172.29	1.2	1.95	184.18	182.21	160.50	170.17	210.19	238.75	176.14	186.23	186.74	184.18	182.21	160.50	170.17	210.19	238.75	176.14	186.23						
Belgium (27)	253.45	0.3	223.26	206.17	233.83	228.83	0.2	3.01	252.27	222.31	208.38	208.38	228.26	261.11	221.31	261.31	253.45	252.27	222.31	208.38	208.38	228.26	261.11	221.31	261.31						
Brazil (30)	232.25	3.3	205.56	186.74	216.20	278.19	0.3	1.80	228.74	184.42	161.42	161.42	202.63	257.05	172.27	204.31	232.25	228.74	184.42	161.42	161.42	202.63	257.05	172.27	204.31						
Canada (122)	213.11	0.8	167.80	175.35	184.42	390.77	390.77	1.3	2.32	418.41	368.29	341.50	388.03	385.05	404.78	333.94	213.11	418.41	368.29	341.50	388.03	385.05	404.78	333.94	333.21						
Denmark (54)	206.89	0.5	142.41	142.41	142.41	142.41	1.3	1.97	268.80	268.80	268.80	268.80	324.24	349.43	238.26	270.21	206.89	268.80	268.80	268.80	268.80	324.24	349.43	238.26	270.21						
France (84)	224.10	0.2	205.88	192.23	205.75	205.75	0.0	2.44	226.82	205.17	184.61	184.61	246.41	267.41	202.63	246.41	224.10	226.82	205.17	184.61	184.61	246.41	267.41	202.63	246.41						
Germany (58)	224.10	0.2	197.49	180.29	205.75	205.75	0.0	2.44	226.82	205.17	184.61	184.61	246.41	267.41	202.63	246.41	224.10	226.82	205.17	184.61	184.61	246.41	267.41	202.63	246.41						
Greece (23)	371.33	0.3	312.33	303.94	303.94	371.33	371.33	3.7	4.31	365.54	317.35	294.80	338.15	357.94	580.03	183.03	371.33	365.54	317.35	294.80	338.15	357.94	580.03	183.03	512.27						
Hong Kong, China (68)	371.33	0.3	312.33	303.94	303.94	371.33	371.33	3.7	4.31	365.54	317.35	294.80	338.15	357.94	580.03	183.03	371.33	365.54	317.35	294.80	338.15	357.94	580.03	183.03	512.27						
Indonesia (27)	371.33	0.3	312.33	303.94	303.94	371.33	371.33	3.7	4.31	365.54	317.35	294.80	338.15	357.94	580.03	183.03	371.33	365.54	317.35	294.80	338.15	357.94	580.03	183.03	512.27						
Italy (55)	364.37	0.8	338.90	312.82	354.80	368.09	0.5	2.65	382.20	349.41	312.33	312.33	355.49	454.90	311.11	220.03	364.37	382.20	349.41	312.33	312.33	355.49	454.90	311.11	220.03						
Japan (120)	110.54	0.1	97.41	89.92	101.98	143.48	0.0	0.65	103.85	97.41	89.92	89.92	114.95	254.40	90.11	90.11	110.54	103.85	97.41	89.92	89.92	114.95	254.40	90.11	90.11						
South Korea (42)	110.54	0.0	80.85	80.85	80.85	80.85	0.0	0.65	103.85	97.41	89.92	89.92	114.95	254.40	90.11	90.11	110.54	103.85	97.41	89.92	89.92	114.95	254.40	90.11	90.11						
United Kingdom (48)	110.54	0.0	80.85	80.85	80.85	80.85	0.0	0.65	103.85	97.41	89.92	89.92	114.95	254.40	90.11	90.11	110.54	103.85	97.41	89.92	89.92	114.95	254.40	90.11	90.11						
Spain (48)	110.54	0.0	80.85	80.85	80.85	80.85	0.0	0.65	103.85	97.41	89.92	89.92	114.95	254.40	90.11	90.11	110.54	103.85	97.41	89.92	89.92	114.95	254.40	90.11	90.11						
Sweden (48)	110.54	0.0	80.85	80.85	80.85	80.85	0.0	0.65	103.85	97.41	89.92	89.92	114.95	254.40	90.11	90.11	110.54	103.85	97.41	89.92	89.92	114.95	254.40	90.11	90.11						
Switzerland (107)	170.72	0.2	132.78	140.47	158.02	158.02	0.4	1.58	171.49	150.23	140.14	138.34	152.12	180.88	147.98	115.93	170.72	171.49	150.23	140.14	138.34	152.12	180.88	147.98	115.93						
Taiwan (27)	411.85	0.6	362.66	358.85	379.78	372.72	0.8	2.29	400.73	373.37	333.95	333.95	473.06	514.78	317.95	317.95	411.85	400.73	373.37	333.95	333.95	473.06	514.78	317.95	317.95						
Thailand (14)	324.34	0.0	265.83	265.83	265.83	265.83	0.0	2.35	324.34	265.83	265.83	265.83	265.83	265.83	265.83	265.83	324.34	324.34	265.83	265.83	265.83	265.83	265.83	265.83	265.83						
United States (100)	95.79	0.0	95.79	95.79	95.79	95.79	0.0	1.92	95.79	95.79	95.79	95.79	95.79	95.79	95.79	95.79	95.79	95.79	95.79	95.79	95.79	95.79	95.79	95.79	95.79						
Norway (33)	324.34	0.0	265.83	265.83	265.83	265.83	0.0	2.35	324.34	265.83	265.83	265.83	265.83	265.83	265.83	265.83	324.34	324.34	265.83	265.83	265.83	265.83	265.83	265.83	265.83						
Philippines (23)	324.34	0.0	265.83	265.83	265.83	265.83	0.0	2.35	324.34	265.83	265.83	265.83	265.83	265.83	265.83	265.83	324.34	324.34	265.83	265.83	265.83	265.83	265.83	265.83	265.83						
Singapore (23)	324.34	0.0	265.83	265.83	265.83	265.83	0.0	2.35	324.34	265.83	265.83	265.83	265.83	265.83	265.83	265.83	324.34	324.34	265.83	265.83	265.83	265.83	265.83	265.83	265.83						
Finland (43)	254.03	2.5	223.69	208.26	238.21	198.96	2.9	1.98	240.90	218.98	204.20	220.62	184.00	248.01	215.21	217.29	254.03	240.90	218.98	204.20	220.62	184.00	248.01	215.21	217.29						
Sweden (43)	271.40	0.8	230.17	220.77	250.39	238.20	0.5	3.01	238.92	218.98	204.20	220.62	184.00	248.01	215.21	217.29	271.40	238.92	218.98	204.20	220.62	184.00	248.01	215.21	217.29						
Spain (43)	270.81	0.1	238.16	229.29	248.95	230.75	0.1	3.01	238.92	218.98	204.20	220.62	184.00	248.01	215.21	217.29	270.81	238.16	229.29	248.95	230.75	0.1	3.01	238.92	218.98	204.20					
Sweden (43)	480.40	0.1	438.16	398.00	505.32	465.32	0.1	1.93	490.53	431.85	400.91	400.91	433.38	507.10	359.84	402.43	480.40	490.53	431.85	400.91	400.91	433.38	507.10	359.84	402.43						
Switzerland (32)	227.74	0.7	207.67	207.63	232.47	202.47	0.7	1.15	226.94	207.67	207.63	207.63	232.47	202.47	202.47	202.47	227.74	226.94	207.67	207.63	207.63	232.47	202.47	202.47	202.47						
Thailand (39)	325.05	0.9	289.98	285.76	303.58	289.98	1.4	3.04	328.00	289.98	289.98	289.98	328.00	289.98	289.98	289.98	325.05	328.00	289.98	289.98	289.98	328.00	289.98	289.98	289.98						
United Kingdom (219)	325.05	0.9	289.98	285.76	303.58	289.98	1.4	3.04	328.00	289.98	289.98	289.98	328.00	289.98	289.98	289.98	325.05	328.00	289.98	289.98	289.98	328.00	289.98	289.98	289.98						
USA (821)	395.79	0.0	348.70	321.95	355.16	355.79	-0.3	1.59	395.79	348.70	321.95	321.95	355.16	355.79	355.79	355.79	395.79	348.70	321.95	321.95	355.16	355.79	355.79	355.79	355.79						
Australia (821)	395.45	-0.2	316.77	282.98	331.63	303.32	-0.2	1.57	390.16	317.04	294.32	292.83	303.47	365.76	298.24	291.44	395.45	390.16	317.04	294.32	292.83	303.47	365.76	298.24	291.44						
Austria (703)	285.28	0.6	251.40	232.06	262.20	258.04	0.5	2.42	285.28	251.40	232.06	232.06	258.04	285.28	251.40	232.06	285.28	285.28	251.40	232.06	232.06	258.04	285.28	251.40	232.06						
Belgium (174)	424.46	0.1	374.05	349.20	403.31	374.05	0.1	1.76	424.46	374.05	349.20	349.20	374.05	424.46	374.05	349.20	424.46	424.46	374.05	349.20	349.20	374.05	424.46	374.05	349.20						
Canada (119)	133.90	0.1	124.21	104.81	104.81	104.81	0.1	1.10	133.90	124.21	104.81	104.81	104.81	133.90	124.21	104.81	133.90	133.90	124.21	104.81	104.81	104.81	133.90	124.21	104.81						
Europe Basin (878)	113.87	0.5	109.23	105.57	170.98	157.78	0.4	2.12	184.27	102.16	150.57	102.17	157.15	202.10	127.55	188.45	113.87	184.27	102.16	150.57	102.17	157.15	202.10	127.55	188.45						
Japan (1574)	220.22	-0.2	338.54	312.49	354.43	339.51	-0.2	1.57	336.12	338.54	312.49	338.54	338.54	338.54	338.54	338.54	220.22	336.12	338.54	312.49	338.54	338.54	338.54	338.54	338.54						
Europe East, UK (480)	255.50	0.3	226.16	207.83	235.72	244.85	0.2	1.95	255.50	226.16	207.83	207.83	235.72	244.85	244.85	244.85	255.50	255.50	226.16	207.83	207.83	235.72	244.85	244.85	244.85						
Europe East, Japan (920)	200.22	1.9	184.38	170.13	184.38	184.38	1.9	1.95	184.38	170.13	184.38	184.38	184.38	184.38	184.38	184.38	200.22	184.38	170.13	184.38	184.38	184.38	184.38	184.38	184.38						
World East, US (1807)	180.26	0.0	153.67	153.67	153.67	153.67	0.0	2.1	180.26	153.67	153.67	153.67	153.67	153.67	153.67	153.67	180.26	180.26	153.67	153.67	153.67	153.67	153.67	153.67	153.67						
World East, UK (2680)	246.80	0.0	210.07	202.22	228.35	225.31	0.1	1.06	246.80	210.07	202.22	202.22	228.35	225.31	225.31	225.31	246.80	246.80	210.07	202.22	202.22	228.35	225.31	225.31	225.31						
World East, Japan (3381)	391.94	0.1	292.52	270.01	306.24	323.83	0.1	1.06	331.47	291.75	270.01	270.01	306.24	323.83	323.83	323.83	391.94	331.47	291.75	270.01	270.01	306.24	323.83	323.83	323.83						

The World Index (2443)	255.44	0.7	225.11	207.78	235.57	211.25	1.0	1.83	255.12	224.56	208.47	235.74	231.12	208.47	218.81	227.48
------------------------	--------	-----	--------	--------	--------	--------	-----	------	--------	--------	--------	--------	--------	--------	--------	--------

Copyright, FTSE International Limited, Calvert, Sachs and Co. and Standard & Poor's. 1987. All rights reserved. "FTSE/SP Ascendant" is a joint trademark of The Financial Times Limited and Standard & Poor's. PLEASE NOTE THAT THE DATA IN THIS TABLE ARE BASED ON THE DATA PROVIDED BY THE FTSE/SP DATA PROVIDER. THE DATA IN THIS TABLE ARE NOT INTENDED TO BE USED FOR INVESTMENT PURPOSES. THE DATA IN THIS TABLE ARE NOT INTENDED TO BE USED FOR INVESTMENT PURPOSES.

Filing methods:		Filing methods:	
FCP investable indices		FCP investable indices	
Dollar terms		Dollar terms	
Index	Value	Index	Value
ASX 100	1,000.00	ASX 100	1,000.00
ASX 200	1,000.00	ASX 200	1,000.00
ASX 300	1,000.00	ASX 300	1,000.00
ASX 400	1,000.00	ASX 400	1,000.00
ASX 500	1,000.00	ASX 500	1,000.00
ASX 600	1,000.00	ASX 600	1,000.00
ASX 700	1,000.00	ASX 700	1,000.00
ASX 800	1,000.00	ASX 800	1,000.00
ASX 900	1,000.00	ASX 900	1,000.00
ASX 1000	1,000.00	ASX 1000	1,000.00
ASX 1100	1,000.00	ASX 1100	1,000.00
ASX 1200	1,000.00	ASX 1200	1,000.00
ASX 1300	1,000.00	ASX 1300	1,000.00
ASX 1400	1,000.00	ASX 1400	1,000.00
ASX 1500	1,000.00	ASX 1500	1,000.00
ASX 1600	1,000.00	ASX 1600	1,000.00
ASX 1700	1,000.00	ASX 1700	1,000.00
ASX 1800	1,000.00	ASX 1800	1,000.00
ASX 1900	1,000.00	ASX 1900	1,000.00
ASX 2000	1,000.00	ASX 2000	1,000.00
ASX 2100	1,000.00	ASX 2100	1,000.00
ASX 2200	1,000.00	ASX 2200	1,000.00
ASX 2300	1,000.00	ASX 2300	1,000.00
ASX 2400	1,000.00	ASX 2400	1,000.00
ASX 2500	1,000.00	ASX 2500	1,000.00
ASX 2600	1,000.00	ASX 2600	1,000.00
ASX 2700	1,000.00	ASX 2700	1,000.00
ASX 2800	1,000.00	ASX 2800	1,000.00
ASX 2900	1,000.00	ASX 2900	1,000.00
ASX 3000	1,000.00	ASX 3000	1,000.00
ASX 3100	1,000.00	ASX 3100	1,000.00
ASX 3200	1,000.00	ASX 3200	1,000.00
ASX 3300	1,000.00	ASX 3300	1,000.00
ASX 3400	1,000.00	ASX 3400	1,000.00
ASX 3500	1,000.00	ASX 3500	1,000.00
ASX 3600	1,000.00	ASX 3600	1,000.00
ASX 3700	1,000.00	ASX 3700	1,000.00
ASX 3800	1,000.00	ASX 3800	1,000.00
ASX 3900	1,000.00	ASX 3900	1,000.00
ASX 4000	1,000.00	ASX 4000	1,000.00
ASX 4100	1,000.00	ASX 4100	1,000.00
ASX 4200	1,000.00	ASX 4200	1,000.00
ASX 4300	1,000.00	ASX 4300	1,000.00
ASX 4400	1,000.00	ASX 4400	1,000.00
ASX 4500	1,000.00	ASX 4500	1,000.00
ASX 4600	1,000.00	ASX 4600	1,000.00
ASX 4700	1,000.00	ASX 4700	1,000.00
ASX 4800	1,000.00	ASX 4800	1,000.00
ASX 4900	1,000.00	ASX 4900	1,000.00
ASX 5000	1,000.00	ASX 5000	1,000.00
ASX 5100	1,000.00	ASX 5100	1,000.00
ASX 5200	1,000.00	ASX 5200	1,000.00
ASX 5300	1,000.00	ASX 5300	1,000.00
ASX 5400	1,000.00	ASX 5400	1,000.00
ASX 5500	1,000.00	ASX 5500	1,000.00
ASX 5600	1,000.00	ASX 5600	1,000.00
ASX 5700	1,000.00	ASX 5700	1,000.00
ASX 5800	1,000.00	ASX 5800	1,000.00
ASX 5900	1,000.00	ASX 5900	1,000.00
ASX 6000	1,000.00	ASX 6000	1,000.00
ASX 6100	1,000.00	ASX 6100	1,000.00
ASX 6200	1,000.00	ASX 6200	1,000.00
ASX 6300	1,000.00	ASX 6300	1,000.00
ASX 6400	1,000.00	ASX 6400	1,000.00
ASX 6500	1,000.00	ASX 6500	1,000.00
ASX 6600	1,000.00	ASX 6600	1,000.00
ASX 6700	1,000.00	ASX 6700	1,000.00
ASX 6800	1,000.00	ASX 6800	1,000.00
ASX 6900	1,000.00	ASX 6900	1,000.00
ASX 7000	1,000.00	ASX 7000	1,000.00
ASX 7100	1,000.00	ASX 7100	1,000.00
ASX 7200	1,000.00	ASX 7200	1,000.00
ASX 7300	1,000.00	ASX 7300	1,000.00
ASX 7400	1,000.00	ASX 7400	1,000.00
ASX 7500	1,000.00	ASX 7500	1,000.00
ASX 7600	1,000.00	ASX 7600	1,000.00
ASX 7700	1,000.00	ASX 7700	1,000.00
ASX 7800	1,000.00	ASX 7800	1,000.00
ASX 7900	1,000.00	ASX 7900	1,000.00
ASX 8000	1,000.00	ASX 8000	1,000.00
ASX 8100	1,000.00	ASX 8100	1,000.00
ASX 8200	1,000.00	ASX 8200	1,000.00
ASX 8300	1,000.00	ASX 8300	1,000.00
ASX 8400	1,000.00	ASX 8400	1,000.00
ASX 8500	1,000.00	ASX 8500	1,000.00
ASX 8600	1,000.00	ASX 8600	1,000.00
ASX 8700	1,000.00	ASX 8700	1,000.00
ASX 8800	1,000.00	ASX 8800	1,000.00
ASX 8900	1,000.00	ASX 8900	1,000.00
ASX 9000	1,000.00	ASX 9000	1,000.00
ASX 9100	1,000.00	ASX 9100	1,000.00
ASX 9200	1,000.00	ASX 9200	1,000.00
ASX 9300	1,000.00	ASX 9300	1,000.00
ASX 9400	1,000.00	ASX 9400	1,000.00
ASX 9500	1,000.00	ASX 9500	1,000.00
ASX 9600	1,000.00	ASX 9600	1,000.00
ASX 9700	1,000.00	ASX 9700	1,000.00
ASX 9800	1,000.00	ASX 9800	1,000.00
ASX 9900	1,000.00	ASX 9900	1,000.00
ASX 10000	1,000.00	ASX 10000	1,000.00
ASX 10100	1,000.00	ASX 10100	1,000.00
ASX 10200	1,000.00	ASX 10200	1,000.00
ASX 10300	1,000.00	ASX 10300	1,000.00
ASX 10400	1,000.00	ASX 10400	1,000.00
ASX 10500	1,000.00	ASX 10500	1,000.00
ASX 10600	1,000.00	ASX 10600	1,000.00
ASX 10700	1,000.00	ASX 10700	1,000.00
ASX 10800	1,000.00	ASX 10800	1,000.00
ASX 10900	1,000.00	ASX 10900	1,000.00
ASX 11000	1,000.00	ASX 11000	1,000.00
ASX 11100	1,000.00	ASX 11100	1,000.00
ASX 11200	1,000.00	ASX 11200	1,000.00
ASX 11300	1,000.00	ASX 11300	1,000.00
ASX 11400	1,000.00	ASX 11400	1,000.00
ASX 11500	1,000.00	ASX 11500	1,000.00
ASX 11600	1,000.00	ASX 11600	1,000.00
ASX 11700	1,000.00	ASX 11700	1,000.00
ASX 11800	1,000.00	ASX 11800	1,000.00
ASX 11900	1,000.00	ASX 11900	1,000.00
ASX 12000	1,000.00	ASX 12000	1,000.00
ASX 12100	1,000.00	ASX 12100	1,000.00
ASX 12200	1,000.00	ASX 12200	1,000.00
ASX 12300	1,000.00	ASX 12300	1,000.00
ASX 12400	1,000.00	ASX 12400	1,000.00
ASX 12500	1,000.00	ASX 12500	1,000.00
ASX 12600	1,000.00	ASX 12600	1,000.00
ASX 12700	1,000.00	ASX 12700	1,000.00
ASX 12800	1,000.00	ASX 12800	1,000.00
ASX 12900	1,000.00	ASX 12900	1,000.00
ASX 13000	1,000.00	ASX 13000	1,000.00
ASX 13100	1,000.00	ASX 13100	1,000.00
ASX 13200	1,000.00	ASX 13200	1,000.00
ASX 13300	1,000.00	ASX 13300	1,000.00
ASX 13400	1,000.00	ASX 13400	1,000.00
ASX 13500	1,000.00	ASX 13500	1,000.00
ASX 13600	1,000.00	ASX 13600	1,000.00
ASX 13700	1,000.00	ASX 13700	1,000.00
ASX 13800	1,000.00	ASX 13800	1,000.00
ASX 13900	1,000.00	ASX 13900	1,000.00
ASX 14000	1,000.00	ASX 14000	1,000.00
ASX 14100	1,000.00	ASX 14100	1,000.00
ASX 14200	1,000.00	ASX 14200	1,000.00
ASX 14300	1,000.00	ASX 14300	1,000.00
ASX 14400	1,000.00	ASX 14400	1,000.00
ASX 14500	1,000.00	ASX 14500	1,000.00
ASX 14600	1,000.00	ASX 14600	1,000.00
ASX 14700	1,000.00	ASX 14700	1,000.00
ASX 14800	1,000.00	ASX 14800	1,000.00
ASX 14900	1,000.00	ASX 14900	1,000.00
ASX 15000	1,000.00	ASX 15000	1,000.00
ASX 15100	1,000.00	ASX 15100	1,000.00
ASX 15200	1,000.00	ASX 15200	1,000.00
ASX 15300	1,000.00	ASX 15300	1,000.00
ASX 15400	1,000.00	ASX 15400	1,000.00
ASX 15500	1,000.00	ASX 15500	1,000.00
ASX 15600	1,000.00	ASX 15600	1,000.00
ASX 15700	1,000.00	ASX 15700	1,000.00
ASX 15800	1,000.00	ASX 15800	1,000.00
ASX 15900	1,000.00	ASX 15900	1,000.00
ASX 16000	1,000.00	ASX 16000	1,000.00
ASX 16100	1,000.00	ASX 16100	1,000.00
ASX 16200	1,000.00	ASX 16200	1,000.00
ASX 16300	1,000.00	ASX 16300	1,000.00
ASX 16400	1,000.00	ASX 16400	1,000.00
ASX 16500	1,000.00	ASX 16500	1,000.00
ASX 16600	1,000.00	ASX 16600	1,000.00
ASX 16700	1,000.00	ASX 16700	1,000.00
ASX 16800	1,000.00	ASX 16800	1,000.00
ASX 16900	1,000.00	ASX 16900	1,000.00
ASX 17000	1,000.00	ASX 17000	1,000.00
ASX 17100	1,000.00	ASX 17100	1,000.00
ASX 17200	1,000.00	ASX 17200	1,000.00
ASX 17300	1,000.00	ASX 17300	1,000.00
ASX 17400	1,000.00	ASX 17400	1,000.00
ASX 17500	1,000.00	ASX 17500	1,000.00
ASX 17600	1,000.00	ASX 17600	1,000.00
ASX 17700	1,000.00	ASX 17700	1,000.00
ASX 17800	1,000.00	ASX 17800	1,000.00
ASX 17900	1,000.00	ASX 17900	1,000.00
ASX 18000	1,000.00	ASX 18000	1,000.00
ASX 18100	1,000.00	ASX 18100	1,000.00
ASX 18200	1,000.00	ASX 18200	1,000.00
ASX 18300	1,000.00	ASX 18300	1,000.00
ASX 18400	1,000.00	ASX 18400	1,000.00
ASX 18500	1,000.00	ASX 18500	1,000.00
ASX 18600	1,000.00	ASX 18600	1,000.00
ASX 18700	1,000.00	ASX 18700	1,000.00
ASX 18800	1,000.00	ASX 18800	1,000.00
ASX 18900	1,000.00	ASX 18900	1,000.00
ASX 19000	1,000.00	ASX 19000	1,000.00
ASX 19100	1,000.00	ASX 19100	1,000.00
ASX 19200	1,000.00	ASX 19200	1,000.00
ASX 19300	1,000.00	ASX 19300	1,000.00
ASX 19400	1,000.00	ASX 19400	1,000.00
ASX 19500	1,000.00	ASX 19500	1,000.00
ASX 19600	1,000.00	ASX 19600	1,000.00
ASX 19700	1,000.00	ASX 19700	1,000.00
ASX 19800	1,000.00	ASX 19800	1,000.00
ASX 19900	1,000.00	ASX 19900	1,000.00
ASX 20000	1,000.00	ASX 20000	1,000.00
ASX 20100	1,000.00	ASX 20100	1,000.00
ASX 20200	1,000.00	ASX 20200	1,000.00
ASX 20300	1,000.00	ASX 20300	1,000.00
ASX 20400	1,000.00	ASX 20400	1,000.00
ASX 20500	1,000.00	ASX 20500	1,000.00
ASX 20600	1,000.00	ASX 20600	1,000.00
ASX 20700	1,000.00	ASX 20700	1,000.00
ASX 20800	1,000.00	ASX 20800	1,000.00
ASX 20900	1,000.00	ASX 20900	1,000.00
ASX 21000	1,000.00	ASX 21000	1,000.00
ASX 21100	1,000.00	ASX 21100	1,000.00
ASX 21200	1,000.00	ASX 21200	1,000.00
ASX 21300	1,000.00	ASX 21300	1,000.00
ASX 2140			

هكذا من الامم

١٥٥ من الأهل

Month	Index Value
Nov 1997	928
Dec 1997	942
Jan 1998	962
Feb 1998	965
Mar 1998	962

	Now	1997	End
1			
2			
3			
4			
5			
6			
7			
8			
9			
10			
11			
12			
13			
14			
15			
16			
17			
18			
19			
20			
21			
22			
23			
24			
25			
26			
27			
28			
29			
30			
31			
32			
33			
34			
35			
36			
37			
38			
39			
40			
41			
42			
43			
44			
45			
46			
47			
48			
49			
50			
51			
52			
53			
54			
55			
56			
57			
58			
59			
60			
61			
62			
63			
64			
65			
66			
67			
68			
69			
70			
71			
72			
73			
74			
75			
76			
77			
78			
79			
80			
81			
82			
83			
84			
85			
86			
87			
88			
89			
90			
91			
92			
93			
94			
95			
96			
97			
98			
99			
100			

	Change	High
0	-12.0	2990.0
0	-12.0	2917.5
0	-25.0	4123.0
5	-19.5	4149.5

	Date	1997
ec	1	High
2		
012.06	6006.57	6005.00 6/6

NASDAQ NATIONAL MARKET

Low	Low	Chang	Stock	PY	10Y
			Chg.		
18 1/4	17 1/4	+ 1/4	Dynegy	18	71
25 1/2	25 1/4	+ 1/4	Crucial	40	12
19 3/4	19 3/4	0	Danone	46	31
50 1/2	50	+ 1/2	GoldSpk	0.28	57
29 1/4	29 1/4	0	Colgate T	0.52	16
4 1/4	4 1/4	0	OldTail	1.85	13
47 1/2	47 1/2	0	Cadotte	79	89
24 1/4	25	- 1/4			
52 1/2	55 1/4	- 1/4	Paccor	2.10	15
15 1/4	15 1/4	0	Packaging	0.24	85
28 1/4	28	+ 1/4	PRBA	21	132
5 1/4	5 1/4	0	PRM	22	32
30 1/4	30 1/4	0	Praxair	48	135
28 1/4	28 1/4	0	Procter	0.39	55
61 1/4	61 1/4	0	Procter	0.39	55
37 1/4	37 1/4	0	Procter	0.39	55

Stack	Dbs.	Py Sh		High	Low	Chase	Ch
		E	Top				
100							
101							
102							
103							
104							
105							
106							
107							
108							
109							
110							
111							
112							
113							
114							
115							
116							
117							
118							
119							
120							
121							
122							
123							
124							
125							
126							
127							
128							
129							
130							
131							
132							
133							
134							
135							
136							
137							
138							
139							
140							
141							
142							
143							
144							
145							
146							
147							
148							
149							
150							
151							
152							
153							
154							
155							
156							
157							
158							
159							
160							
161							
162							
163							
164							
165							
166							
167							
168							
169							
170							
171							
172							
173							
174							
175							
176							
177							

[illegible]

an Stock Market focused on high growth companies and solid returns. EASDAD Members

[illegible]

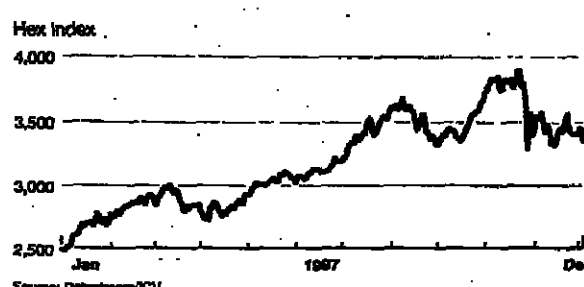
Markets focus on wage pressures in US

WORLD OVERVIEW

News of a deal between Korea and the International Monetary Fund on a bail-out package may have given market sentiment a modest lift, but investors were apparently on hold ahead of Friday's non-farm payrolls report in the US, writes Philip Cogan.

Bob Craven, of the Fixed Income Management Group in San Francisco, says that the bond market will fall in response to the report. The consensus forecast is for an addition of 210,000 workers, but Mr Craven argues that this will not be the key fig-

Finland: off its best



ure in determining market reaction.

The main focus will be on wage pressure. "Average weekly earnings are likely to once again surprise on the upside," says Mr Craven.

US stock market commentators are concerned not only about inflationary pressure but also that the Asian crisis, and tight labour markets, might put a squeeze on corporate earnings growth.

The latest figures from IBES show that US earnings estimates for 1998 were edged down by 0.8 of a percentage point in November, but analysts are still looking for a very healthy growth rate of 14.7 per cent.

European markets were fairly quiet yesterday, with Helsinki one of the few bourses to experience a substantial move. The HEX index's 2.4 per cent fall was largely due to the decline in Nokia, the telecommunications group which frequently has a significant influence on the Finnish market. Nokia, along with Swedish rival Ericsson, was the subject of reported downgrades

by Merrill Lynch and Bank America.

James Cornish, European markets strategist at NatWest Markets, says that markets are "getting back on to solid ground. Psychologically, fund managers are still worried about the potential for things to go wrong in Japan and the rest of Asia. But they are sitting on quite a lot of money and the opposite danger is that they might get left behind as others move back into the market."

The bearish argument is that corporate earnings estimates are going to be reduced to reflect the economic problems of Asia and

the potential for competition in export markets from Asian companies operating in devalued currencies.

Those downgrades have not yet come through. IBES reports that estimates of 1998 German earnings growth were edged down by 0.2 of a percentage point in November, but forecasts for 1998 French and Italian earnings were increased by 2.3 percentage points and 0.7 of a point respectively.

"Earnings estimates are going to come down a bit but then again interest rates will not go up as much as expected, neutralising the effect on equity valuations," says NatWest's Mr Cornish.

EMERGING MARKET FOCUS

Slim pickings in Santiago

Until mid-year, 1997 looked like the year the Chilean stock market would put in a strong recovery. The leading IPSA index was 15 per cent ahead by early July and seemed in good shape. Then came the start of the Asian troubles, followed by fears of devaluations in Brazil and Argentina. Suddenly analysts were trying to disentangle the "real" Chile risk from the neighbourhood effect.

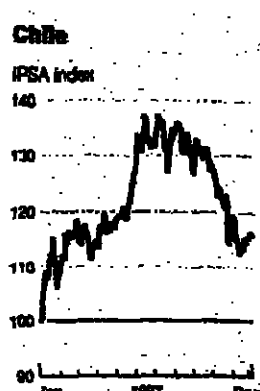
The short-term risks to the economy are real enough. Lower growth prospects in Asia are cutting demand for copper, by far Chile's biggest foreign exchange earner, in a market where over-supply was already starting to be felt. Stocks are up and prices are at a four-year low. Asian economies account for about one-third of Chile's copper output.

The impact feeds through only indirectly to the Santiago bourse, for few of the big copper producers trade there. Other sectors are more directly affected, such as the forest products and fishing companies, which also rely heavily on Japan and other Asian markets.

The most immediate effect has been an attack on sentiment and, from late October, a rush into dollars. "People anticipate deteriorating terms of trade, but they also just feel safer in dollars, it's a psychological factor," says James Winslow of HSBC James Capel in Santiago.

By the end of last week the central bank was forced to intervene in the foreign exchange market when the dollar rose above 440 pesos, and it came in again on Tuesday, with an estimated \$180m.

The central bank has international reserves of \$18bn, which covers the cost of a year's imports, as well as copper and oil stabilisation funds where windfall earnings or savings are salted away. "The financial system is sound and well-



supervised, the public sector runs a steady surplus, so we are as well protected as it is possible to be," says Carlos Massad, central bank president.

But a higher exchange rate in real terms is bad news for the stock market, because cheaper imports have been helping to bring down inflation to an estimated 5.9 per cent for 1997. Without that help, Mr Massad will have to rely on interest rates to keep the lid on domestic demand.

Thus long-term rates are likely to remain high - central bank eight-year notes currently yield 6.9 per cent in real terms. There will be no new cuts in interest rates until at least mid-1998, Ms Winslow believes, and domestic investors such as the private pension funds will continue to shift their portfolios in favour of fixed income paper and stay underweight in equities.

Pension funds manage assets of \$20bn, while the Santiago bourse has a capitalisation of about \$80bn. For foreign investors seeking bargains, the pickings are made slim by what many outsiders see as stiff entry restrictions. The 35 per cent tax on capital gains and a one-year lock-in period mean most foreign investors are limited to the 25 stocks with ADR programmes.

Imogen Mark

US equities dip on tech downgrades

AMERICAS

US stocks moved strongly lower yesterday as a slew of analysts' downgrades hit the computer sector hard for a second day, writes John Labate in New York.

By early afternoon all major indices were down. The blue-chip rich Dow Jones Industrial Average fell by 49.24 or 0.61 per cent to 7,969.59. The broader Standard & Poor's 500 index lost 4.71 at 968.97.

In contrast, Treasuries continued to rise, as overseas and domestic buyers drove yields lower. By lunchtime the 30-year Treasury bond price was up 1/8 to 101 1/8, sending the yield down to 8.015 per cent.

Attention was focused for a second day on the technology sector, as networking and semiconductor chip companies came under new pressures. The Nasdaq composite average, which is heavily weighted in technology shares, was down 13.25 or 0.82 per cent to 1,563.12.

Analysts lowered their ratings on several key technology shares. 3Com, the networking equipment maker, fell 6.9 per cent or \$2 1/2 to \$32 1/2 after Bear Stearns, DJJ and Lehman Brothers reduced their estimates of 1998 earnings per share. Rival networker Cabletron, which lost 32 per cent of its share value on Tuesday, fell another 6.8 per cent after Bear Stearns cut the stock to a "neutral" rating. Chipmaker Texas Instruments lost \$1 1/2 to \$45 1/2 after an analyst cut his view of 1998 earnings per share. Chips group Altera, which

fell 21 per cent on Tuesday, tumbled a further 1 1/4 to \$39 1/4 after Deutsche Morgan Grenfell cut its rating to "accumulate".

H.J. Heinz, the foods company, gained 1 1/4 to \$54 1/4 the day after it announced its chief executive would step down. Among Dow components, industrial equipment producer Caterpillar fell 1 1/2 to \$49 1/4 in spite of announcing a contract renewal.

Banking shares were mixed in spite of the reduction in bond yields. Citicorp was 1/8 higher at \$128 1/2.

TORONTO lost ground in morning trading as weakness in gold stocks more than offset strength in financial, financial and energy sectors. At mid-session the 300 composite index was 29.35 lower at 6,637.50.

Gold stocks were hit as Lehman Brothers reiterated its bearish stance on the sector and recommended that investors reduce their weightings. Barrick fell 25 cents to \$23.25 and Placer Dome came off 20 cents to \$16.85.

Peter Ward, gold analyst at Lehman, said he did not think that gold stocks had "fully discounted the drastic decline in gold price that has already taken place".

Elsewhere, property leader TrizecHahn received a boost after the company announced it was acquiring the Sears Tower in Chicago for a gross value of \$944m.

Analysts said the deal reinforced TrizecHahn's reputation for acquiring office buildings at attractive prices. The shares rose 95 cents to C\$35.30.

Zurich rumours lift dull day

EUROPE

Bank merger rumours resurfaced in Switzerland to keep ZURICH pointing higher on a dull day generally for bourses.

UBS racked up turnover of SF10m before closing SF765 or nearly 3.5 per cent higher at SF1,914. The talk in the market was about a link-up with arch-rival SBC, which added SF13 at SF1,933.

Credit Suisse, the third of the big three Swiss banks, barely blinked, ending SF1.00 better at SF1,214.50. The SMI index closed 2.80 higher at 5,922.7.

PARIS continued to trade recent ranges in dull volume and the fact that most of the day's features were on the downside did nothing to bolster sentiment.

SOS-Thomson fell precipitously following the overnight shakeout for high tech stocks on Wall Street. The shares fell to FF1,082 before recovering slightly to

close FF1,320 or 7.6 per cent lower at FF1,338.

Steelmaker Usinor was well dealt at 2.1m shares, sliding FF3.40 or 3.5 per cent to FF28.90 on talk of softening European demand. The news of heavy retrenchments at Finnish telecoms equipment leader Ericsson sent Alcatel Alsthom down FF2.00 to FF79.4.

Valco brought some relief to the bulls, surging FF13.70 or 3.5 per cent to FF404.7 after a French press report hinted at a near doubling of the dividend for this year.

Oil prices staged a modest recovery, helped by the sudden burst of cold weather in Europe, and Elf Aquitaine rallied FF7.00 to FF67.1. The CAC 40 index ended 10.74 lower at 2,903.35.

Among second-liners, a Goldman Sachs upgrade and a reset target share price of FF760 lifted luxury goods group Christian Dior by FF20.00 to FF652.

FRANKFURT see-sawed

FTSE Actuaries Share Indices

December 3	Index	Day's	Change	Yield	Div	Adj	Total
National & Regional							
FTSE 100	2,922.40	-0.20	-0.20	2.34	0.02	0.02	99.07
FTSE 250	2,224.20	-0.30	-0.30	2.37	0.02	0.02	99.19
FTSE 350	2,911.50	-0.10	-0.10	2.37	0.02	0.02	99.06
FTSE 400	2,911.50	-0.10	-0.10	2.37	0.02	0.02	99.06
FTSE 500	2,911.50	-0.10	-0.10	2.37	0.02	0.02	99.06
FTSE 600	2,911.50	-0.10	-0.10	2.37	0.02	0.02	99.06
FTSE 700	2,911.50	-0.10	-0.10	2.37	0.02	0.02	99.06
FTSE 800	2,911.50	-0.10	-0.10	2.37	0.02	0.02	99.06
FTSE 900	2,911.50	-0.10	-0.10	2.37	0.02	0.02	99.06
FTSE 1000	2,911.50	-0.10	-0.10	2.37	0.02	0.02	99.06
FTSE 1100	2,911.50	-0.10	-0.10	2.37	0.02	0.02	99.06
FTSE 1200	2,911.50	-0.10	-0.10	2.37	0.02	0.02	99.06
FTSE 1300	2,911.50	-0.10	-0.10	2.37	0.02	0.02	99.06
FTSE 1400	2,911.50	-0.10	-0.10	2.37	0.02	0.02	99.06
FTSE 1500	2,911.50	-0.10	-0.10	2.37	0.02	0.02	99.06
FTSE 1600	2,911.50	-0.10	-0.10	2.37	0.02	0.02	99.06
FTSE 1700	2,911.50	-0.10	-0.10	2.37	0.02	0.02	99.06
FTSE 1800	2,911.50	-0.10	-0.10	2.37	0.02	0.02	99.06
FTSE 1900	2,911.50	-0.10	-0.10	2.37	0.02	0.02	99.06
FTSE 2000	2,911.50	-0.10	-0.10	2.37	0.02	0.02	99.06

through the day before ending slightly lower, weighed down by a weak start on Wall Street. The Xetra DAX index fell 21.85 to 4,074.55.

Engineering group Mannesmann was the main feature, rising DM32 to DM577.50 after Merrill Lynch upgraded its recommendation from "buy" to "accumulate", and increased its 12-month share price target to DM1,035 from DM930.

Merrill said the upgrade reflected its more positive stance on Mannesmann's mobile and fixed-line telephone networks, which have been building alliances in France and Italy and are "excellently positioned" for next year's European telecoms deregulation.

Elsewhere, a sell-off in European telecoms-related technology stocks weighed on Siemens and the stock fell DM1.25 to DM106.70.

Deutsche Babcock continued its strong run following Tuesday's better than expected results, adding DM4.65 to DM102.

HELSINKI and STOCKHOLM were dominated by a sell-off in telecoms stocks, hit by Tuesday's announcement from Ericsson of Sweden that it plans to cut 10,000 jobs.

Bank of America reduced its 1998 estimates for Ericsson and its Finnish rival, Nokia. Both stocks came under additional pressure from a Merrill Lynch downgrade. Ericsson fell SEK20 to SEK297 and Nokia FM30 to FM404.

Analysts said the news had reawakened concerns that the market for mobile telephone handsets might be slowing. Ericsson and Nokia dominate their respective markets so the sell-off helped push Stockholm lower, with the general index down 45.98 at 2,994.55. In Helsinki, the general index finished 22.85 lower at 3,357.77.

AMSTERDAM remained in low gear with the AEX index

where Eni, the most heavily weighted stock in the Mibex index, slipped L245 to L2,784 as J.P. Morgan downgraded the stock from "buy" to "market performer". The Mibex index shed 8 at 15,584.

MOSCOW rose by more than 6 per cent in spite of sharp rises in short-term interest rates, with energy blue chips making most of the running. Lukoil closed at \$20.08, up \$1.03. Analysts said the market was untoured by the recent rise in three-month interest rates because equities were more sensitive to longer-term rates, which had moved less.

The RTS index ended at 340.22, up 19.84.

Written and edited by Jeffrey Brown, Jonathan Ford and James Montgomery.

SOUTH AFRICA

Johannesburg shares ended lower, hurt by ailing gold shares and concerns about the economy. The all-share index closed down 4.8 at 6,396.8.

Continued falls in the bullion price, which slipped to a new 12 1/2 year low, helped the gold share index fall 1.9 per cent to 701.7. Sentiment was also hit after the finance ministry cut this year's economic growth forecast to 2 per cent.

INTERIM REPORT ON THE FIRST NINE MONTHS OF FINANCIAL 1997

Significant increase in sales and income



Microchips are getting smaller and smaller - providing the substances used for processing the silicon get closer and more.

Real Chemical Management is just one example of our expertise in the pharmaceutical, laboratory and chemical sectors. Our specialty is the future.

Merck Group Business Development

Millions of DEM	Q1-3 1997	Q1-3 1996	Change %
Sales	5,100	4,800	+6.2
Operating Profit (EBIT)	1,200	1,100	+9.1
Profit after minority interests	1,100	1,000	+10.0
Cash flow	800	750	+6.7
Investments in new assets	350	300	+16.7
R&D expenditure	250	230	+8.7
Employees (approx. 30 September)	22,000	21,000	+4.8

Regions: Europe was the most important region, accounting for 57% of sales, followed by North America (16%), Asia (14%) and Latin America (8%). Fueled by currency developments, sales growth was strongest in North America (up 28% to DEM 1,457 million) and Latin America (up 26% to DEM 490 million).

Business Sectors: Pharmaceuticals: With sales up 18% to DEM 3,411 million, this sector was once again the key engine for sales and profit. Sales of products amounted to DEM 1,457 million (+7%), while the Chemicals segment grew most, up 31% to DEM 490 million, without any acquisitions. OTC products also showed positive growth.

Laboratory: Despite only modest market growth and strong competition, sales in this segment rose by more than 60% to DEM 1,367 million. North America, Latin America and Asia showed double-digit growth. Environmental and Biotechnology products as well as Analytical Reagents were particularly successful.

Chemicals: Sales in this sector rose to DEM 1,125 million (+16%). Above average growth was posted by Electronic Chemicals (+22%) and Liquid Crystals (+25%), used for example for mobile telephones and laptop displays. The Plastics and Cosmetics division achieved a 16% increase in sales, partially due to an improved product mix.

Outlook: 1997 will be a successful year for Merck. Business conditions for all three sectors continue to be positive, especially abroad. Profits from the sale of the Human Dermatology product business will further enhance this year's result.

For further information, please contact:

Merck KGaA, Postfach 250,

64271 Darmstadt, Germany

Investor Relations:

Tel.: +49-6181-723410

Fax: +49-6181-723410

Corporate Communications:

Tel.: +49-6181-722212

Fax: +49-6181-722212

MERCK

São Paulo hits 10,000

SÃO PAULO breached the magic 10,000 barrier at the opening, with the Bovespa index touching 10,049 in early trade. However, the market later tracked Wall Street into negative territory, and by mid-session, the index was at 9,943, down 21. Dealers said that investors were continuing to take profits in blue chips.

Telebras was a victim. Having touched R\$24.50 at the start after reporting better than expected results, the shares fell back to stand at R\$123.50, up 70 cents.

MEXICO CITY also saw shares give up early gains as the market succumbed to a bout of profit-taking after six successive rising sessions. By mid-session, the IPC index was 37.7 lower at 5,088.97.

Buenos Aires moved in line with its neighbours, with the Merval index standing 17.5 lower at 688.15 by mid-session.

Strongest risers were property developer Insa and construction group Coremar, which gained 2.7 per cent and 2.2 per cent respectively.

Financial stocks dominated yesterday's trading, as investors continued to reassess the sector after the closure of three major institutions last month.

Yamachi Securities, which announced it was closing last week, was the most heavily traded issue, with \$2.8m shares changing hands. It ended steady at Y2. Daiwa Bank, the second most heavily traded, added Y15 at Y330 while Yasuda Trust Bank closed Y6 lower at Y330.

SYDNEY pushed higher for the fourth day, with the All Ordinaries Index adding

37.8 or 1.5 per cent at 2,562.4.

There was said to be keen bargain hunting among resource stocks. WMC gained 31 cents to A\$5.18 and Comalco rose 25 cents to A\$6.22. BHP advanced 47 cents to A\$14.61 and Rio Tinto 40 cents to A\$16.90.

Among retailers, Woolworths rose 17 cents to A\$4.87 and Coles Myer 12 cents to A\$7.70. In banks, ANZ added 40 cents to A\$10.75 and NAB 34 cents to A\$20.44.

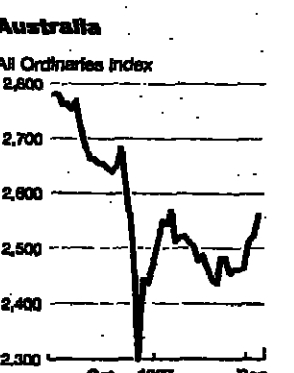
WELLINGTON rose 53.19 or 2.3 per cent to 2,381.94 on the 40 capital index following a strong rally for NZ Telecom and forestry shares.

Telecom gained 37 cents to NZ\$8.76 and Fletcher Challenge Paper gained 18 cents to NZ\$2.45.

SEOUL ended little changed after a turbulent session dominated by South Korea's bail-out agreement with the IMF.

Although the formal announcement was delayed until after the market's close, details of the package leaked out towards the end of trading.

News of drastic market opening measures, with the foreign share ownership ceiling



Financials undermine Tokyo

ASIA PACIFIC

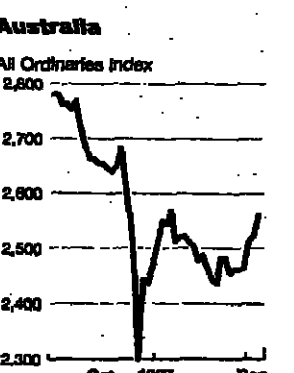
Shares in TOKYO drifted lower as fresh weakness emerged in financial sector and high-technology shares, writes Gillian Triggs.

The Nikkei 225 average closed 1.9 per cent lower at 18,585.51, after briefly rising above the psychologically important 17,000 barrier at the start of the week.

However, trading was muted ahead of the gross domestic product data released after the markets had closed. Turnover was 457m, down from 563m the previous day.

Traders warned that the more significant market movements were likely to come today, after investors had digested the figures.

The data were weaker than expected, and could trigger another fall in share prices, some traders said. The GDP data, which refer to the third calendar quarter, are considered particularly important because they provide the first signs that the weakness in the economy seen over the summer did not stem from April's consumption tax increase alone.



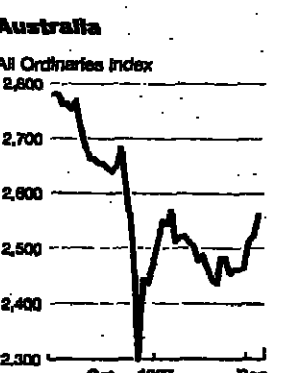
Financial stocks dominated yesterday's trading, as investors continued to reassess the sector after the closure of three major institutions last month.

Yamachi Securities, which announced it was closing last week, was the most heavily traded issue, with \$2.8m shares changing hands. It ended steady at Y2. Daiwa Bank, the second most heavily traded, added Y15 at Y330 while Yasuda Trust Bank closed Y6 lower at Y330.

SYDNEY pushed higher for the fourth day, with the All Ordinaries Index adding

37.8 or 1.5 per cent at 2,562.4.

There was said to be keen bargain hunting among resource stocks. WMC gained 31 cents to A\$5.18 and Comalco rose 25 cents to A\$6.22. BHP advanced 47 cents to A\$14.61 and Rio Tinto 40 cents to A\$16.90.



Financial stocks dominated yesterday's trading, as investors continued to reassess the sector after the closure of three major institutions last month.

Yamachi Securities, which announced it was closing last week, was the most heavily traded issue, with \$2.8m shares changing hands. It ended steady at Y2. Daiwa Bank, the second most heavily traded, added Y15 at Y330 while Yasuda Trust Bank closed Y6 lower at Y330.

SYDNEY pushed higher for the fourth day, with the All Ordinaries Index adding

37.8 or 1.5 per cent at 2,562.4.

There was said to be keen bargain hunting among resource stocks. WMC gained 31 cents to A\$5.18 and Comalco rose 25 cents to A\$6.22. BHP advanced 47 cents to A\$14.61 and Rio Tinto 40 cents to A\$16.90.

Thursday December 4 1997
m pickings
Santiago

السنة ١٤١٨ هـ

FTauto



inside

People, The environment, New and updated.....	Page 2
Commercial vehicles.....	Pages 3-6
France.....	P3
Scandinavia, Germany, Italy.....	P4
Japan, Korea.....	P5
US, Brazil, eastern Europe.....	P6
Financing.....	P7
Statistics, Distribution.....	P8



FINANCIAL TIMES REVIEW OF THE AUTOMOTIVE INDUSTRY

Thursday December 4 1997

Haig Simonian considers the decision of three luxury carmakers to unveil their latest concept models far away from their environmentally-sensitive domestic market

German muscle is flexed overseas

Not even Nietzsche could unravel the paradox of Germany's big carmakers at present. At the Tokyo motor show in October, Mercedes-Benz, Volkswagen and BMW astounded their rivals with a trio of overblown and overpowered new models.

Mercedes-Benz showed off the Maybach, its concept for the plutocrat's car of the millennium. Longer, fatter and with much more muscle than its flagship limousines, the Maybach marks the company's bid to rival Rolls-Royce. If Asia's current financial woes prove passing, the car, intended largely for the region's ultra-rich, should go on sale early next century.

VW focused on the shocking yellow sports car built to showcase its massive new 12-cylinder, 5.6-litre engine. The show-stopping supercar, built in record time, highlighted the ambitions of Ferdinand Piëch, VW's combative chairman, to take on Mercedes-Benz in the luxury car league.

Not to be outdone, BMW revealed its Z07, a two-seat convertible with the performance to leave most Ferraris at the lights. Although the company has not committed itself to putting the car, expected to cost about DM200,000, into production, it looks certain to go ahead.

The Germans' obsession with engineering *machismo* at Tokyo was not surprising: the companies were sending a message to Japan and to upstart manufacturers from Asia that

Europe - Germany in particular - was still a force to be reckoned with. The weak D-Mark, greater labour flexibility and an unparalleled new product offensive have shown Germany's leading carmakers in excellent health.

Tellingly, however, the Germans chose to display their new ideas in Tokyo rather than their own premier show in Frankfurt the previous month. Such ostentatious cars - even if only concepts now - would have been lambasted by Germany's powerful Green movement.

Indeed, the high-powered German products contrasted starkly with the raft of environmentally-minded new products and concepts revealed by Toyota, Honda, Mitsubishi and Japan's other marques just across the central corridor.

The Japanese may have been influenced by the timing of this month's big UN conference on climate change in Kyoto - the largest such gathering since the Rio Earth Summit of 1992. But their commitment to greener vehicles powered by alternative fuels appeared both commercially-driven and genuine.

The contrast has provoked doubts about how accurately Germany's carmakers are reading the public's mood. Such doubts about possible misconceptions have been heightened by recent upsets, suggesting some of Germany's car companies may not quite

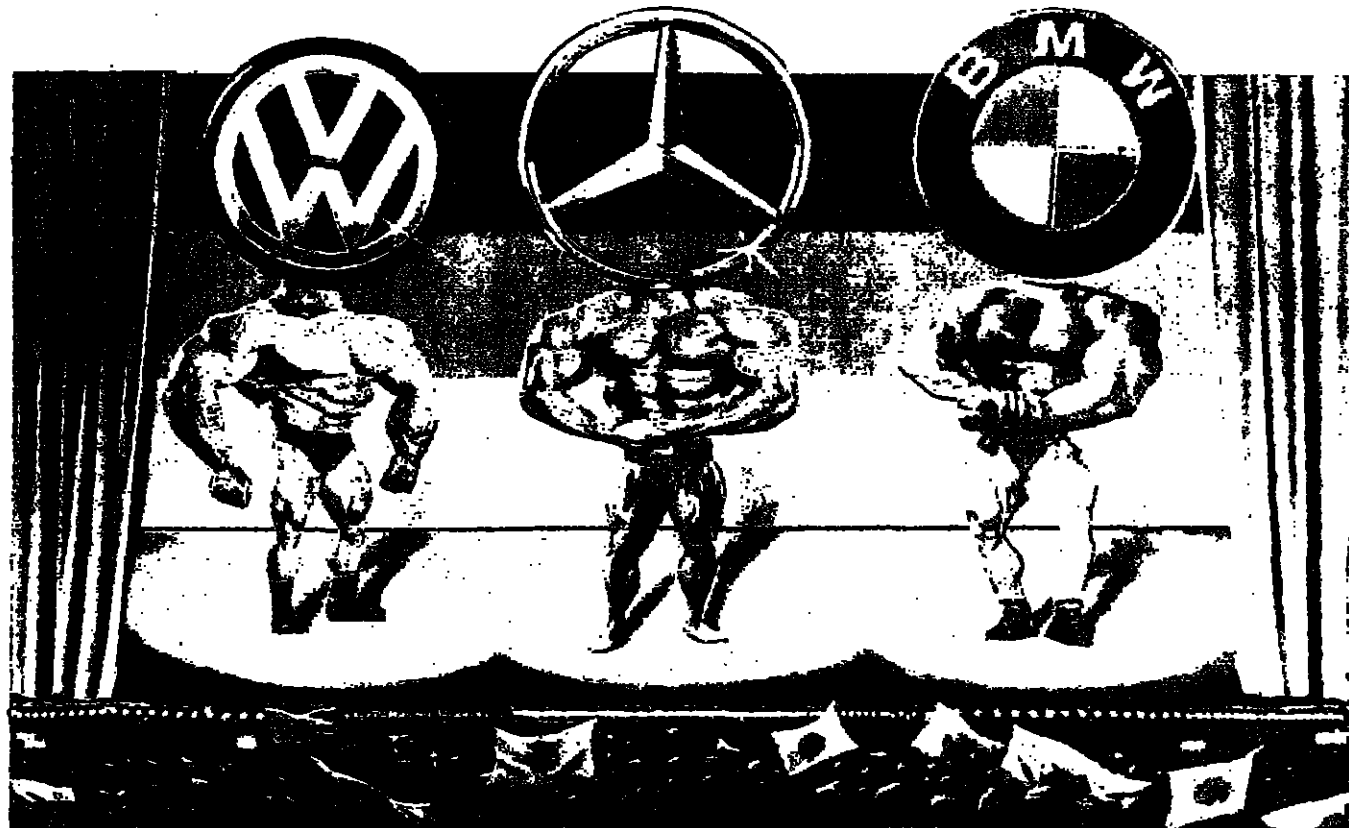
have their fingers on the pulse - or may be biting off more than they can chew.

The mishaps involving Mercedes-Benz's new A-Class car have already been chronicled exhaustively in the media. Seiden has so proud a company been so humbled. Fewer pundits have noted the company's equally embarrassing decision to ditch a planned new four-cylinder engine range because it did not perform adequately.

Not that VW, which appears to be making a mission of challenging Mercedes-Benz, has reason to gloat. Production of the new Golf has been disrupted by VW's eleventh-hour decision to strengthen the car's door pillars. Such modifications just before volume production are highly unusual and call into question VW's own test procedures.

Dealers have been left starved of product - to the extent that VW may compensate some German outlets which organised special launch parties only to discover they had been sent no Golfs to toast.

The resurgence of the German motor industry - including Porsche's revival and productivity gains at Ford and Opel - has been impressive, and belied doomsters who argued Germany would be marooned competitively by high costs and inflexible workers. But the latest events at Mercedes-Benz and VW indicate not all is in order yet, no matter how soaring their latest ambitions.



Prospects looking bleak in Asia

The economic earthquakes convulsing Asia and occasionally rocking South America have already rumbled ominously for the motor industry in both regions.

Long-term growth forecasts for cars and commercial vehicles in Asia remain unchanged. Even shorter-term prospects for India and China, potentially the region's biggest markets, have not been downgraded in spite of bottoming bourses and collapsing currencies elsewhere.

But from Tokyo to Thailand, prospects elsewhere in Asia look bleaker for the next few years. There are three broad categories: ● The Japanese look secure. The

home market has softened because of the weak economy and increased domestic sales tax. But although exports to south-east Asia will fall, the weak yen and manufacturers' strong ranges mean sales to Europe and the US should take up some of the slack.

● South Korea's carmakers face a tougher task. Turning to the International Monetary Fund spells belt-tightening at home, where the market is already saturated. Exports will be easier because of the wobbly won. But their perilous finances mean it is by no means certain all Korea's carmakers will remain independent long enough to

enjoy stronger sales abroad. Kia, in spite of the government intervention, and Ssangyong look weak; even mighty Samsung might have to scale back its motor industry ambitions.

● The principle of "last in, first out" during crises suggests the region's newest carmakers will be most at risk. Proton and Perodua in Malaysia, Timor, and to a lesser extent, Bimantara, in Indonesia, all have big growth plans which now look awry.

The Malaysians are better placed than their Indonesian counterparts. But even Proton will be poleaxed by crumbling domestic demand and steeply higher prices for the

yen-denominated technology it buys from Japan. The cheaper ringgit will help exports, but foreign sales account for only a small part of turnover.

What the long-term implications of the Asian crisis are for Indonesia's upstart carmakers remains unclear, but the prognosis is not good. Timor was already struggling; its prospects look dire now. Others, such as Bimantara, which planned to expand their motor activities - and depended on now hard-pressed Asian partners for cash and technology - can hardly smile.

Haig Simonian

Manufacturing Mastery



People Serving Customers Through Manufacturing Mastery

Federal-Mogul's expertise in engineering and research and development ensures that the latest technologies, processes

and materials are considered in solving problems for customers. We provide our customers with real-time engineering capabilities and design development in their home country. Our research and development centers are located in the United States, Europe and Japan.

We work side-by-side with customers to develop custom

solutions unique to their needs. By working closely with original equipment manufacturers from concept and development through design, testing and production, Federal-Mogul ensures maximum customer value.

World Headquarters
Federal-Mogul
26555 Northwestern Hwy.
Southfield, Michigan 48034
(248) 354-7700
(248) 354-8103 fax

 **FEDERAL MOGUL**

Internet: <http://www.federal-mogul.com>

European Headquarters
Federal-Mogul
Postfach 13 0335
D-65091
Wiesbaden, Germany
(49) (611) 201-0
(49) (611) 201-482 fax

ENGINE BEARINGS • SEALING SYSTEMS • FUEL SYSTEM COMPONENTS • LIGHTING PRODUCTS • PISTONS • CHASSIS PRODUCTS

People

Hayek takes Smart step to his dream

With the opening of the Micro Compact Car plant at Hambach in eastern France, Nicholas Hayek, the flamboyant head of Switzerland's SMH watches group, has moved a step closer to his dream of mass-producing the world's most revolutionary car.

When sales of the Smart mini-vehicle start in continental Europe next March, Mr Hayek, an engineer who became Switzerland's "clock king", will see the realisation of an ambition which dates back to 1988. That was when he first hatched the idea of building a tiny two-seater "Swatchmobile" to promote urban mobility and cut city-centre congestion and pollution.

Although the reception from many carmakers was frosty, both Volkswagen and Renault appeared receptive. "The auto industry is very conservative. They work in a fortress," he notes. Volkswagen pulled out of the project, to be replaced by Mercedes-Benz.

The Smart could soon become a familiar feature on urban streets. But as

production gathers pace, there are signs the irrepressible Mr Hayek, who wears up to three watches on each arm to showcase SMH's 14 brands, may already be turning his attention elsewhere.

In a complex deal in August, SMH sold the majority of its 49 per cent stake in Micro Compact Car to Mercedes-Benz, leaving the German group with 81 per cent of the joint venture.

Mr Hayek denies the sale was forced on SMH because of a slump in its share price as the investors started to fret about the financial burden of developing the Smart. "There had always been an agreement on what the investment would be, then Mercedes-Benz pushed it up. When we got the number, we said 'who's going to finance this?'"

This company makes SFR3.1bn. That's about two weeks' business for Mercedes-Benz."

In return for selling part of SMH's stake in the joint venture, Mr Hayek took control of the MCC subsidiary behind the hybrid variant of the mini-car. While the first Smarts will be petrol and

then diesel-powered, a hybrid has always been on the cards, he explains. "I wouldn't have entered into an agreement (with Mercedes-Benz) if we didn't have a development programme."

The precise timetable for launching the hybrid remains unclear, as do its technical details. The car will be powered by an internal combustion engine, which will generate electricity to power tiny motors on each wheel. The car should be economical enough to reach the motor industry's so-far unachieved goal of travelling at least 100km on three litres of fuel – a big step to silence environmentalists.

But while the hybrid is intriguing, it is the possibility of a four-seat Smart which is most perplexing analysts. Mr Hayek himself is uncharacteristically silent on the subject. All he says is that the deal cut with Mercedes-Benz leaves him free to develop the hybrid as he wishes. That could involve different body shapes, such as a four-seater or another partner, he says.

Mercedes-Benz's reluctance to get involved with a bigger variant may stem from the fact that it has already put its eggs into another basket. The new A-Class hatchback is Mercedes-Benz's answer to a four-seat minicar. The company has also pursued a different line of thought on alternative fuels – in the shape of a



hydrogen-powered fuel-cell. That leaves the ebullient Mr Hayek free to concentrate on pushing ahead with other versions of the Smart. "For me, solar power is the real fuel of the future, but only if I live to be 500 years old," he says.

Haig Simonian

The environment

The 'green agenda' comes under scrutiny

Haig Simonian talks with the Renault chairman ahead of the Kyoto environmental conference

Environmental issues are in the air again as leading policymakers and lobbyists meet in Kyoto this week for the biggest conference on climate change since the Rio "Earth Summit" of 1992. But while environmentalists stand together in their demands for tougher reductions in carbon dioxide emissions – widely seen as a cause of climate change – the motor industry is divided in its response.

Europe's carmakers have responded more subtly than their "Big Three" US counterparts. General Motors, Ford and Chrysler are among the leading supporters of the Global Climate Coalition, the US pressure group that has spent about \$13m lobbying Washington to oppose any deal on limiting the consumption of fossil fuels.

By contrast, Louis Schweitzer, president of the European Automobile Manufacturers Association (ACEA), wields no big sticks. "The problem of global warming is a global problem. Europe must do its fair share."

But the Renault chairman wants to encourage critics of cars to go beyond just emotional objections. He is not surprised that cars have become a focus of environmental ire. "The motor industry is Europe's biggest manufacturing sector and symbolises private consumption."

But he argues that the problem of pollution is not caused by new cars. "The problem is not with new vehicles, but with the existing stock of vehicles sold before environmental legislation came into effect."

Critics have claimed such arguments dodge the issue. But Mr Schweitzer supports



Louis Schweitzer: 'Europe must do its fair share'

his point with figures.

"In France, 80 per cent of the pollution from motor vehicles comes from the 20 per cent of vehicles which are relatively old." The motor industry has made strides in reducing pollution. But as the average age of vehicles in circulation is rising, the industry is running just to stand still, he argues.

"The key problem in Europe is that the stock of cars is getting older. What ever is done to reinforce that trend is bad for the environment. It also happens to be bad for the motor industry."

Mr Schweitzer is bullish about the long-term impact of technology to cut emission levels. However, there are two crucial issues. The

first is affordability. "If new cars are not affordable, they will not necessarily eliminate the problem of pollution," he says.

The second concern is driver education. Pollution does not just depend on a vehicle's absolute fuel consumption, but on how it is used and on road and traffic conditions in general, he notes.

Such arguments contrast with the much bigger public relations stick being wielded by US carmakers. Detroit has warned about job losses and recession if Washington agrees to limit fossil fuel consumption. Presumably, the policymakers in Kyoto will distinguish which is the more sophisticated approach.

Magee the big casualty in Ford's changes

The biggest casualty of the shake-up at Ford of Europe was Keith Magee, head of sales and marketing and formerly the top Ford man on this side of the Atlantic, writes Haig Simonian.

A general Iowan whose wife worked as a volunteer in a London soup kitchen, Mr Magee is retiring at the less-than-fabulous age of 51 and barely 18 months after moving to Britain.

The background to the changes, which mark the return to Europe of Jim Donaldson, a 54-year-old Scot who previously was head of

Ford's immensely profitable Truck Vehicle Centre in the US, are still unclear.

Many pundits see Mr Donaldson's return as president of Ford of Europe – a post abolished under Ford chairman Alex Trotman's Ford 2000 restructuring process – as further evidence that Ford 2000 is being partly unravelled by Jac Nasser, Trotman's heir apparent.

The other surprise returnee is Henry Wallace, who has made a name for himself sorting out the mess at Mazda, in which Ford has a controlling stake. Wallace

became a household figure in Japan, where he even featured in Mazda's advertising campaigns.

Mr Wallace's return to Europe – also in a new position as chief financial officer and head of strategic planning – is said to be for personal reasons. Mr Wallace promised his family his Japanese stint would be strictly limited, although appointed president of Mazda in June last year. Mr Wallace went out to Hiroshima as executive vice-president in December 1993.

Mr Wallace, who has

worked outside his native UK for the past 17 years, says he only accepted the top Mazda job on condition it would be for no more longer than 18 months. But for Japanese managers used to marrying the company, his time at the top looks embarrassingly short and may increase resistance to other foreigners moving into Japanese management.

He has been succeeded by Jim Miller, one of a handful of Ford executives parachuted into Mazda and seen for some time as his natural successor.



Jim Donaldson: his move prompts several changes

FT Automotive

Providing complete and authoritative coverage of the global automotive industry



FINANCIAL TIMES
Automotive

Authoritative Reports

Manufacturing

- ☐ The World's Car Manufacturers
A financial and operating review
- ☐ Revolutionising New Product Development
A blueprint for success in the global automotive industry

Components

- ☐ Safe at Any Speed?
The growth prospects for safety-related automotive technology
- ☐ The Automotive Supply Chain
New strategies for a new world order
- ☐ The Car Aftermarket in Europe
New threats, new opportunities
- ☐ The Future of the European Automotive Industry
Strategic perspectives from leading players

Emerging Markets

- ☐ The Chinese Automotive Industry
Pitfalls and opportunities to 2010
- ☐ The Mexican Automotive Industry
Prospects and opportunities for the future
- ☐ The Polish Automotive Industry
- ☐ The Directory of Polish Automotive Component Manufacturers
- ☐ The Hungarian Automotive Industry
- ☐ The Czech and Slovak Automotive Industries

Environmental issues

- ☐ Automotive Recycling
Opportunity or Cost?
- ☐ World Class Vehicle Environmental Performance
Strategies for success
- ☐ Congested Roads, Crowded Markets
Profitable solutions for the automotive sector
- ☐ Vehicle and Fuel Challenges Beyond 2005
Market impacts of the EU's Auto Oil programme

Marketing and Retail

- ☐ Motor Retailing
Strategies for the 21st Century
- ☐ Marketing Strategies in the European Car Industry
Forging efficient partnerships

NEW REPORTS COMING SOON:

- The Global Truck Industry
- Loyalty and Customer Relationship Management in the Automotive Industry
- The Intelligent Vehicle on the Intelligent Highway

Essential Monthly Newsletters

- ☐ Automotive Emerging Markets
Follows the developing automotive markets in Asia, Central and Eastern Europe, Latin America, Africa.
- ☐ Automotive Environment Analyst
Assesses all the environmental issues facing the automotive industry.
- ☐ Automotive Components Analyst
Analyses the trends and factors affecting the global automotive components industry.

Priced between £300-£500 these publications are invaluable strategic resources for industry decision makers, analysts and consultants.

To receive more information on any of the above publications, simply tick the box by the title(s) of interest, complete your address details below and return this advertisement to FT Automotive on fax: +44 (0) 171 896 2275 or post it to: Adrian Gilbert, FT Automotive, Maple House, 149 Tottenham Court Road, London, W1P 9LL, UK.

☐ Please send me the new FT Automotive publications catalogue

Name (Mr/Ms/Ms/D):

Position/Job title:

Company:

Address:

Country:

Post/Zip code:

Tel:

Fax:

Subscription Agreement: The information on your details will be held by us and may be used to keep you informed of FT and Pearson Professional products and other selected company magazines for mailing list purposes. Registered Office: Pearson Professional Limited, Maple House, 149 Tottenham Court Road, London W1P 9LL, England. Registered No: 2570204. VAT Registration No: GB 257 527 121.

New and updated



BMW 3 Series: similar to its big brother 5 Series



Alfa Romeo 156: European Car of the Year

Waiting for the wraps to come off

The torrent of new products timed for the Frankfurt and Tokyo motor shows this autumn has now dwindled to a trickle as makers of cars and commercial vehicles have closed the book gates on details of their new vehicles for next year.

Among the most eagerly awaited newcomers of 1998 will be the next-generation Renault Clio and the revived Peugeot 205 – probably to be called the 206.

New arrivals from Germany will include Mercedes-Benz's latest luxury S Class and the convertible version of Porsche's new 911. The new year will also bring VW's New Beetle, to be premiered at next month's Detroit motor show, and possibly the VW version of the Seat Arosa minicar.

In spite of having so many new products up their sleeves, manufacturers have been parsimonious in

providing glimpses of what is to come for fear of damaging sales of their existing models.

With a press launch in February of its A6 Avant, Audi has been one of the few to release official pictures of a 1998 model. The new A6 Avant – as Audi calls its station wagon derivatives – retains the sharp styling which made the saloon one of the most striking newcomers of 1997.

BMW has also released early pictures of its new 3 Series, to be launched at the Geneva motor show in March. As expected, the new 3 Series closely follows the styling of its predecessor and looks like a scaled-down 5 Series saloon. But not all BMWs are clones. The striking Z07 concept car, displayed at the Tokyo show last October, should form the basis for a DM200,000 supercar for the millennium.

More in the mainstream, the most important new arrival of 1998 will be Ford's next-generation Escort. Expected to be styled radically, with a swooping roofline and high-mounted tail lights, the new car should be seen in the metal for the first time at the Paris motor show in October.

German companies will also be active in commercial vehicles next year. Mercedes-Benz will reveal the Atego, the light-medium counterpart to its heavy-weight Actros. Pictures remain verboten, although some trade publications have claimed scoops.

Next month will see the sales debut of Toyota's Avenis, a heavily revised successor to the routine but ultra-reliable UK-built Carina E.

Already available in some continental European markets – but not in the UK

until January – is the new Lexus GS300. Reflecting its greater awareness of the need for more distinctive styling in the executive car segment, Toyota asked Giugiaro to redesign the previous GS300, to spice up the new model with a much bolder frontal treatment.

Meanwhile, Alfa Romeo's stylish 156 saloon, mentioned on these pages in an earlier issue, was the surprise winner of the 1998 European Car of the Year award, announced last month. The Alfa is a fine car, and may, as parent company Fiat hopes, spearhead Alfa's long-heralded revival. But few observers believe the Alfa would have won but for the much-publicised problems of Mercedes-Benz's A Class, otherwise the almost certain winner.

Haig Simonian



Toyota Avenis: successor to the Carina E



Audi A6 Avant: sharply-styled station wagon

Commercial vehicles

European sunshine clouded by Asian worries

Worldwide uncertainties will lead to manufacturers redoubling efforts to cut costs and establish joint ventures, says Haig Simonian

After a tough year in most markets, the outlook for the world's biggest commercial vehicle groups was looking up a little for 1998. But, just as the gloom was starting to lift in Europe and demand climbed even further than expected in North America, economic uncertainties in Asia and South America clouded the picture.

The new doubts caused by the crises of currencies and confidence in emerging markets means analysts are downgrading their forecasts for world demand in 1998. And they are warning that the predicted climb in sales may not fuel higher profits as pricing may remain weak or even soften.

Such commercial uncertainties are likely to accelerate the two decisive trends driving the commercial vehicles industry. Manufacturers will redouble their efforts to reduce costs by developing more modular products, and they will work even harder on joint ventures.

Both tendencies have been unmistakable in recent months. Volvo has tightened its links with Mitsubishi, its partner in the Nedcar passenger cars joint venture, to include trucks. It is still unclear how far the relationship will go. However, Volvo has agreed to market a light Mitsubishi truck alongside its own 7.5-tonne model in Europe from January. The two will also develop a future generation of middle-weight 7.5 to 10-tonne products. And Volvo may supply axles and gearboxes for Mitsubishi's heavy vehicles.



The signs are there... economic worries from Asia to South America are casting some doubt about sustained recovery in Europe

Photo: Ashley Ashwood

Daf and Renault have also announced plans to work together on developing shared parts and air tank operations for future 6-to-19-tonne vehicles. The deal is expected to involve cabs, but may include engines and axles.

The move is telling for both manufacturers: it gives the first pointer to Daf's strategy following its purchase last year by Paccar, one of the biggest US truckmakers. And it shows Renault's existing truck range - side is now belatedly striving to improve its lacklustre earnings by cutting costs.

That strategy lay behind Renault's decision earlier this year to sell its exhaust parts and air tank operations to Nelson, a US specialist, and effectively divest some of its gearbox activities to ZF of Germany, its existing joint venture partner.

The French group is also trying to harness economies of scale in its light van business by working more closely with GM. Under their deal, GM will rebadge Renault's existing Trafic range - to be called the Arena by GM in Britain. At a later stage, the companies will

launch two new vehicles - to be built in Britain by IBC, the GM-Isuzu joint venture, and by Renault in France. Closer co-operation is also under way at Leyland Trucks, the independent UK truckmaker which produces the 45 and 55 light-medium weight range for itself and Daf. The signs are that Leyland Trucks is also strengthening its links with Isuzu, for which it is already building light trucks under contract, and signs it will next launch a Leyland-assembled 7.5 tonner.

Other producers have been swallowing unpleasant medicine to improve their financial health. In May, Iveco closed its Langley truck plant in the UK, transferring production of the Cargo to its main Brescia factory. The group has also concentrated cab production at Brescia after closing the assembly unit at its Magirus-Deutz subsidiary in Germany.

Truckmakers have also accelerated their efforts to develop more modular products. Virtually every new vehicle on the market has been designed to share components - and even body panels, such as cab doors - with other products in a manufacturer's range.

Mercedes-Benz, the world's biggest truckmaker, expects to save about DM1bn a year from simplifications to its Actros heavy range. The Actros requires far fewer parts, cutting inventories and money tied up in working capital. And it is much easier to build than its predecessor, increasing productivity at the Wörth plant.

range next year. The new vehicle, called the Atego, is expected to share many features with the Actros.

Joint ventures and modularisation may not be enough, however, to see the industry through potential minefields ahead. Scania predicted big savings in assembly times for its new 4 Series heavy vehicle last year. In fact, the range has turned out to be significantly more expensive to produce than expected, partly explaining the sharp deterioration in Scania's profits since its flotation.

Volvo's plans to save money by developing a family of modular heavy trucks around the world have also been bedeviled. The problem is not the product: the new US-built VN range shares much with the well-regarded FH family sold in Europe. Volvo's US problems, rather, have stemmed from its sliding market share which has still not been fully reversed, in spite of the unexpectedly buoyant US market this year.

Whether more joint ventures and use of modules will be enough to improve truckmakers' profits and maintain the industry's current structure remains uncertain, however. Much depends on demand in South America - where most of the big manufacturers build vehicles - and Asia, where they are less - but still significantly - exposed.

It is already clear that salvation will not come from any windfall rise in demand, nor the surprise collapse of one manufacturer, helping to reduce the industry's chronic overcapacity.

Daf, the smallest of the main European truckmakers and for years the weakest link, has found a strong new parent in Paccar. Attention has now turned to the future of MAN, the next-smallest brand, amid speculation it may be snapped up by Volkswagen. Even Scania's future has come into question.

External salvation has been no more apparent in North America. This year's widely-predicted collapse in heavy truck sales turned into just the opposite and demand should recover even more next year. That has probably postponed any further rationalisation in the industry, in spite of the widely-held belief that this year's decision by Ford to pull out of heavy trucks may not be the last of its kind.

Even Navistar, for many analysts a chronically weak producer, has gained a new lease of life in heavy trucks after a union deal, meaning the company will invest in a new Class 8 product.

The upshot of the changes is that while the pain in the world of commercial vehicles - especially heavy trucks - has not worsened significantly, it has not got any better either.

Local rivals battle for a bigger share

Peugeot-Citroën and Renault have seen contrasting fortunes over the past year, writes David Owen

FRANCE

Commercial vehicles have had contrasting effects on the fortunes of France's two main motor companies this year.

At Peugeot-Citroën, the success of the group's light commercial vehicle range helped it offset the impact of a severely depressed domestic car market and report better-than-expected first-half profits.

At Renault, a strikingly improved interim result was nonetheless weighed down by a FF216m loss at its Renault VI truck and busmaking unit. The full-year loss is also expected to be "significant", although smaller than last year's loss of more than FF700m.

The company was hit by what it called a "price war in Europe". Its European market share dropped to 10.8 per cent, against 12.1 per cent in the first half of 1996, on a market for trucks over 5 tonnes which contracted by more than 10 per cent.

Now, however, the Boulogne Billancourt-based company is making a concerted effort to turn the tables. This autumn, it launched a light commercial vehicle offensive designed to wrest back leadership of a European market which is growing faster than the car market and is said, for the moment, to offer better profit margins. Renault was the leader for 13 years before losing its position in 1993.

To make matters worse, leadership has now been taken by local rival Peugeot-Citroën, which claims 17.4 per cent of the European market, with sales up more than 30 per cent in volume compared with the first nine months of last year.

The two new Renault models are the Kangoo Express light van, which was launched in France in November and will be available throughout Europe by early next year, and the new Master commercial vehicle. They are likely to provide strong competition for rival manufacturers, including Peugeot-Citroën, whose recent success has been largely attributable to the Peugeot Partner and Citroën Berlingo models, both launched in July 1996.

In the longer term, Renault has also forged an alliance with General Motors of the US to develop and manufacture panel vans. The project will result in a replacement for the Trafic van range, which has been one of Europe's biggest-selling vehicles in the sector but which is now more than a decade old. Overall investment on the Trafic replacement is expected to run to FF1.5bn.

In the truck market, too, Renault VI has invested heavily in new models in recent years. May 1996 saw the launch of the Premium medium truck range.

Though the mid-weight segment of the European market is particularly com-



Renault's Kangoo Express has been launched in France; soon it will be available throughout Europe

petitive, the company claims to have had a strong reception, with more than 20,000 orders notched up by the end of October. It spent FF300m in all on launch costs in 1996, of which FF250m was for the Premium.

This year it has turned its attention to heavier models, unveiling its facelifted Mag-

num in June and replacing the Maxter heavy-duty truck with the Kérax. The long-awaited successor for the venerable Midliner 7.5 to 15-tonne range, meanwhile,

should arrive before the end of the decade. The company is also making concerted efforts to cut costs by co-operating with rivals on specific projects. This year has brought new co-operation agreements with Daf Trucks and Nelson of the US, as well as the reinforcement of co-operation on gearboxes with ZF of Germany. A further cost-saving initiative is to try to make the most of synergies between the company's European operations and its Mack Trucks business in the US.

Analysts think the company, whose geographic base is narrower than some rivals, should benefit from a recent upturn in the key French market. "They have been through fire and water," says John Lawson, motor industry analyst with Salomon Brothers in London. But "France is going to have a much better end to the year than the start".

European truck demand by sector

Light Commercial Vehicles (up to 6 tonnes)

Country	1994	1995	1996	1997*	1998*	1999*	2000*	2001*	2002*
Austria	22,781	23,160	25,452	25,126	26,545	25,151	24,852	24,863	24,445
Belgium	29,682	32,213	37,235	40,831	40,588	39,027	40,075	40,011	40,508
Denmark	18,726	22,668	24,019	24,554	25,789	26,163	26,824	26,114	25,378
Eire	10,824	11,403	13,261	14,753	12,049	10,385	9,685	9,612	10,180
Finland	4,507	6,479	10,582	11,397	12,475	12,528	11,604	11,273	9,869
France	278,914	308,506	330,826	324,159	332,350	338,557	338,557	334,596	325,730
Germany	288,081	282,325	249,774	287,977	271,713	263,429	261,135	263,860	261,881
Italy	113,678	140,016	144,802	142,110	145,469	145,341	140,805	139,124	138,377
Netherlands	41,951	51,032	55,115	72,111	73,344	74,413	75,423	73,827	72,160
Norway	18,832	18,933	18,773	20,274	18,455	17,693	17,423	17,498	18,313
Portugal	74,278	54,581	71,818	78,115	79,726	83,281	82,412	80,648	78,399
Spain	109,059	111,838	128,216	151,102	153,631	155,582	153,562	148,637	143,733
Sweden	8,617	11,401	15,480	17,591	16,591	16,516	16,167	15,138	14,609
Switzerland	19,583	20,522	20,927	25,420	25,347	27,781	29,069	28,069	26,498
UK	172,745	168,547	194,577	211,538	217,480	219,153	218,823	214,877	209,039
Total	1,180,940	1,284,947	1,350,733	1,431,158	1,460,582	1,464,307	1,458,406	1,434,861	1,405,400

Medium trucks (6-15 tonnes)

Country	1994	1995	1996	1997*	1998*	1999*	2000*	2001*	2002*
Austria	1,285	1,190	1,024	906	985	1,007	976	955	961
Belgium	1,570	1,658	1,814	1,781	1,856	1,892	1,732	1,872	1,811
Denmark	215	599	598	544	551	561	524	465	440
Eire	940	825	762	627	769	824	605	757	650
Finland	187	335	409	347	359	330	371	470	422
France	7,533	9,950	9,461	9,062	10,211	10,546	10,775	11,022	10,901
Germany	29,010	29,886	27,021	26,467	27,218	27,692	28,041	27,723	27,184
Italy	6,611	8,533	8,558	7,543	7,784	8,239	8,945	9,632	9,764
Netherlands	1,904	1,626	2,084	1,812	1,929	1,956	1,977	1,922	1,878
Norway	774	923	929	951	802	766	840	879	750
Portugal	1,924	1,359	1,192	1,480	1,865	2,219	2,042	2,184	2,272
Spain	4,707	5,523	6,211	6,538	6,536	6,209	6,871	7,195	7,450
Sweden	435	442	544	603	627	648	668	633	624
Switzerland	277	315	271	281	302	339	382	392	361
UK	15,448	17,220	17,102	14,895	15,629	16,494	16,993	16,852	16,196
Total	72,980	79,821	76,958	79,355	77,420	79,744	81,922	82,613	81,461

Heavy trucks, rigid & articulated (15 tonnes-plus)

Country	1994	1995	1996	1997*	1998*	1999*	2000*	2001*	2002*
Austria	4,478	4,881	4,669	5,285	5,276	4,967	4,717	4,883	5,245
Belgium	4,833	7,176	6,342	7,105	7,467	7,676	7,062	6,523	6,557
Denmark	2,763	4,237	4,139	4,105	4,277	4,532	4,163	3,750	3,535
Eire	1,509	1,638	1,830	1,840	1,843	1,477	1,638	1,984	1,869
Finland	1,408	2,377	2,198	2,010	1,882	1,913	1,960	2,063	1,883
France	24,914	31,924	33,666	29,055	30,267	32,293	33,554	35,211	34,573
Germany	36,412	42,305	40,549	41,826	42,984	43,219	43,099	41,881	41,306
Italy	9,850	15,443	16,280	14,208	13,463	14,703	15,558	16,109	15,393
Netherlands	8,829	10,571	12,448	11,109	11,503	12,300	12,535	11,724	11,222
Norway	2,055	2,755	2,846	3,034	2,220	2,145	2,215	2,463	2,057
Portugal	1,432	1,905	2,148	2,609	3,006	3,094	3,049	3,178	3,231
Spain	7,448	11,815	10,957	13,369	13,818	12,106	13,006	13,595	13,812
Sweden	2,115	2,841	4,811	3,299	3,129	3,484	3,811	4,075	3,857
Switzerland	1,746	2,497	2,518	2,244	2,433	2,744	2,958	3,111	2,989
UK	25,968	32,556	30,056	25,010	26,335	29,230	31,176	31,488	30,153
Total	136,671	175,001	175,452	168,208	169,785	175,985	180,969	181,816	178,992

* Estimates

Source: DRI/McGraw-Hill

"Globalising? Entering new product sectors or market regions? We add advantage and reduce risk."

- Karl E. Ludvigsen, Chairman

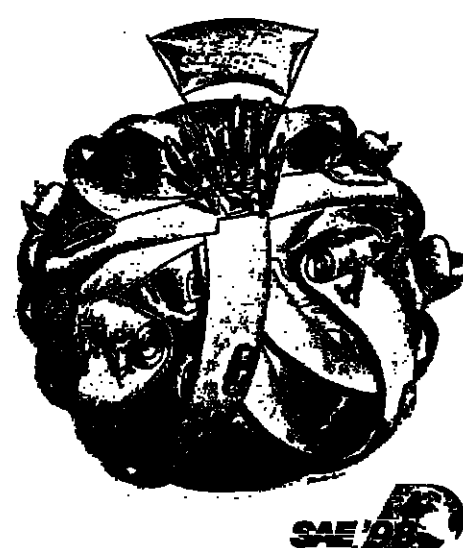
A bold claim, Mr Ludvigsen. But you can back it up with the hundreds of projects your company has carried out for auto makers, truck producers, suppliers of parts, components and materials, vehicle distributors and shippers, financial institutions and many other businesses in and around the world motor industry. A common denominator, you say, is your consultancy's ability to identify the risks and exploit the opportunities of a new business venture - entering a new product segment, globalising into new markets, or both at the same time. From your London base you work in all parts of the world for your blue-chip clients. They know Ludvigsen as the value-adding consulting and services company dedicated since 1983 to supporting the motor industry - and ready to assist the reader of this advertisement.

Your free personal copy of "The Benefits of Driving by Car into the 21st Century" needs receipt of your business card by:
LUDVIGSEN ASSOCIATES
 Suite 112, 73 Collier Street, London, N1 9BE, England
 Telephone 0171 837 1700 Facsimile 0171 837 1776
 E-mail: ludvigsen@ludvigsen.co.uk
 Internet: http://www.ludvigsen.com



VISIT WITH 90% OF THE WORLD'S TOP 25 AUTOMOTIVE SUPPLIERS...

...in one place, at one time. Come to the SAE Congress...the planet's largest technological showcase for automotive OEMs and their suppliers.



SAE International Congress & Exposition
 February 23 - 26, 1998
 Cobo Center
 Detroit, Michigan, USA

Visit SAE '98 Online at

http://www.sae.org

SAE '98 Online features

breaking show news, executive

interviews, announcements and more.

Published by Automotive Engineering

and now available!

Contact SAE:



1 (412) 772-7131



1 (412) 776-0002



meetings@sae.org



www.sae.org

Brought to you by
 the Society of Automotive Engineers International...
 serving 75,000 members in 97 countries.

97-2117

Commercial vehicles

Two-horse race has a fresh competitor

Stiff competition from Germany has put Volvo and Scania under pressure, writes **Tim Burt**

SCANDINAVIA

Scandinavia's commercial vehicle industry has long been a race between Scania and Volvo, the Swedish truck and bus manufacturers. But in the past year they have seen their market share in Europe threatened by an increasingly aggressive Mercedes-Benz.

The Scandinavian manufacturers, regarded as some of the most cost-efficient in the industry, have been squeezed by their German rival's decision to adopt a highly competitive pricing strategy in a bid to increase volumes.

So, although orders in Europe are almost 20 per cent higher than last year, northern Europe's truck manufacturers have yet to see the benefit - particularly Scania.

The former commercial vehicle flagship of Sweden's Wallenberg business empire, which was floated last year, appears to be more vulnerable than Volvo to pricing pressure from Mercedes-Benz because of its dependence on the heavy truck market.

Unlike Volvo, Scania does not have the broad product range or geographic spread to offset problems in its own backyard. It admitted as much recently when it warned that the pricing climate would hold back its profits this year.

Scania's difficulties have been compounded by higher-than-expected production costs and low selling prices for its Series 4

truck, the much-wanted successor to its Series 3 vehicle. When it first launched the truck, on which much of its future profit depends, the company had hoped to realise significant productivity gains and command premium prices.

So far, that has not happened - at least in Europe. Moreover, competitors are beginning to imitate the company's industry-leading production methods, based on modular manufacturing and common components in all markets. This could threaten the enhanced productivity and better-than-average margins enjoyed by Scania.

The company is not slipping, of course: the others are catching up.

If it is to remain the best managed and efficient manufacturer in the sector, it will have to ensure that the launch of the Series 4 in Brazil - one of its largest markets - proves a success. Given the state of the Brazilian economy and recent tax increases, buoyant demand is not guaranteed.

Volvo does not have so much riding on the success of one vehicle. It has also pursued a more aggressive global expansion strategy, mainly in North America, south-east Asia and China, to offset pricing pressures in Europe.

While Scania saw pre-tax profits in the first nine months of this year fall from Skr2.14bn to Skr1.85bn, Volvo's truck division more than doubled its profits from Skr433m to Skr990m.

But given its relatively large size in the industry, some analysts question whether it can continue to grow organically. If not, it will have to look for alliance partners or acquisitions.

Volvo's senior management recently showed it shared those concerns by announcing plans to extend its co-operation agreement with Mitsubishi Motors of Japan to include trucks. The two companies, which make cars on the same production line in the Netherlands, have agreed to develop a new line of medium-duty trucks and share components on heavier vehicles.

While the deal promises economies of scale, it should also give Volvo access to Mitsubishi's latest emission controls equipment.

That all looks promising.



Not quite home from home, but cab comforts have improved in recent years

Photo: Scania

But Volvo still lacks critical mass in North America, and might need to consider acquisitions to compete.

Both Scandinavian manufacturers, meanwhile, may need to consider consolidation at home. A question

mark remains over whether Scania can remain an independent business, and whether Volvo trucks can withstand long-term pricing pressure from Mercedes-Benz.

One simple solution might

be for them to fall into each other's arms. But as one leading industry analyst put it: "In heavy trucks - whether you are making them or driving them - it is not always easy to take the most direct route."

Cinders waits for the ball

The market holds firm without incentives, says **Paul Betts**

ITALY

Italy's commercial vehicle industry is the Cinderella of the country's automotive market, which is set for a record year. Government incentives for buyers of new cars have significantly boosted demand, and new car registrations are expected to reach 2.4m this year.

But the commercial vehicle sector will show no such spectacular growth. The discounts offered for all those replacing cars that are 10 years old or more with new ones have not been extended to vans and light trucks.

At best, the commercial vehicle market is likely to show a slight improvement on last year, with new registrations this year of a little

more than the 153,000 total for 1996.

Commercial vehicle manufacturers say this performance is nonetheless encouraging. For even without incentives, the market has managed to hold up and new orders have been rising since early summer.

All the more encouraging is the fact that the sector enjoyed a boost last year from incentives granted under the so-called Tremonti Law whereby companies received tax breaks for acquiring new commercial vehicles. These fiscal incentives helped the market rise from 147,000 new registrations in 1995 to 152,000 last year despite the economic slump in Italy.

Rosario Abate, in charge

Continued on facing page

String of new models shape a surprise

Truckmakers are benefiting from renewed demand at home and abroad, writes **Graham Bowley**

GERMANY

Germany's commercial trucks market has revived strongly this year, leading the general pick-up throughout Europe. The recovery has been typified by the successful turn-around by Daimler-Benz, the country's biggest industrial group and the global truck industry leader.

"The German market has been the big surprise for us," says John Lawson, automotive analyst at Salomon Brothers in London. "Prospects for the remainder of the year remain positive."

The main reason for the German revival, according to Philipp Rosengarten, automotive analyst at Standard & Poor's DRI in London, is the introduction of a series of new truck models. This has led to renewed demand for commercial vehicles, despite the depressed nature of the German economy, in particular the slow-down in construction.

German truck manufacturers such as Daimler-Benz and MAN have also benefited from strong export demand, an area where the weak D-Mark has helped. Asia and eastern Europe have been the regions which have provided especially strong demand for Germany's manufacturers.

Salomon Brothers notes in a research paper that although the German market had shown "only 1 per cent growth through [to] August 1997, August itself showed a 12 per cent increase in sales". It estimated that Germany would account for around 25 per cent of the European trucks market this year.

Mr Rosengarten estimated that new registrations of lightweight trucks would grow at a heady rate of 7.3 per cent this year to 268,000 units. This would come after a 5 per cent drop last year to 250,000. He expects growth to be more stable next year, with registrations rising 1.4

per cent to around 272,000. "This is an impressive number," he said.

Sales of heavy trucks are forecast by Standard & Poor's DRI to rise 1.2 per cent this year to 68,500, after declining 6.4 per cent to 67,500 last year. They are expected to grow 2.6 per cent to around 70,000 next year.

Daimler-Benz is the company benefiting most from the introduction of new models, including the new Actros truck. "As Mercedes-Benz is the market leader this of course has a very important effect on the market in total," said Mr Rosengarten.

According to Salomon Brothers, Mercedes-Benz has about half of the German heavy and medium-size truck market and around half of its sales this year and in 1996 are expected to be in Germany. The new Actros has been able to compete with rivals, which had initially dented Mercedes' sales by tempting traditional customers away, Salomon said.

Mercedes has also benefited from the fact that its trucks already make up about one-third of Europe's vehicle fleet and that the company offers good service support backed by a wide dealer network.

"It is clearly more advantageous for big operators currently running Mercedes - and with 30 per cent of Europe's vehicle fleet being Mercedes, many do - to promote commonality in the fleet," said Salomon.

Mercedes' revival has eclipsed MAN, the other big German trucks maker which has around a 30 per cent share of the German heavy trucks market.

"Daimler, the global truck industry leader, is gaining European share as its Actros truck restores some of its former position in European markets," said Mr Lawson. "Cost reductions in the company and the leverage from North and Latin American markets make this company the clearest beneficiary of the current truck upswing."

An enterprise of Ford Motor Company.

Welcome next wave
thinking automotive

Commercial vehicles

Tough rules on the way

Manufacturers are facing difficult economic conditions and heavy investment to meet emission controls, says **Michiyo Nakamoto**

JAPAN

Japan's commercial vehicle manufacturers are bracing themselves for a difficult few years.

After a worse-than-expected slump in the first half of this fiscal year (to March), a cut in public works projects amid sluggish economic activity threatens to depress demand further.

Meanwhile, stricter rules on emissions, which are to be introduced over the next few years, have forced truckmakers to invest heavily in research and development, as well as manufacturing facilities that are needed to produce engines that meet the new requirements. The downturn in Asian markets triggered by currency turmoil has also added to their woes.

For Japanese truckmakers, the market situation this year is far worse than

they had envisaged initially. Demand fell more than expected in the first half in reaction to the increase in consumption tax from 3 per cent to 5 per cent in April. As a result, the industry forecast for sales this fiscal year has been lowered from 144,000 units in the domestic market to 131,000 units.

"The problem is that the drop in demand is large and the economy is stagnant. The downward revision to the second half was made due to the view that the economy will remain weak," notes Mr Eikichi Inoue, deputy general manager of public relations at Hino Motors, the largest of Japan's commercial vehicle makers. "We expect that there could even be less demand and that sales could fall below even 130,000 depending on the economic situation," he says.

The decline in demand is

spurring intense competition in the domestic market, which provides 70 to 80 per cent of revenues, says Matthew Ruddick, industry analyst at HSBC James Capel. "There are simply too many truck manufacturers in Japan."

Of the companies which dominate the Japanese truck market, Hino and Mitsubishi are engaged in a fierce battle for market share, Mr Ruddick points out.

Hino, the largest truckmaker, aims to increase its share of the medium and heavy duty truck market from 29 per cent to over 30 per cent. Part of its agenda includes expanding into the small truck segment where it currently procures two-tonne trucks on an OEM basis from Toyota, a significant shareholder with 15.5 per cent. Hino is developing its own two-tonne model, which it

will introduce from 1999.

The market for two-tonne trucks is dominated by Isuzu and Mitsubishi Motors, which together have a 65 per cent share of the market. Hino, which has concentrated on the medium to heavy truck sector, comprising trucks weighing more than 2.5 tonnes, has a modest share of the

two-tonne truck market. However, Hino believes that having a two-tonne truck in its range will increase its overall chances in the market by filling out its range of models on offer. "It has been our long-term aim to have two-tonne trucks. Customers say they want to stock the entire range of their trucks with Hino product. Without a two-tonne model we can't be a truly integrated manufacturer," Mr Inoue says.

The intense competition for market share is putting

Japanese truck production by manufacturer and weight sector

	1994	1995	1996	1997*	1998*	1999*	2000*	2001*	2002*
Hino									
Medium	40,951	40,087	44,903	46,865	43,570	44,083	44,724	44,755	44,354
Heavy	27,718	35,000	27,519	25,830	25,600	28,733	31,053	32,403	32,735
Total	68,669	75,087	72,422	71,495	69,170	72,816	75,777	77,158	77,089
Isuzu									
Medium	77,399	72,294	74,334	78,175	75,746	77,083	79,878	81,918	83,329
Heavy	15,268	22,929	18,840	19,106	17,840	18,522	19,198	19,310	19,519
Total	92,665	95,223	93,174	97,284	93,586	95,585	99,074	101,228	102,848
Mitsubishi									
Medium	39,082	38,905	35,877	37,383	36,825	38,375	42,771	44,356	45,158
Heavy	17,256	24,351	15,778	16,646	16,480	18,898	20,232	20,886	21,396
Total	56,348	63,256	51,655	54,029	53,305	57,273	63,003	65,242	66,554
Nissan Diesel									
Medium	25,301	23,568	25,398	26,795	25,339	26,250	27,147	27,972	28,350
Heavy	18,237	27,593	20,940	20,418	20,080	22,225	23,519	24,400	24,850
Total	43,538	51,161	46,338	47,213	45,419	48,475	50,666	52,372	53,200
Toyota									
Medium	4,432	2,580	676	698	820	750	781	799	810
Totals									
Medium	187,175	178,432	181,188	188,699	182,300	187,501	195,301	199,800	202,501
Heavy	78,477	109,573	85,877	82,000	80,000	88,199	94,100	97,599	98,600
Estimates									

Source: JAMA

pressure on prices and eroding profit margins. Cost pressures are also on the rise as a result of new emission regulations that come into effect over the next few years.

Japanese exports have been hit hard by the downturn in Asian markets. Hino, for example, had expected to export 13,000 units to Thailand this year,

38 per cent of its total exports. However, exports to Thailand in the first six months totalled only 4,700 units, leading to a revised export forecast of 27,200 for the year.

Furthermore, the Thai market for pick-up trucks, such as the Hi-Lux which Hino manufactures for Toyota, has been battered by the after-effects of the baht's

devaluation. As a result, initial forecasts of 319,000 units in consignment orders has had to be revised to 252,000.

Hino, which has halted production in Thailand for the rest of the year, expects demand there to remain weak for another two to three years.

Against all these negative factors, there is at least one

bright spot on the horizon. Many Japanese companies which use commercial vehicles bought the trucks they use now during the last peak of economic growth in the late 1980s and early 1990s. Since most trucks have a useful lifespan of about eight to 10 years, manufacturers are expecting replacement demand to support the market.

Kia bankruptcy may lead to restructuring

Truck unit is likely to be a target for Daewoo, says **John Burton**

SOUTH KOREA

The South Korean commercial vehicle industry could be heading for a significant restructuring following the recent bankruptcy of the Kia motor group.

Kia Motors and its truck subsidiary Asia Motors, have the second-largest share of nation's commercial vehicle market with a combined 41 per cent, against 47 per cent for Hyundai, Korea's largest automotive company.

The problems at Kia partly reflected a downturn in sales for commercial vehicles because of a sluggish economy. Capacity utilisation at Asia Motors, which has a total output of 255,000 vehicles a year, fell to a mere 21 per cent last year against 79 per cent for Hyundai's commercial vehicle production.

The poor sales aggravated Asia Motors' difficulties in paying debts of nearly \$3bn, which it has amassed after a recent expansion of its plant facilities. A similar loss of sales for Kia's car division left Korea's eighth-largest conglomerate unable to service total debts of \$10.5bn.

The fate of the Kia group is now in the hands of the Korean government, which has taken a controlling stake in an effort to prevent plant closures and job losses.

The government initially said that it would sell Asia Motors, while it would try to nurse Kia Motors back to health. But Jin Nyun, a for-

mer labour minister who has been appointed as the new chairman of Kia by the government, has suggested that he might merge Asia Motors with Kia Motors instead of selling it.

Daewoo, Korea's fourth largest conglomerate, is likely to buy Asia Motors if the government proceeds with its plan to sell it. Although Daewoo is the nation's second-biggest carmaker, its commercial vehicle operations are small and account for only 5 per cent of the domestic market.

Nonetheless, Daewoo has ambitions to become a big truck producer, and it recently developed a full range of trucks and buses. Daewoo's emphasis on overseas production would help boost foreign sales for Korean commercial vehicles, which accounted for only 12 per cent of the 1.15m vehicles the nation exported last year.

A possible acquisition of Asia Motors by Daewoo would increase the latter's share of the domestic commercial vehicle market to 12 per cent.

Meanwhile, analysts are speculating about the future of Saangyong Motors, which has 6 per cent of Korean commercial vehicle market. Saangyong is producing commercial vehicles, such as light vans, under licence from Mercedes-Benz for export to the Asian market. But Saangyong's recent expansion into passenger car production has left the company with a huge debt burden of 50 times equity.

Italy's Cinderella

Continued from facing page

of commercial vehicles at Fiat Auto, Italy's dominant carmaker, is relatively optimistic. "We have been seeing an improving trend during the past two years and we expect it to continue next year," he says.

The commercial vehicle market has traditionally been regarded as reflecting the state of the economy as a whole because its performance is closely correlated with industrial activity in general.

The signs in recent months have indicated a recovery in Italian industrial production which has been mirrored by the resilience of the commercial vehicles market this year despite the absence of the Tremonti incentives.

In the first 10 months of this year, registrations have grown by nearly 3 per cent to 123,395 vehicles, compared with nearly 120,000 in the same period last year. Italian manufacturers consolidated their hold on the market with a 57 per cent share.

Fiat Auto had nearly 40 per cent of the market, with

the Turin conglomerate's Iveco heavy truck subsidiary, taking a further 13 per cent. Piaggio, which builds only very light commercial vehicles, had 4 per cent of the market.

Fiat Auto has been steadily recovering market share since 1994 following the successful launch first of its Ducato vehicle (part of the Italian group's commercial vehicle manufacturing joint venture with the French Peugeot-Citroën group) and then of the Scudo, another vehicle involved in the French joint venture.

From its 32.9 per cent share of the Italian market, Fiat Auto has steadily climbed back to 36 per cent in 1995 and to 39.3 per cent last year. It is now consolidating at 40 per cent.

The Turin company expects to reinforce further its grip on the market with the replacement of its small Fiorino van to be produced in Brazil in 1999 or 2000. It is also planning a van version of its new Palio world car for 1999 which will again be produced, initially at least, in Brazil.

to the next wave of
the automotive world.

Visteon

See the possibilities.™

Commercial vehicles

Truckmakers drive a long and twisting road

Several short-term factors, such as problems on the railways, offer hope for a relatively buoyant time, writes **Richard Waters**

THE US

The recent jump in industrial production in the US has come like a shot of adrenalin for the country's labouring heavy truck industry. But, given the stop-start nature of demand for trucks recently - not to mention the ageing of the American economic expansion, which has now gone on for six years - this

may be just one more turn in what has become a twisting and tortuous road for the heavy truckmakers. For now, at least, things look relatively good. The output from American factories - the most obvious factor that drives truck sales - soared in the third quarter after recording solid gains in the first six months. With the manufacturing sector set to advance by around 4.5 per cent for the year as a whole,

1997 should see at least a partial reversal of last year's slump in heavy truck sales, with a strong start ahead for 1998. Volvo's US truck arm says it expects sales of Class 6 trucks - the type that drag trailers around American roads - to reach around 176,000 this year, against last year's 170,000. With a backlog of orders already stretching to around 128,000 vehicles, it adds, sales next

year could rebound to 180,000. This would be not far short of the record 201,000 trucks sold in the US in 1995. Several short-term factors could help in making the next few months a relatively buoyant time for most truckmakers. The severe bottlenecks that have built up in the Union Pacific rail network in recent months have forced some freight on to the roads, boosting demand for vehicles, says Bruce Plaxton of MacKay, an Illinois-based research and consulting firm in the heavy machinery industry.

Also, he says, a two-month hiatus in production early next year as Freightliner shifts production of its recently-acquired Ford heavy truck operations - now renamed Sterling - will cut capacity temporarily and help other manufacturers.

The short-term boost, however, will not solve the deeper problems that have bedevilled North America's heavy truckmakers. Profitability has been patchy in an industry that has suffered from lumpy demand, severe price pressure and mixed success in productivity.

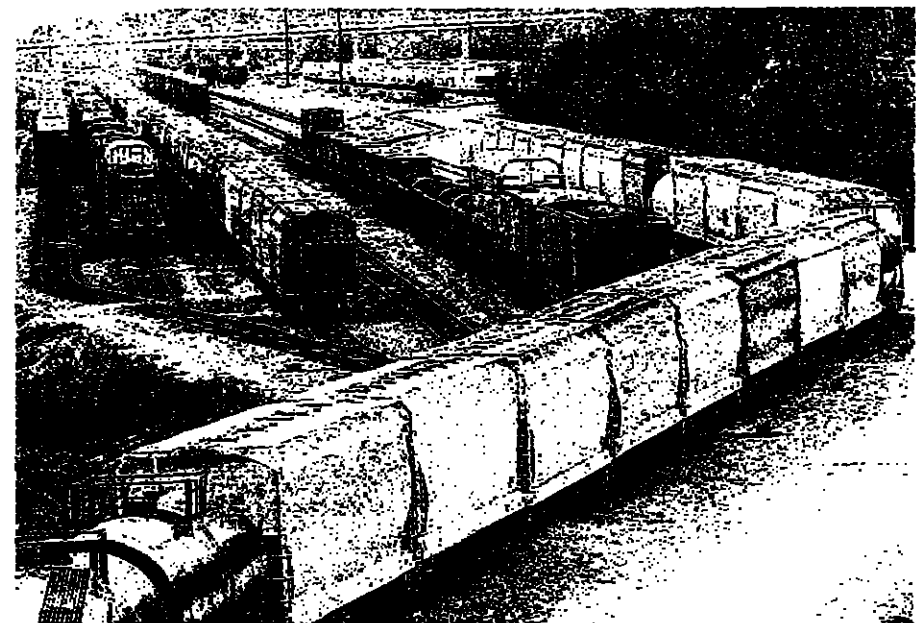
There have been attempts to get to grips with some of these problems. Volvo, which saw its share of

North American truck production by weight sector and manufacturer

(US and Canada combined)	1994	1995	1996	1997*	1998*	1999*	2000*	2001*	2002*
Medium (Classes 4-7)									
Ford	53,731	60,080	46,130	52,157	54,494	46,077	48,775	61,211	62,760
Freightliner	6,898	11,017	19,074	20,412	18,769	18,581	20,528	21,772	22,718
GM	41,636	44,229	30,048	42,300	38,537	38,783	38,783	38,726	38,505
Navistar	55,543	64,032	59,950	61,998	59,432	57,255	58,054	58,498	59,345
Paccar	754	1,271	189	0	0	0	0	0	0
Volvo	985	882	706	439	613	610	623	630	702
Total	158,627	181,511	156,076	177,396	171,845	158,295	184,739	188,898	171,310
Heavy (Class 8)									
Ford	24,932	21,966	18,085	11,970	0	0	0	0	0
Freightliner	55,266	65,513	55,127	62,194	80,334	75,869	75,795	78,021	80,848
Mack	25,911	27,720	23,512	28,204	27,054	23,378	21,620	22,830	23,250
Navistar	41,618	46,231	31,747	41,288	41,879	33,741	33,708	30,691	31,618
Paccar	45,773	50,472	41,287	45,120	44,108	38,586	38,679	41,305	43,102
Volvo	26,282	26,990	16,836	20,216	19,730	17,976	17,747	18,300	18,828
Miscellaneous	5,193	6,229	5,430	5,310	5,642	4,929	5,181	5,587	5,821
Total	225,175	245,111	191,893	214,312	215,745	193,987	188,517	197,332	203,358

* Estimates

Source: DRI/McGraw-Hill



Problems on Union Pacific rail have led to more freight being carried by road

vehicle sales fall from around 12.5 per cent in the early 1990s to 9.1 per cent last year, has spent the last year overhauling the management of its truck operations in the US and reached an agreement to buy out General Motors' minority stake in the business.

Ford Motor has quit the business with the sale of its heavy truck operations to Freightliner, which is owned by Daimler-Benz. That will leave the German company with around 35 per cent of the US market - a powerful position to challenge some of the smaller players in the years ahead.

Picking the next possible victim of this fiercely competitive market is not easy. Until recently, Navistar, with a falling market share and high labour costs, was at the top of most peoples' lists.

In the first 10 months of this year, though, its market share climbed back to 19.4 per cent, from 16.7 per cent for the whole of last year, and a recent union agreement seems to have set the stage for more efficient working practices at the company.

PROFILE US Freightways

Low profile, but high success

The names of its regional trucking subsidiaries - such as Reddaway and Holland - are familiar across North America. Yet few public companies have kept as low a profile as US Freightways, one of the largest regional trucking companies, based just a stone's throw from Chicago's O'Hare airport. For years the group was better recognised as the subsidiary of TNT, the Australian transportation group. After a troubled start on the US west coast, TNT Freightways - as it was then called - expanded on the back of de-regulation in the trucking industry. It made a series of acquisitions in the 1980s, adding Holland Motor Express in 1984, followed by Bestway, Dugan and Reddaway in 1989.

The break with the Australian parent came in 1992. Grappling with a stretched balance sheet, TNT sold a 75 per cent stake in the US trucking business through an initial public offering, at \$19.50 a share, raising around \$250m. The US company later bought the remainder of its parent's stake.

It changed its name to US Freightways last year in order to avoid confusion with the Australian company. Behind the self-effacing style lies a growth story. US Freightways' revenues, which barely topped \$500m in 1990, exceeded \$1.3bn in 1996. In March this year US Freightways replaced Conrail as one of the 20 companies which make up the Dow Jones Transportation Average.

Today its core business remains "less than load" (LTL) shipments, and it ranks as number one in the regional trucking market (as opposed to long-haul or inter-regional). Average line-hauls range between 250 and 450 miles, depending on region.

The five main trucking subsidiaries each cover different geographical areas and are backed up by almost 300 terminals. There are just over 215,000 employees, of whom almost two-thirds are drivers. This business accounted for more than 90 per cent of group revenues both last year and in the first nine months of 1997, when revenues reached \$1.13bn.

But it has not always been so smooth. Like most trucking companies, US Freightways suffered badly in the harsh winter of 1996, when it operations were hit by a prolonged cold period, flooding in the Pacific north-west and ice storms in the south-east.

To compound the difficulties, a hike in diesel fuel prices then squeezed margins. A slowdown in the economy, coupled with excess capacity in the LTL market, also put pressure on profits.

The net result was reflected in after-tax profits of \$31.5m, down from \$33.3m in 1995. A \$4m charge for restructuring at the Red Star subsidiary, which covers the north-east, compounded the financial squeeze.

During the year, Dugan also absorbed the Transbus business, a south-eastern carrier, while Reddaway and United merged their operations in the west-northwest.

But, so far, the current year has been less traumatic. Prices have stabilised and, helped by a fairly settled economic environment in the US, most of the business units have improved market share. After-tax profits in the first nine months of 1997 increased to \$41.8m, compared with \$28.5m at the same stage a year earlier.

US Freightways has also been pushing into the logistics business over the past seven years. It now runs a separate contract logistics division - an industry which it sees tripling in size by the end of the decade. This new arm was bolstered last year by the acquisition of Chino, a California-based business which provided contract warehousing, operating around 1.2m square feet of space.

Most recently, the Chicago-based company has bought Seko Worldwide, a freight forwarder, operating in the US and internationally - a move which the US group says should help boost expansion of its services next year. Seko's annual revenues are around \$120m a year.

Nikki Tait

Brakes slammed on as markets slide

Buyers adopt a wait-and-see policy as pressures mount. Jonathan Wheatley reports

BRAZIL

Brazil's commercial vehicles industry held its annual trade fair only a matter of days before turmoil swept through the world's capital markets recently. The mood was bullish. Truck sales were growing at an annual rate of 35 per cent and several manufacturers had decided to bring forward planned investments to meet rising demand, based on what appeared to be stable, long-term economic growth. Suddenly, the future looks a lot less rosy. As Brazil's stock markets plunged after the Asian collapse and fears grew of an attack on the Brazilian currency, the government responded with austerity measures.

First, basic interest rates were doubled to more than 40 per cent a year. When this failed to calm financial markets, the government hastily produced a \$18bn fiscal squeeze composed of spending cuts and tax increases.

The outlook for commercial vehicles now looks bleak. The immediate effect of the squeeze has been to put much of the economy on hold as potential purchasers

wait to see whether the measures will be enough to see Brazil through the crisis.

The government says it wants to cut interest rates again as soon as possible, but its ability to do so will depend on whether Congress gives speedy approval to its budget package, about a third of which requires endorsement.

"People are putting off decisions on whether to buy trucks pending a review of the interest rate position," says Hans Hedlund, president of Scania's Brazilian truck operation. "We haven't cut production yet because we have a new truck coming on stream soon, but we are reviewing the position."

Such a cut seems inevitable. Both Scania's main competitors in the heavy trucks market, Mercedes-Benz and Volvo, have production and investments under review.

Volvo said sales fell by 30 per cent in the first weeks of the crisis and reduced output by the same amount. It dropped overtime and week-end working and doubled the year-end holiday period to 20 days. The company also put off until the end of the year a decision on whether to cut planned investments

Brazilian truck production by manufacturer & manufacturer

	1994	1995	1996	1997*	1998*	1999*	2000*	2001*	2002*
Ford									
Medium	11,245	12,880	9,348	10,445	11,421	12,987	13,648	13,982	14,261
Heavy	441	576	648	742	772	791	846	875	905
Total	11,686	13,456	9,996	11,187	12,193	13,778	14,494	14,857	15,166
GM									
Medium	2,584	2,205	893	824	1,012	1,350	1,548	1,676	1,827
Mercedes-Benz									
Medium	20,311	19,373	14,207	16,177	18,581	21,148	22,057	22,931	23,192
Heavy	7,123	7,686	3,657	5,941	7,828	8,746	9,987	10,214	10,841
Totals	27,434	27,059	17,864	22,118	26,389	29,894	31,744	33,145	34,033
Scania									
Heavy	6,754	6,550	5,326	6,814	7,087	7,417	7,824	8,247	8,578
Volvo									
Heavy	5,582	5,820	3,722	4,677	5,482	6,213	6,893	7,470	7,882
Volkswagen									
Medium	8,014	13,427	10,117	11,617	13,428	14,211	14,975	15,216	15,350
Heavy	628	897	344	541	676	1,093	1,170	1,215	1,245
Total	8,642	14,324	10,461	12,158	14,104	15,304	16,145	16,431	16,595
Totals	42,154	47,885	34,565	39,063	44,422	49,696	52,228	53,805	54,830
Medium	20,508	21,529	13,697	18,715	22,145	24,280	26,420	28,021	29,251

* Estimates

Source: DRI/McGraw-Hill

of \$400m to modernise and expand its factory in Paraná state.

Mercedes-Benz said sales dropped by 30 per cent in the 10 days after the interest rate increase, and would decide this month whether to cut production. It spent \$70m this year on its truck plant in Sao Paulo state and plans to invest a further \$470m in 1998-2001.

General Motors says it will reduce production by 25 per cent. But it stuck to plans to begin producing its seven-

tonne 7-110 model in Brazil last month at a rate of 8,000 a year instead of importing them from Japan as previously.

The stock market crisis came just as Brazil's bus and truck makers - Ford and Volkswagen make up the six big players - appeared to have turned the corner. Sales were up strongly this year for the first time since the government moved to slow economic growth after the inflation-busting reforms introduced in mid-1994.

Few in the industry doubt that growth will return. Rising levels of foreign direct investment, expected to reach \$15bn this year, are one indication of Brazil's medium-term potential.

When the upturn comes, however, will depend on a change of attitude in Congress, where for the past two years legislators have dragged their feet over fiscal reforms needed to underpin the government's success in fighting inflation.

In this respect, the crisis

has its positive side: spurred into action, the lower house of Congress finally approved a bill to reform the civil service on November 19, raising hopes that speedy endorsement of other reforms will follow.

In the meantime, truck makers must tighten their belts. "Brazil will still be a very profitable market in the long term," says Mr Hedlund at Scania, "but much will depend on whether the economy gets going again next year."

Joint ventures provide road to success

But east-west alliances have been slower to evolve than expected, says **George Bennett**

EAST EUROPE

Truck manufacturers in eastern Europe are entering alliances with western European partners in order to compete with imported vehicles in their home markets and to build vehicles fit for export.

The typical pattern is a joint venture company, in which the western partner

provides high-value items such as engines and gearboxes. In Belarus, for example, truck manufacturer Maz has just teamed up with MAN, Germany's second-biggest truck producer, which will supply cabs, gearboxes and engines.

In Russia, Gaz now has a licence from Steyr, of Austria, to build engines, while in Romania, RomanDac is increasingly using engines

from Vartiy Perkins. In Ukraine last year, truck maker KrAZ took 40 per cent of a joint venture agreement with Iveco, the commercial vehicle subsidiary of Fiat, under the name Motorsch.

The Italian company also has a 33 per cent holding in Urulaz, in Russia, which uses Iveco engines and driveline components.

These recent agreements underline the fact that sig-

nificant western involvement in the east has been slower than was expected after the collapse of communism.

One of the first into the east was Cummins, the US diesel engine manufacturer, which formed a joint venture company with Kamaz, the Russian truck manufacturing giant, in 1991. But demand slowed to a trickle in Russia's ensuing economic

chaos. Paula Johnson, Cummins' business development manager for Europe, Africa and the Middle East, described the Kamaz deal as still dormant for lack of local purchasing power.

Meanwhile, Cummins is working with a number of other manufacturers in eastern Europe, including Skoda-Liaz in the Czech Republic.

Engines, in particular, are being sourced from western Europe because they are expensive to develop, as are cabs and transmissions, and because it is doubtful whether eastern manufacturers yet have the expertise to meet even current EU emissions standards. Central and eastern European governments have wanted to impose emissions standards

to bring them into line with the EU, Ms Johnson says.

Despite initial setbacks, many companies are becoming more confident about Russia, she said, although so far one of the most reliable truck manufacturing territories in eastern Europe has been Poland.

Several western manufacturers have their own assembly plants in Poland, including Volvo, which is currently building around 2,000 trucks a year in a facility opened three years ago.

The first reason for choosing Poland was stability, said Stefan Lorentzon, a Volvo spokesman; the second was its role as an important transit country between western Europe and Russia.

MAN also has an assembly plant in Poland. One of its functions is to act as a potential bargaining tool with German trade unions, according to Gunther Dietz, MAN's international sales and marketing director.

Zasada, the Polish truck manufacturer, now has a joint venture agreement with Mercedes-Benz to build buses and vans.

While there is little sign of eastern European manufacturers making an impact in western Europe markets, they are trying to export further afield. It is not so much the product as absence of marketing expertise which is the problem, according to Rod England, an automotive industry consultant who was formerly marketing director at ERF and Leyland.

The vehicles themselves are not bad, he says, but the companies have lost the ability to market products.

The other problem is competition from used vehicles imported from the west. Who is going to buy a Czech Tatra, when they can buy a secondhand Mercedes?

Finally, most eastern European manufacturers were traditionally orientated towards supplying the Soviet Union, and although the terms of trade have changed, the market remains the same. As the Russian economy gathers pace, so will the eastern European truck manufacturers.

At Cummins, Ms Johnson says: "It's a bit like China and India: you've got to be there for 10 years, behind the scenes, before it starts to pay off. In eastern Europe, we're halfway through that 10-year process."

AUTOMOTIVE RESEARCH AND CONSULTING GROUP

GLOBAL AUTOMOTIVE BUSINESS DEVELOPMENT

Automotive industry specialists working with vehicle and component industry management worldwide developing strategic solutions for business development in oem and aftermarket - focus Europe, North America and Pacific Rim

- New business opportunity identification
- Product, market & corporate assessment / strategy development
- Assisting competitive positioning
- M&A support practice

EUROPEAN HQ:
35 Piccadilly,
London W1V 9PB
Tel: 44 (171) 734-7282
Fax: 44 (171) 734-4561

NORTH AMERICA:
7 West Square Lake Road
Bloomfield Hills, Michigan 48302, USA
Tel: 1 (810) 335-2578
Fax: 1 (810) 333-7999

ARCG

LONDON - DETROIT

FT
FINANCIAL TIMES
Conferences

THE 14th ANNUAL LONDON MOTOR CONFERENCE

The changing role of the car

14 February 1998, Royal Lancaster Hotel, London

- The future for the UK car industry in a world of globalisation and the challenges for manufacturers and marketers
- The effect of car usage restrictions on car demand and the need for new models
- Market opportunities for intelligent transport technology
- UK motor manufacturing and the environment - and finally - the opportunity for high-level industry structures to deliver the key strategic issues shaping the role of the car well into the next century.
- Market segmentation and niche vehicles - reality or myth?

In association with
FT AUTOMOTIVE

For further information please contact:
Sarah GIBB, FT Conferences
Tel: (+44) 171 894 2639 Fax: (+44) 171 894 2602 E-mail: ft.conferences@ft.com

البريد الإلكتروني

Financing

Complete packages wanted To rent a fleet, to buy, or mix?

Truck manufacturers are having to adapt to customers being more demanding. Jack Semple reports

Truck manufacturers in Europe are striving to adjust to the needs of a fast-changing market.

Large customers in the UK, and increasingly across continental Europe, no longer simply seek a fleet discount off the front end price of trucks - they want a complete package for anything from a short rental period to one of seven or more years.

Large contract hire specialists were providing these services, buying trucks in volume at very low prices and with their own maintenance arrangements. Manufacturers feared that they would become the dominant force in the market, threatening both manufacturers' margins and the viability of their dealer networks.

The truck builders have responded, with varying degrees of urgency and success, by starting contract-backed bank, finance and maintenance services in a bid to protect margins and their networks and to force close links with customers.

Volvo set up Volvo Truck Finance in the UK a decade ago when it was the first to recognise that "design, build, sell" would not be enough in the future.

That company, now renamed Volvo Contract Services in recognition of its diversification, has been a pioneer, by 2000 it will be managing 22,000 trucks in the UK and is likely to be offering total fleet resource management for large fleets, meeting peaks and troughs to order. The UK company has spawned similar finance units across western Europe and in the US.

At Iveco, a key change has come this year with the decision to integrate Fidis, a hitherto semi-autonomous financial services arm of the Fiat group, into the car and truck operational structure.

Truck manufacturers now take the view that most customers want to buy the services of a truck rather than the product. In the UK, Transport Development Group always bought outright - until this year. For the current year it is acquiring most of its £15m-worth of trucks on operational lease for the first time.

Roger Dye, group financial director, says that not only

will leasing bring fixed costs of ownership, but competition is so keen in terms of residual value guarantees (the fixed price for the truck at the end of the lease) that leasing is probably a more profitable option for TDG than ownership.

John Lawson, at Salomon Brothers in London, says there are potential dangers in the truck companies' deepening involvement in truck funding and residual values.

There is, he says, a temptation to set a high residual value in order to move metal - the smaller the gap between the purchase price and the residual value, the more competitive will be the weekly lease or rental charge made to the operator.

In addition, retaining ownership of the truck allows a manufacturer much greater influence on secondhand prices through the control of how, when and where used vehicles are let into the market.

A slump in the heavy truck market, with a consequent fall in used truck prices, may be planned for and manageable; trucks will continue to earn revenue, so long as the operators survive in business.

However, a prolonged recession could push some fleet customers into bankruptcy. The revenue from those trucks would dry up abruptly and the manufacturers would be faced with having to sell in a market where no one wants to buy.

"I would not suggest it is an accident waiting to happen, but there is a risk, and the volatility of the market is an issue," says Mr Lawson. The potential fall-out for a manufacturer would be significantly more painful than the battering from production lines with which they are familiar in times of reduced demand for new trucks.

There are ways of laying off risk, but it is impossible to tell, from the outside, what level of prudence is being employed by a truck company in setting residual values, Mr Lawson adds.

The warning signs were visible in 1993, when the failure of Daf, the Dutch manufacturer, was laid squarely at the door of the financial



The vehicle has been chosen: now for selecting the method of acquisition

services arm in the Netherlands. It had been used to boost sales and misjudged the risk. The crisis came when the last in a series of recapitalisations failed.

Every truck company in the business denies that it takes undue risks with its financial services/asset management side in order to win fleet business and "move metal". It does not always seem that way to customers, however. Residual values are a key battleground in the truck price war, they say.

The development of added-value has had a big impact on truck dealer networks in the UK. As manufacturers seek to retain competitive advantage on costs they

have often driven down hourly rates for maintenance work and on parts prices. The *quid pro quo* is intended to be increased volume.

At the same time, manufacturers have increased the number of parts and service outlets so that operators do not have to take their trucks so far for servicing.

A year ago it seemed that the manufacturers, in particular Volvo, Scania and Mercedes-Benz, might succeed in driving the large contract hire and rental companies out of that market. However, they have proved resilient and some now predict a comeback. The leading funders, too, such as GE Capital, Lombard and Forward Trust (part of HSBC), which has its own contract hire arm targeting major fleets, are said to be increasingly aggressive in their pricing.

"The wheel is turning," says Mike Williams, chief executive of Dawson group.

Companies have to consider many factors when acquiring their cars. John Griffiths investigates

In a rapidly-changing employment and economic climate businesses are concluding that there is no such thing as an "ideal" approach to acquiring cars for their executives. This is despite strident campaigns by the contract hire industry to convince companies that this particular form of outsourcing is the solution to all problems of buying, owning and administering fleets.

A large, cash-rich company running a fleet of several hundred or thousand cars can opt to buy, manage and dispose of its own cars efficiently, using in-house management and the wide array of sophisticated fleet management computer software now available.

Others, just as validly, are likely to opt for contract hiring their high-mileage, relatively low-value cars for salesmen and other essential users, while continuing to buy their executive - frequently "perk" - car fleet outright.

Just how varying the criteria can be for financing the company fleet was highlighted this year in a study of the sector undertaken by UK remuneration advisers Alan Jones & Associates. The study of nearly 160 companies included a few of the thousands of smaller businesses running fleets of 100 cars or fewer, but concentrated on larger concerns. The average turnover was more than £500m, and a cross-section included the Automobile Association, Bunnings, Castrol, Dixons, the electrical retailer, Motorola, RTZ and Tesco, the UK supermarkets group.

It showed that 52 per cent of companies use contract hire, but more than 40 per cent still opt for outright

purchase - and a number of the companies questioned use both methods.

It is these two approaches which dominate, other variants, after sometimes brief bursts of popularity, are becoming marginal. Finance leases, Alan Jones found, still had some attraction for around 11 per cent of companies surveyed. But contract purchase, lease purchase and the traditional hire purchase are used only at the margins.

Being cash-rich is an obvious reason for outright purchase, as was openly acknowledged by the companies questioned. But their most widely-quoted reason was the total control exercisable over the fleet. Add in some of the additional reasons quoted for buying outright, not least irritation at what is described as "messy" on-costs incurred in contract hire and leasing, and it can be seen that contract hire still has some way to go before it can claim domination of the company car sector.

However, it can draw some satisfaction from the Alan Jones research in that, having experienced contract hire, 94.5 per cent of the companies said they would recommend the contract hire agencies they used.

David Atkins, editor of the annual Monks Partnership survey of company car policy, which conducts its own research among a similar spread of companies, agrees that "more companies are now using mixed methods of acquisition, for instance leasing the bulk of the fleet and outright purchasing a small number of high-value cars for the most senior staff".

Not all the research provides consensus on trends,

however. Another of the large annual surveys undertaken, by Talley Dial, concludes that more than 60 per cent of company cars are bought outright, with less than 30 per cent on contract hire. Again, however, the research indicates that many companies use a mix of both, with executive sector cars more likely to be purchased.

It is among companies with an increasing presence across Europe, however, that the contract hire and leasing sector can look for some of its best growth prospects, even within the executive car sector. Few companies will not be tempted to take advantage of the trend among large specialist contract hire and leasing groups such as Cruise Interleasing and HSBC-owned Swan National to set up EU-wide operations, sometimes using local partners with specialised knowledge of their national markets.

For many companies with a significant presence in a number of EU markets, the "hassle" factor in seeking efficiently to buy, operate and dispose of a wide mix of cars throughout a region with still widely-varying national car market characteristics is beginning to appear greater than the loss of day-to-day control implicit in moving to a EU-wide contract hire scheme.

"National differences within the EU are not going to disappear; doing business in Spain or Greece will always be in contrast to doing business in Sweden or Germany," according to Vahid Daemi, managing director of the UK subsidiary of Lease Plan, a leasing and contract hire group already operating in 17 European countries.

Leaving the hassle behind

Tax has made company cars less attractive, but they still have strong support, says John Griffiths

The leasing of company cars is big business. Of the 3m company cars on UK roads today, the British Vehicle Rental and Leasing Association estimates that 1.2m are either on contract hire or some other form of leasing or specialist fleet management.

The overall size of the business fleet has enjoyed steady growth, confounding sceptics who suggested that, particularly for executives receiving their cars as a "perk" and part of their remuneration package, the popularity of the company car would decline as its tax treatment became, over the years, less lenient.

Neither an increasingly severe taxation regime nor the offer of cash allowances as an alternative has brought decline.

"What these industry observers failed to consider before making their pronouncements," says the BVRLA, "is the benefit and importance of hassle-free motoring. Employees place a significant value on their ability to hand over all their car-related problems and responsibilities to a specialist third party."

The attractions in the UK of contract hire in particular have strengthened this year. Partly this is the result of rentals having been held down by the one-off benefit brought about by VAT changes, under which lessor companies can now reclaim the VAT they pay on their car purchases and pass on savings to customers. Partly, too, rentals are being kept down by fierce competition in the servicing and repair sector. Maintenance costs have actually fallen.

Peter Walker, press head of the financial services division of BMW (GB), says a

large majority of the record 85,000 cars the company expects to sell in the UK this year will have been acquired through contract hire.

"Apart from the lack of hassle for executives through having no administration costs or worries, there's no depreciation to worry about and no unexpected repair costs. It has to be a serious consideration if the employing company is VAT-registered."

Mr Walker believes that changes to the UK company car taxation system expected to be announced by Gordon Brown, the chancellor of the exchequer, in his next budget in the spring will also increase business for the contract hire and leasing sector - but from executives taking up the cash alternative to the company car increasingly being offered to executives.

Mr Brown is expected to announce changes discouraging the private use of company cars through a system which would increase the tax bill according to the amount of private use of the car rather than, as is the case now, providing two levels of tax discount for those covering higher business mileages.

Executives seeking to escape the new system will still want to enjoy the lack of "hassle" enjoyed during their company motoring, says Mr Walker. So even while unable to enjoy any VAT benefit, many are likely to want to take out personal contracts providing the same level of service as a company contract hire package.

Under the current tax regime, the take-up of the cash alternative has been low - typically well under 10 per cent of executives within those companies offering it.

"so the process is only just starting", says Mr Walker. "But if Mr Brown really does hit the company car harder then there may be significant change."

Far from condemning such change, even some of the biggest names in the contract hire and leasing industry are saying that they welcome it; that it may be long overdue, and, not least, acknowledging that the current system has been both open to abuse and has adverse effects on the environment.

Under current company car taxation, the 35 per cent of a car's list price on which company car drivers must pay tax each year is reduced by one-third if the year's business mileage exceeds 2,500 and by a further one-third if business miles rise above 18,000.

"That makes little sense in environmental terms as it encourages the company car driver to bump up business mileage in order to qualify for the tax breaks and qualify for lower charges," says Ian Goswell, executive director of Barclays Bank's Dial Contracts vehicle finance and fleet management subsidiary, which manages 45,000 cars and finances 49,000 in the UK.

"We feel the changes should reward drivers for using their cars with consideration for the environment; discourage them from selecting bigger and prestigious, but less efficient, cars; help to reduce an organisation's cost base; and discourage unnecessary travel to meetings when perhaps technology could be used instead."

Dial and other leading players are already preparing for what they expect to be a significant shift in the structure of the business,

developing company-assisted purchase schemes (CAPS).

Under the scheme Dial plans to introduce early next year, individual executives will be able to contract hire cars using cash allowances granted in lieu of the company car. The advantage for drivers, claims Mr Goswell, is that they escape the company car taxation net, can receive sound advice on the most appropriate car for their needs, and benefit from the market muscle that leading lease companies such as Dial can exert in both buying cars and contracting their repair and maintenance.

Companies should find such schemes working in their favour as well, says Mr Goswell. "The employer can still offer access to a recommended car acquisition scheme as part of the remuneration package, thus keeping the organisation competitive in the recruitment and retention of staff, but the company can stipulate that certain manufacturers, models and colours deemed inappropriate would not be available within the scheme, thus guarding, to a degree, the corporate image and ensuring that the car awarded as part of the remuneration package remains in accordance with the grade of management."

Dial expects individual drivers taking up the scheme to account for 30 per cent of its customer base over the next five to eight years.

New entrants are being encouraged into the field, among them Paragon Car Finance, a Paragon finance group subsidiary now ranking Ron Young, the former Finance and Leasing Association chairman, among its directors. Paragon is taking a more inclusive approach than Dial, however, including both used and "classic" cars as options for executives taking the cash alternative.

MERCURIO Group:
an eight-storied
vehicle transporter

At the present situation of the European road and railway network, the car market assigns a strategic role to the transport of vehicles, both in view of an effective distribution and of cost containment.

Therefore, well-located junctions and constant innovation of loading systems are of capital importance for being successful. MERCURIO TRASPORTI INTERNAZIONALI, leading company of a group which operates out of Italy, France, Poland, Portugal and Spain, offers a qualified structure where synergies of men, means and experience are targeted exclusively to the transport of vehicles.

MERCURIO
MERCURIO TRASPORTI INTERNAZIONALI SPA
43036 S. POLO di TORRE (PR) - ITALY
Tel. +39 521 319411 - Fax +39 521 319430
http://www.mercuriotrasporti.it

COMAT
PESCA - ITALIA

glax
BOLOGNA - ITALIA

TRIVE
LAVINIO - ROMANIA

TRANS POLAND
BUCOVINA - POLSKA

MERCURIO
FRANCE
NANCY - FRANCE

MERCURIO
ITALY
ROMA - ITALIA

MERCURIO
PORTUGAL
LISBOA - PORTUGAL

Statistics

Rolling out the metal

Production figures for selected leading car and light commercial vehicle groups†

The widespread industrial and financial troubles of the Asia-Pacific region provide a source of alarm for the world's car industry, writes John Gatties. The widely-held assumption that the region would provide one of the main outlets for growth of an industry facing near-saturated markets throughout the developed world has been brought into question by the possible knock-on effects of recession in Japan, particularly if the Yenshi Securities collapse is followed by others and by the economic difficulties confronting other east Asia countries such as South Korea, which is now seeking help from the International Monetary Fund. The first few months of 1998 will be crucial.

But there is at least some optimism within the industry that growth in other emerging regions, notably Latin America and central and eastern Europe, will be able to compensate for adverse trends in Asia. If this optimism proves justified, 1998 could still see the small but steady increases in production which, as the accompanying tables show, most of the leading industry players were able to

enjoy during the past year. Unless the difficulties of the Asian states become markedly more difficult, says Standard & Poor's DRI forecasting group, world car output should still be able to rise by around 1.5 per cent next year even if some of it, in the form of increased exports from a Japan with depressed domestic markets, will not be welcome to western producers.

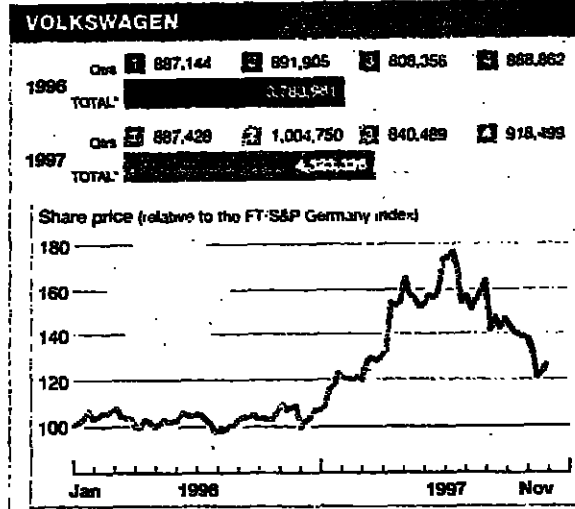
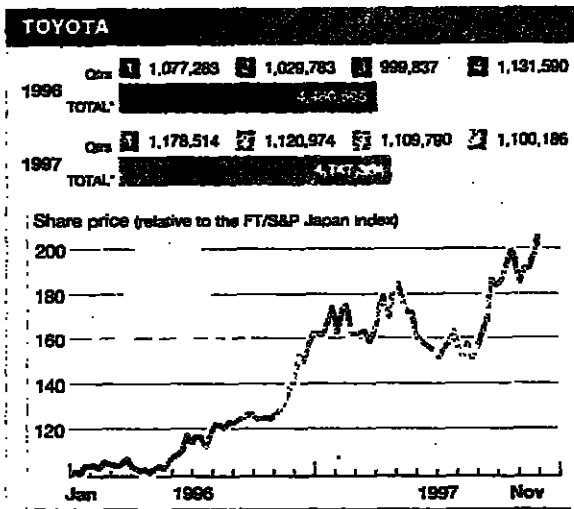
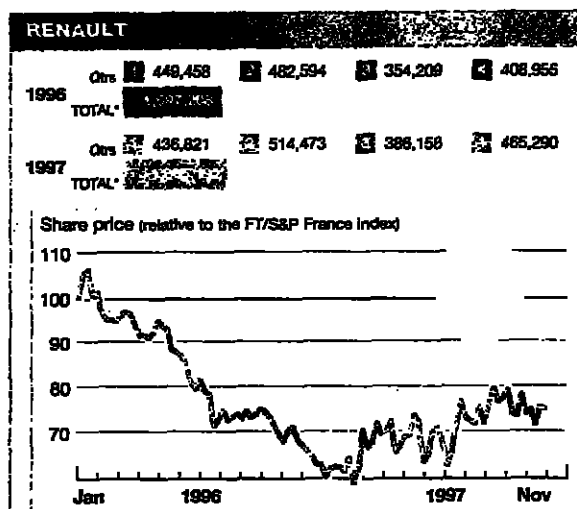
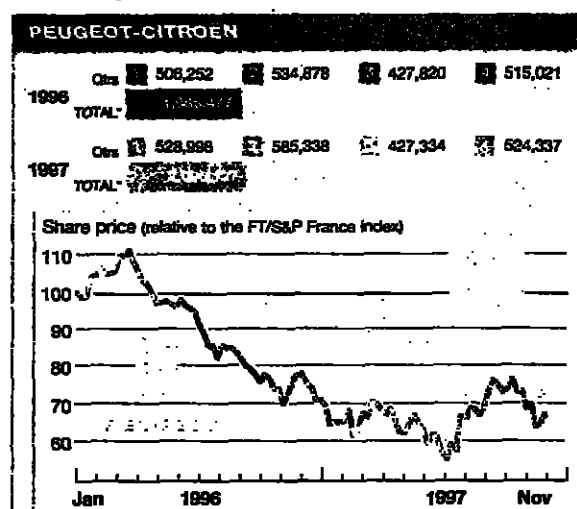
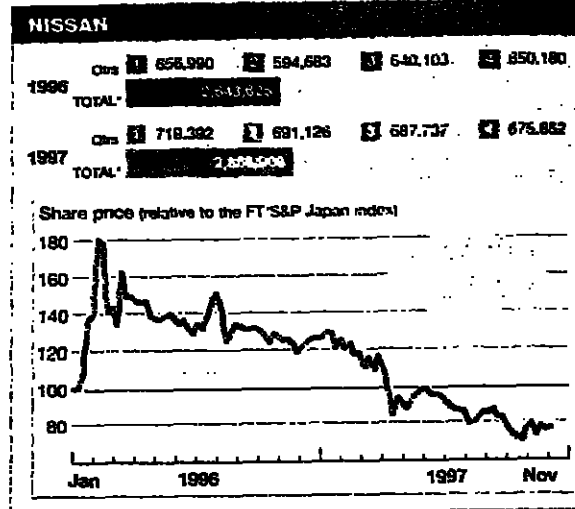
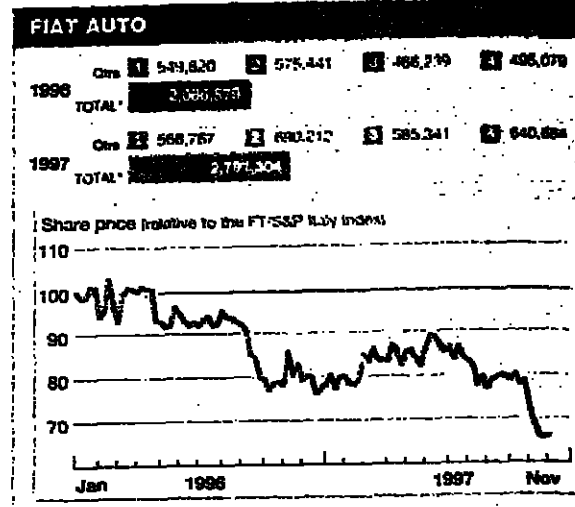
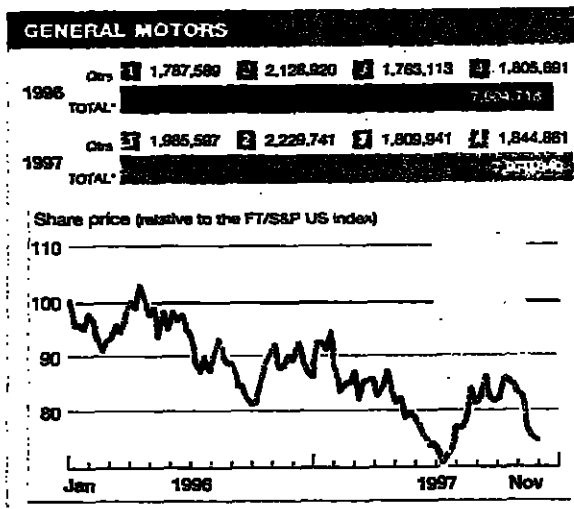
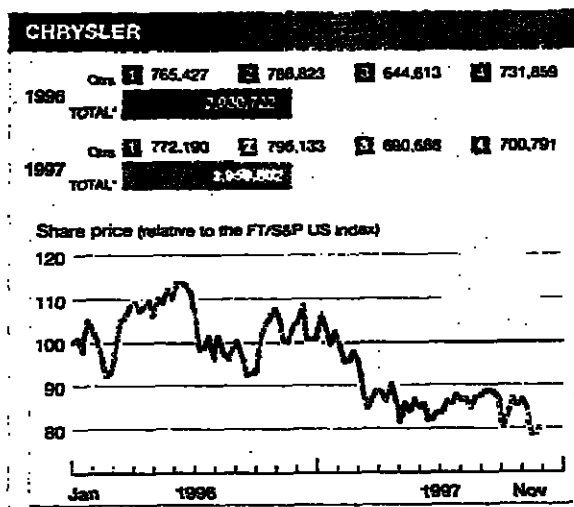
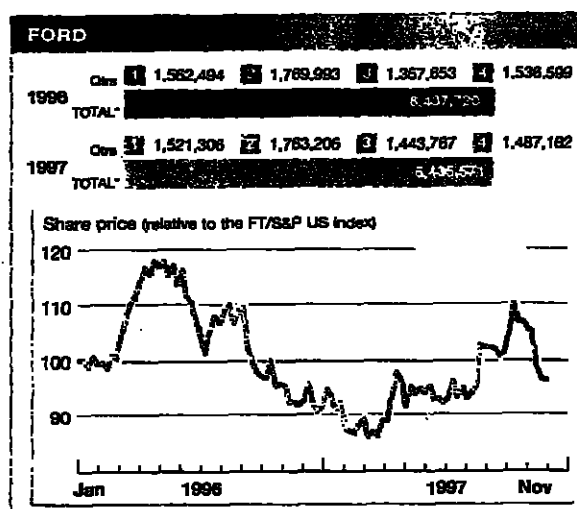
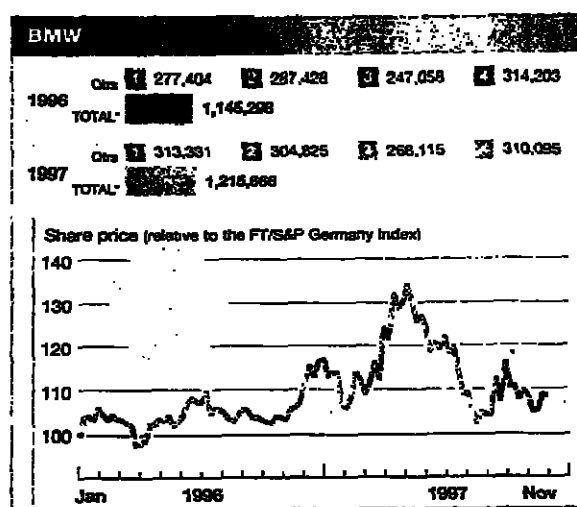
Production in Latin America, mainly Brazil, is continuing to expand at a rapid rate. Brazil's car output was up by around one-fifth in the first three quarters of this year, and with yet more plants from among others, General Motors, Peugeot and Ford due to come on stream, there is little on the horizon in the near-term to slow expansion.

West European production had looked set for output growth of little more than 1 per cent next year, but almost certainly will be boosted by Italy's scrappage scheme, which has sent Italian sales soaring by more than 50 per cent in recent months. Output in central and eastern Europe is also being boosted.

Notes: † Includes all domestic and foreign subsidiaries. For example, BMW includes Rover.

* Figures for Africa, Asia, Australia, Eastern Europe are included only in annual totals.

Figures for Q3, Q4 1997 are estimates.



Source: Datastream/ICV Marketing Systems

THIS PROJECT IS BEING PARTIALLY FUNDED BY THE EUROPEAN COMMUNITY
European Regional Development Fund

FOR AUTOMOTIVE INDUSTRIES.

Birmingham works better.

If you would like to know more about the wide range of investment opportunities waiting for you in Birmingham.

call 0121-235 2222.*

Locate in **Birmingham**

Baskerville House, Broad Street, Birmingham B1 2NF. Fax: 0121-235 2622.
*Offer January 1st 1998. Tel: 0121 362 2222. Fax: 0121 362 2622.

Distribution

City 'village' cuts the flab

Haig Simonian takes a look at pioneering schemes to sell cars

Having axed production costs and squeezed suppliers, carmakers have turned to distribution and retailing as the last big areas to fight the flab.

Manufacturers' initiatives have ranged from improving regional stockpiles to bringing dealers on-line to accelerate delivery times. However, Italy has recently emerged as the guinea pig for two pioneering schemes which could change the face of selling cars in Europe.

Rover has used its highly successful Italian subsidiary to experiment with a new style of dealership. The company's new "Rover Villages" are an extension of the Land Rover Centre concept developed in the US in recent years.

The Rover Villages - the first of which opened near Rome earlier this year - combine a US-style Land Rover Centre with other features. The obvious elements include a Rover showroom and a Land Rover test track. But less traditional features include a theatre, library, display of vintage Rover products and even a "traditional English" pub.

Humbert Carcel, spokesman for Rover Italy, says: "Our aim is to make the experience of buying a car pleasurable and comfortable." Further plans include setting up an English language school on site.

Rover is playing on a safe wicket. Italy has become its biggest export market, with sales of more than 53,000 vehicles in the first 10 months of this year - up 56 per cent on the corresponding period last year. The big improvement has come through eliminating smaller and more marginal outlets. Surviving dealers have been encouraged to invest in their premises, while sales have been boosted by the group's overall product-led revival.

Italy is a particularly strong market for four-wheel drive vehicles, buoyed by Land Rover's growing sales to the carabinieri, armed forces and other state bodies.

But Rover's clubby "wood and leather" image also appeals to Italian buyers trying to adopt a fashionable "English" look. Although not cheap, the brand has also been lifted by very competitive pricing.

But these attractions underestimate the scale of Rover's Italian success. The company expects to sell more than 68,000 cars this year, giving it a record Italian market share of 2.7 per cent and confirming its position as Rover's biggest export market. Sales have grown from 148,000 in 1993 to an expected 1.1 million this year, says Salvatore Pistola, head of Rover Italy.

The increase will come in spite of spurning incentives. Sales of new cars in Italy have soared this year on the back of the government's car scrappage scheme. Like similar programmes in France and Spain, the system operates by offering drivers a big government incentive when trading in an old vehicle.

The government money has to be matched by the carmaker. But Rover has preferred to avoid incentives. "We don't want to get into discounting," says Mr Pistola. Individual dealers, however, can offer incentives if they wish.

Meanwhile, Mercedes-Benz has turned to Italy for a different, but equally innovative, retailing ruse. The company is setting up a chain of city-centre mini-showrooms to showcase its products.

Originally launched to coincide with the arrival of the new A Class small hatchback, the project has gone ahead in spite of the vehicle's postponed launch on safety grounds. The centres, staffed and financed by local dealers, are intended to spotlight a range of Mercedes-Benz products, including "lifestyle" items such as Italian-designed clothing and accessories. "We're trying to move away from sterile showrooms in the suburbs to something right in the heart of the city," says Jochen Prange, president of Mercedes-Benz Italy.

The outlets, which have an area of between 150 and 200 square metres, are all relatively small and can hold only one car. "But that is not the point," says Mr Prange. "The centres are intended to serve as meeting points, where people can just drop in, and where we'll have a chance to tell them about the world of Mercedes-Benz." The outlets will also include videos showing Mercedes-Benz's role in Formula One racing through the McLaren team and displays of the company's automotive technology. Each outlet will be able to take orders for cars through a direct audio and video link to a local dealership.

The idea for the centres was dreamed up by the Italian subsidiary, but is being watched very closely at group headquarters in Stuttgart, says Mr Prange.

"The A Class showed us we had to reach a new level of customer," he says. The concept had to be approved by the entire Mercedes-Benz board. "Of course, they're all very curious to see what will happen."

The first of the "MB Spots" opened in Milan in mid-October. Located in the heart of the Galleria, Mercedes-Benz could hardly have chosen a more prestigious location. Further openings, concentrated in wealthy northern Italy, should take the total to 12 by year-end. Mercedes-Benz says the plan has gone ahead smoothly, in spite of the A Class's much-publicised problems. But the car's delayed introduction is likely to damage the Italian initiative at least financially. Although the MB Spots are relatively small, their up-market locations means rents are sky-high.

Mr Prange says the total investment in each "Spot" will be about £600m - excluding rent. Mercedes-Benz is indirectly helping to fund the scheme by offering participating dealers extra margins on their A Class sales.

"I'm quite sure it will pay for itself," he says. Both the Rover and the Mercedes-Benz ventures highlight how car companies are trying to lure customers into their showrooms and create stronger brand loyalties at a time of growing competition. The fact that both chose Italy reflects the country's commercial importance for both brands. But it also says something about the country's general receptivity to new ideas, suggests Mr Prange. "Maybe the atmosphere is better here."

SURVEYS PROGRAMME AND INDEX

For a copy of the latest SURVEY PROGRAMME or an INDEX OF PAST SURVEYS, please use the FT Surveys Fax-U-Back service.

The fax numbers to call are: +44 (0)990 209 808 (programme) +44 (0)990 209 907 (index)
For callers outside the UK, the numbers to call are: +44 (0)990 209 808 (programme) +44 (0)990 209 907 (index)

Technical note: Fax should be in 'polling mode'. If you have a handset on your fax machine, dial the Fax-U-Back number and press 'start' when instructed. Alternatively, the number can be dialled direct from the fax keyboard, followed by 'start'.

If you have problems using this service, please call +44 (0)171 873 4378. Callers from outside the UK should dial: +44 (0)171 873 4378

0121 235 2222